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# USAID/MEXICO PROMOTING JUSTICE PROJECT (PROJUST) TASKS 3 & 5 ANNUAL REPORT: OCTOBER 2015 – SEPTEMBER 2016



**Pictures:** Top left: The CEEAVs of 13 states participated in roundtables to review the Operations Management Model and discussed the main issues they face day-to-day when assisting crime victims; Top right: Participants of the ToT workshop on Alternative Dispute Resolution Mechanisms (ADRM) enhanced their capacities to share knowledge and experience on ADRM; Bottom left: Through the diploma course “The victims of gender based violence in the NCJS,” participants from Yucatan and Chihuahua states received knowledge and tools on providing better services to women victims of gender based violence; Bottom right: PROJUST (Tt DPK) celebrated the kick-off of two grant projects that seek to promote the benefits and rights of the New Criminal Justice System among Mexican citizens through cinema and radio.

## DISCLAIMER

This publication was produced for review by the United States Agency for International Development. It was prepared by Tetra Tech DPK for USAID, working under a Contractor Teaming Agreement between Tetra Tech DPK and Management Systems International (MSI)

# USAID/MEXICO PROMOTING JUSTICE TASKS 3 & 5 ANNUAL REPORT OCTOBER 2015 – SEPTEMBER 2016

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## **DISCLAIMER**

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# TABLE OF CONTENTS

<b>TABLE OF CONTENTS .....</b>	<b>3</b>
<b>ACRONYMS .....</b>	<b>4</b>
<b>EXECUTIVE SUMMARY .....</b>	<b>5</b>
<b>RESULTS ACHIEVED PER TASK .....</b>	<b>9</b>
<b>ADMINISTRATION .....</b>	<b>40</b>
<b>CHALLENGES AND OPPORTUNITIES FOR THE THIRD FISCAL YEAR .....</b>	<b>40</b>
<b>ANNEXES.....</b>	<b>44</b>

## ACRONYMS

ACJS	Adversarial Criminal Justice System
ADRM	Alternative Dispute Resolution Mechanisms
AJC	Alternative Justice Center
CEAV	Executive Commission for Victims' Assistance ( <i>Comisión Ejecutiva de Atención a Víctimas</i> )
CEEAV	Executive State Commission for Victims' Assistance ( <i>Comisión Ejecutiva Estatal de Atención a Víctimas</i> )
CJO	Citizen's Justice Observatory
CONAGO	National Conference of Governors
CONAVIM	National Commission to Prevent and Eradicate Violence against Women ( <i>Comisión Nacional para Prevenir y Erradicar la Violencia contra las Mujeres</i> )
CSO	Civil society organization
FLAO	Federal Legal Advice OfficeOffice of CEAV ( <i>Asesoría Jurídica Federal de la Comisión Ejecutiva de Atención a Víctimas</i> )
MSI	Management Systems International
M&E	Monitoring and Evaluation
NCJS	New Criminal Justice System
NNS	National Network of Spokespersons of the New Criminal Justice System
OMM	Operations Management Model
PROJUST	Promoting Justice Project
SESNSP	Executive Secretariat of the National Public Security System ( <i>Secretariado Ejecutivo del Sistema Nacional de Seguridad Pública</i> )
SETEC	Technical Secretariat of the Criminal Justice Implementation Commission ( <i>Secretaría Técnica del Consejo de Coordinación para la Implementación del Sistema de Justicia Penal</i> )
USAID	United States Agency for International Development
WJC	Women's Justice Center

## EXECUTIVE SUMMARY

The USAID/Mexico Promoting Justice Project (PROJUST) started operations in November 2014. Tetra Tech DPK (Tt DPK) is implementing Tasks 3 and 5 of PROJUST through a Contractor Teaming Agreement with MSI with an effective date of January 23, 2015. The project builds on the work done by previous programs also funded by the U.S. Agency for International Development (USAID) in support of Mexico's efforts to consolidate the criminal justice reform (CJR). The 2008 constitutionally-mandated CJR was implemented across the country and met its deadline for full adoption on June 18, 2016.

This is PROJUST (Tt DPK)'s second annual report covering the period from October 1, 2015 to September 30, 2016 which also serves as the quarterly report for the final quarter of the year in accordance with PROJUST contractual requirements. This year was characterized by growing intensity due to the June 2016 deadline for states to transition to the New Criminal Justice System (NCJS) and because of the relevance of beginning the consolidation phase of the NCJS.

PROJUST (Tt DPK) provided strategic direct and indirect support to its counterparts at the national and state level. At the national level, PROJUST (Tt DPK) accompanied and supported the Technical Secretariat of the Criminal Justice Implementation Commission (SETEC) through the final stages of the implementation process, worked hand in hand with the National Commission to Prevent and Eradicate Violence Against Women (CONAVIM), and built a successful relationship with the Executive Commission for Victims' Assistance (CEEAV). At the state level, PROJUST (Tt DPK) worked closely with the Alternative Dispute Resolution Mechanisms Offices, State Executive Commissions for Victims' Assistance (CEEAVs), and Women's Justice Centers of target states. By becoming a trusted partner, PROJUST implemented innovative activities and demonstrated flexibility and responsiveness to counterpart needs, while delivering on work plan activities.

The report is organized as follows: 1) The Executive Summary, which includes an overview of the achievements and impact PROJUST (Tt DPK) has had through Tasks 3 & 5, and through the Grants Strategy; 2) Results achieved per Task; 3) Administrative advances; 4) Challenges and opportunities per Task; and 5) Annexes I to III including the Trainet Report, Success Stories of the year, and the Inventory Report.

In relation to Task 3, Increasing public support for the NCJS, PROJUST (Tt DPK) met its objectives by implementing the following successful communication strategies:

- With the objective of building trust in the NCJS and to inform citizens about the changes and benefits gained with the implementation of the NCJS, the project designed and implemented the "Let's talk about justice" communication strategy using social media. The Facebook page gained more than 12,800 followers and reached more than 40,000 people who interacted with the various publications. The strategy targets youth, aged from 20 to 40 years old, in its messaging and outreach and contributed to the number of people who have heard about the reform of the criminal justice system through dissemination activities.<sup>1</sup>
- To provide user-friendly information to citizens on what to do and where to go to access the criminal justice system, PROJUST (Tt DPK) supported the design and development of the Multi-Platform for Citizens' Guidance on the NCJS ("Justice for you") in coordination with SETEC and through an alliance with Locatel (Mexico City's Government) and the National Conference of Governors (CONAGO). The platform "Justice for you"<sup>2</sup> includes a call center, a website and a live chat with information from local justice sector institutions. The project will provide support to an

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<sup>1</sup> See the the M&E Annual Report, Indicator 3 section for further details.

<sup>2</sup> [www.justiciaparati.mx](http://www.justiciaparati.mx)

estimated 5,200 citizens monthly from four pilot states through the call center during the third fiscal year.

- To provide a graphic tool to communicate the rights and benefits of the NCJS in plain language, PROJUST (Tt DPK) developed ten infographics on the main topics of the NCJS. Throughout the year, the state SETECs and other local justice sector institutions disseminated the ten (10) infographics through their social media accounts, potentially reaching more than 200,000 citizens through local TV channels (Campeche), Facebook, Instagram and Twitter accounts of the members of National Network of Spokespersons and Champions.
- Due to the strong support and high level of interest that SETEC showed for the journalists training strategy, PROJUST (Tt DPK) continued educating publishers, editors and journalists on the theoretical and practical tools to report criminal cases following the guidelines established by the NCJS. The goal of trained journalists was surpassed by 260%, with ninety-five (95) workshops held in 28 states, and training provided to a total of 1,729 journalists (38% women and 62% men). Among the workshops, PROJUST (Tt DPK) delivered seventeen (17) trainings for specific media outlets. During the third fiscal year, PROJUST (Tt DPK) will measure the change in the way journalists and media report and publish pieces about criminal cases respecting the human rights of victims and those accused of crimes.
- PROJUST (Tt DPK) supported SETEC to develop the strategy to improve spokespersons' abilities to manage media and to consolidate the National Network of Spokespersons of the NCJS (NNS), who communicated the benefits and changes of the NCJS through monthly press conferences, generating 2,195 pieces published by local media.
- PROJUST (Tt DPK) successfully implemented the communication strategy of NCJS benefits through ninety-six (96) leading citizens, or Champions, who are already promoting the benefits of the NCJS in their respective fields, using plain, non-legal language.
- PROJUST (Tt DPK) began the implementation of the 360° communication strategy "Let's talk about justice" in Coahuila, Mexico City, State of Mexico, and Tabasco states, where the project implemented the six communication activities that comprise this strategy: Social media, Locatel, National Network of Spokespersons, Training for journalists, dissemination of graphical materials and Champions.

Under Task 5, Increasing access to justice and improving victims' assistance, PROJUST (Tt DPK) successfully met the goals established to support Alternative Justice Centers (AJCs), State Executive Commissions for Victims' Assistance (CEEAVs), and Women's Justice Centers (WJCs):

- Aiming to improve Alternative Dispute Resolution Mechanisms (ADRM) facilitators' abilities to provide faster and more efficient services to citizens, PROJUST (Tt DPK) delivered specialized workshops to 382 facilitators (31% men and 69% women) from sixteen states, surpassing the goal of trained facilitators by 59%. PROJUST (Tt DPK) considers that this training has contributed to having 47% of cases resolved through ADRM with a compensation agreement<sup>3</sup>, of which, 60% of cases resulted in a fulfilled compensation agreement as of September 30<sup>4</sup>. The use of ADRM aims to contribute to decreasing citizens' perception of impunity.
- In coordination with the CEAV and the state CEEAVs, PROJUST (Tt DPK) designed and implemented the Operations Management Model for state CEEAVs in ten (10) target states. Currently, the CEEAVs of target states share best practices, information, and coordinate assistance to victims<sup>5</sup>. Through CEEAVs' operations, 12,870 crime victims were assisted comprehensively<sup>6</sup>.
- PROJUST (Tt DPK) designed the Operations Management Model for the Federal Legal Advice Office

<sup>3</sup> See the section of Indicator 4 on the M&E Annual Report.

<sup>4</sup> This figure is expected to increase by the end of the year since most of the ADRM Units have cases in process.

<sup>5</sup> See the success story in Annex 2 of this report.

<sup>6</sup> See section of Indicator 5 in the M&E Annual Report.

and delivered four regional specialized courses for legal advisers on victims' assistance. One hundred and ninety six (196) legal advisers (54% women and 46% men) from 20 states attended the course, surpassing the goal of trained legal advisers by 31%. These legal advisers provided assistance to 9,227 crime victims in target states, equivalent to 72% of the total of victims assisted by CEEAVs.

- To strengthen abilities of WJCs staff to provide assistance to women facing gender based violence, PROJUST (Tt DPK) successfully delivered the diploma course "The victims of gender based violence in the New Criminal Justice System in Mexico" and the "Specialized course on comprehensive intervention with victims of gender based violence." The project trained one hundred and forty three (143) operators from seven WJCs (84% women and 16% men), exceeding the target by 10%. Examples of the positive impact of the training on users' lives are presented in the success stories generated through the diploma course<sup>7</sup>.

Relating to the Grants Program, during the second fiscal year:

- CIDAC and PROJUST (Tt DPK) concluded the grant project "Strategies for effective empowerment of citizens in the NCJS." The communication campaign "Alternative Mexico," a web application with videos in plain language that promote the NCJS, was launched through this grant. The campaign is expected to reach 80,000 citizens during the third fiscal year.
- RENACE and PROJUST (Tt DPK) concluded the grant project "Strengthening of the Citizens' Justice Observatories (CJOs)." As a result of this project, the National Network of CJOs was created, and the number of CJOs increased from four to nine. The CJOs will monitor the operations of justice institutions in Baja California, Coahuila, Chiapas, Chihuahua, Hidalgo, Michoacan, Nuevo Leon, Oaxaca, and San Luis Potosi.
- Two grants were awarded to the civil society organizations (CSOs) Mujeres en Frecuencia A.C. and Documental Ambulante A.C. These CSOs will produce communication products to disseminate the benefits and rights of the NCJS through radio and cinema. Together, these two CSOs plan to reach more than 3,100,000 people across Mexico. Both projects have created strategic alliances with private and public sectors, as well as other civil society organizations, which will give sustainability to the NCJS dissemination efforts. The campaigns are expected to help to increase public support for the criminal reform.

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<sup>7</sup> See the success stories in Annex 2 of this report

The following table summarizes the number of activities implemented per state and at the national level. PROJUST (Tt DPK) exceeded the number of activities planned for the second fiscal year by 34 percent.

STATE	TASK 3: Increase public support for the NJCS	TASK 5: Increase Access to Justice and Improve Victims' Assistance	Grants Program	Total number of activities by State
Aguascalientes	2	2	-	4
Baja California	4	1	1	6
Baja California Sur	5	2	-	7
Campeche	6	1	-	7
Chiapas	5	6	1	12
Chihuahua	1	5	1	7
Coahuila	9	26	1	36
Colima	5	4	-	9
Durango	1	2	-	3
Guanajuato	1	1	-	2
Guerrero	7	5	-	12
Hidalgo	2	7	1	10
Jalisco	6	24	-	30
Mexico City	16	1	-	17
Michoacan	1	19	1	21
Morelos	1	21	-	22
Nayarit	2	-	-	2
Nuevo Leon	2	18	1	21
Oaxaca	2	4	1	7
Puebla	3	1	-	4
Queretaro	2	1	-	3
Quintana Roo	4	21	-	25
San Luis Potosi	7	20	1	28
Sinaloa	-	3	-	3
Sonora	9	1	-	10
State of Mexico	3	24	-	27
Tabasco	6	19	-	25
Tamaulipas	3	1	-	4
Tlaxcala	1	2	-	3
Veracruz	7	5	-	12
Yucatan	-	8	-	8
Zacatecas	1	4	-	5
National Level	53	16	8	77
<b>Total by Task FY2</b>	<b>177</b>	<b>275</b>	<b>17</b>	<b>469</b>
<b>Planned by Task FY2</b>	<b>106</b>	<b>228</b>	<b>15</b>	<b>349</b>
<b>Variance</b>	<b>+ 66%</b>	<b>+ 20%</b>	<b>+ 13%</b>	<b>+ 34%</b>



## RESULTS ACHIEVED BY TASK

### TASK 3: Increase public support for the NCJS

During the second fiscal year of the project, PROJUST (Tt DPK) implemented a set of six communication strategies in close coordination with SETEC. The six strategies are interrelated and use simple (non-legal) language to communicate the services and benefits offered by the New Criminal Justice System (NCJS) to citizens. The approach aims to develop trust by the general population in the NCJS from different perspectives using a variety of actors.

The six strategies are: a) dissemination through social media; b) the Multi-Platform for Citizens' Guidance on the NCJS; c) creation of materials to disseminate the NCJS; d) development of tools and training for journalists; e) strengthening of spokespersons and institutional communicators' abilities; and f) dissemination through leading citizens (champions).

The achievements generated through these strategies are described in this section of the report. To learn more about the goals achieved please see the sections corresponding to Indicators 1, 2, 3 and 9 in the Annual Monitoring and Evaluation (M&E) Report.

#### ***Dissemination of the New Criminal Justice System through social media***

With the objective of informing citizens about the changes and benefits gained with the implementation of the NCJS, PROJUST (Tt DPK) designed their communication strategy using social media in the first quarter of the second fiscal year. PROJUST (Tt DPK) presented the strategy to SETEC, and both communication teams started working on defining the most important NCJS issues regarding to promote throughout 2016.

During the second quarter of the year, PROJUST (Tt DPK) completed the design process and selected the name “Let’s Talk About Justice,” in coordination with SETEC. The team also worked on defining the characters that would communicate the benefits of NCJS to citizens in plain language. The chosen characters represent a Mexican family who discuss the main topics of NCJS.

As part of this strategy, PROJUST (Tt DPK) and SETEC developed a kit of three manuals aimed at guiding institutions in designing, creating and managing a social media campaign. The kit includes the *Manual of Best Practices for Creating Digital Content*, which provides guidance on how communication strategies through social media should be created and highlights the main characteristics of successful content; the *Manual of Monitoring, Data Analysis and Reports Elaboration*, which provides guidance on how to perform proper monitoring and measure data in social media as an important tool in understanding what is being managed; and the *Manual for Governance and Management of Social Media Strategies*, which provides those involved with the digital brand of the NCJS with clear rules and guidelines on how to represent it through platforms and social media.

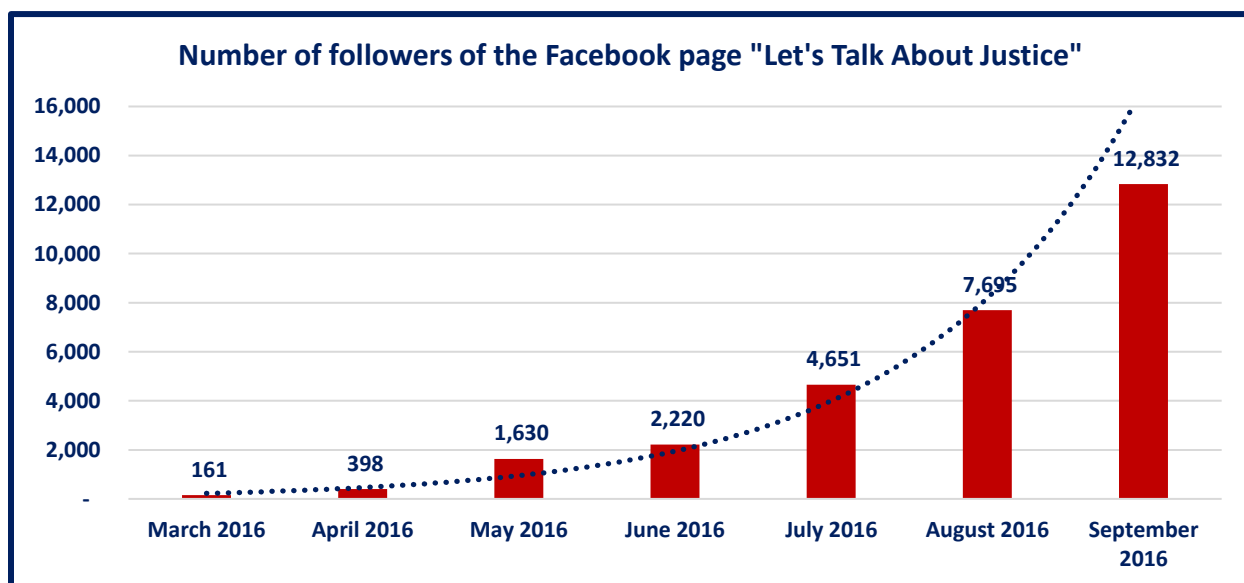


***The characters who are part of the social media strategy represent a Mexican family who discuss the main topics of the NCJS.***

In March, PROJUST (Tt DPK) launched the strategy on Facebook, and during April and May, the project let the Facebook campaign to grow organically. PROJUST (Tt DPK) had projected a slow growth rate for this year, based on the organic growth<sup>8</sup> of followers. However, by making a small investment in

<sup>8</sup> The organic growth or organic reach of Facebook is the total number of unique people who saw the Facebook page's publications through USAID/MEXICO PROMOTING JUSTICE PROJECT TASKS 3 & 5 – ANNUAL REPORT  
OCTOBER 2015 – SEPTEMBER 2016

google adds beginning in May, the Facebook campaign "Let's Talk About Justice" had an exponential increase in the number of followers, reaching 12,832 followers by the end of September 2016, with an average monthly increase in followers of 222%.



The top five (5) published messages since site launch on March 28<sup>th</sup> are shown in the following table:

Posted Message	Date	Number of reached people
It is possible to shorten the criminal process when the accused admits to having committed the crime. This is because the judge can deliver a verdict without going through the all stages of the process. To do this the victim cannot have any objections, and the Prosecutor must formulate the charge and present evidence that support it.	August 18	64,499
According to the type of crime, the criminal procedure may change, so for those crimes considered as serious offenses (organized crime, homicide, rape, kidnapping, trafficking of weapons and explosives, among others), criminal procedures indicate that the accused should remain in prison throughout the duration of the process.	August 26	59,707
Nowadays, the police take an active role and become a key part of the application of justice through #NewCriminalJustice System. We invite you to see this interesting presentation and share it.	June 29	58,921

Posted Message	Date	Number of reached people
Do you know the difference between the concepts accused, convicted and sentenced within the #NewCriminalJustice System? Accused: The person that has been charged as a possible perpetrator or accomplice of a crime. Convicted: The person whom the Public Prosecutor has proven with evidence in court with the responsibility or participation of committing a crime. Sentenced: The person against whom the judge has made a decision regarding a crime.	September 3	50,583
Do you know the principle of concentration within the framework of #NewCriminalJusticeSystem? Through this concept, the law requires that all acts taking place during the judgment (arguments of the parties, presentation of evidence, etc) happen during a single hearing. Join the change, #Let'sTalkAboutJustice	July 7	48,331

During the third fiscal year, PROJUST (Tt DPK) will continue leveraging social media as a means to communicate the benefits of the NCJS, especially to youth and young adults who are frequent users of this media platform.

### **Multi-Platform for Citizens' Guidance on the New Criminal Justice System**

During the second fiscal year, PROJUST (Tt DPK) worked together with SETEC and Locatel (Mexico City's Government) to design and develop the Multi-Platform for Citizens' Guidance on the NCJS. The project was initially intended to have a local scope to serve the citizens of Mexico City and its metropolitan area, and started as a strategic alliance with Locatel, an institution that has provided information on public services to Mexico City's population for decades through a call center. However, Locatel showed great interest in spreading the project throughout Mexico, and by leveraging SETEC's inter-agency coordination efforts, it was able to engage.

The project's magnitude required coordinated efforts. Representatives from participating institutions organized into working groups responsible for overseeing four main parts of the project: web portals, contents, contact center, and governance. PROJUST (Tt DPK)'s team was part of the web portals and contents' groups. PROJUST (Tt DPK) provided technical assistance to develop the web portal and the call center's management computer systems. The project also supported SETEC in developing the data collection forms received from local judicial institutions of the four pilot states, and trained them on how to use the forms and organize information. In coordination with PROJUST (Tt MSI), PROJUST (Tt DPK) provided training on the NCJS to Locatel's personnel, to prepare them to address the call center user's questions.



*Although the official name of the project is Multi-Platform for Citizens' Guidance on the NCJS, PROJUST (Tt DPK), SETEC, and Locatel, chose "Justice for You" as the public name of the project, so that citizens can recognize and memorize it.*

The Multi-Platform for Citizens' Guidance on the NCJS, which was launched as "Justice for You," provides user-friendly information to citizens on what to do and where to go in case they face a situation related to the criminal process, either as victims or as someone accused of a crime. The platform offers two main channels of communication: a call center using the dialing code \* 1111, and a website with information of the justice sector institutions of the states: [www.justiciaparati.mx](http://www.justiciaparati.mx).

Although the objective of the platform is to serve Mexican citizens from the thirty-two states, PROJUST (Tt DPK) and SETEC chose four states to work with during the design and development stages of the project: Coahuila, Mexico City, Tabasco and State of Mexico. Starting on October 12<sup>th</sup>, citizens from these states received access to these services. During the third fiscal year, PROJUST (Tt DPK) will continue working with Locatel and state judicial institutions to build more websites and take the service of the call center to more target states.

### ***Development of materials to disseminate the Adversarial Criminal Justice System***

During the second fiscal year, PROJUST (Tt DPK) and SETEC developed ten infographics on the main topics of the New Criminal Justice System (also known as the Adversarial Criminal Justice System), with the purpose of using a graphic tool to communicate the rights and benefits of the NCJS in plain language. These infographics explain the ten most relevant topics for citizens regarding NCJS, as defined by SETEC:



The topics communicated through infographics are: the relevance of CSOs' work to promote the implementation and consolidation of criminal reform; the importance of having an accusatory criminal justice system to foster economic growth; the responsibilities of key actors in the criminal process with the NCJS; the relevance of professionalizing public servants under the NCJS; the role of the NCJS to eradicate gender violence in Mexico; the guarantee of equal rights for victims and the accused in the NCJS; and respect for human rights throughout the criminal process. After the NCJS implementation began on June 18<sup>th</sup>, a special edition infographic was delivered.

This infographic, titled “The New Criminal Justice System, a Commitment Come True,” explains how criminal reform was implemented through a coordinated effort between institutions and CSOs, and how these efforts must continue during the consolidation phase of the NCJS. Throughout the year, the NCJS Implementing Agencies in the states and other local judicial institutions, published the infographics on their social media accounts.

PROJUST (Tt DPK) also published them on the Facebook page “Let’s Talk About Justice,” and some leading citizens that joined the Champions strategy did the same. More information on the potential number of people reached through these social media accounts can be found in the Indicator 3 section of the Annual M&E Report. During year three, PROJUST (Tt DPK) plans to develop more graphic materials to reach different target populations with information on the NCJS.

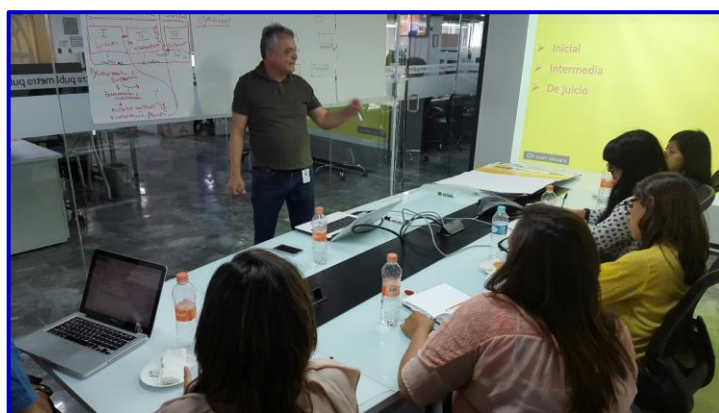


*In July 2016, just after the deadline for the NCJS implementation had been met, PROJUST (Tt DPK) delivered and disseminated the infographic titled “NCJS, a Government commitment come true.”*

### **Development of tools and training for journalists**

Since the beginning of the project, PROJUST (Tt DPK) has considered the work of journalists essential to the NCJS implementation and consolidation, because of the role they play in informing the public about criminal cases. During the second fiscal year, PROJUST (Tt DPK) continued working on the training strategy designed to teach publishers, editors and journalists about the theoretical and practical tools to report criminal cases following the guidelines established by the NCJS, and to sensitize them on their responsibilities and rights to publish. PROJUST (Tt DPK) aims to increase objectivity and transparency in the news dealing with criminal cases and expects that through this training strategy, the number of “show trials” will decrease.

By the beginning of the fiscal year, the contents of the training program were improved and updated by PROJUST (Tt DPK), with the support of the Executive Commission for Victims Assistance (CEAV) and



*The training for journalists aims to teach them about theoretical and practical tools to report criminal cases following the guidelines established by the NCJS, and to sensitize them on their responsibilities and rights to publish.*

SETEC, who recommended including topics on the respect of human rights and victims. Following CEAV’s recommendation, PROJUST (Tt DPK) worked on a proposal of topics relating to victims of crime. CEAV and SETEC’s teams provided comments to the proposal, which resulted the following topics: the condition of victims; victims’ rights; legal responsibilities of journalism; the guidelines for journalism regarding victims; legal aid for victims; restorative justice; and CEAV’s role and cases where CEAV can intervene. These topics formed the core of the *Manual for Journalists on Gender Equality and Victims’ Rights in the NCJS*; together with the second edition of



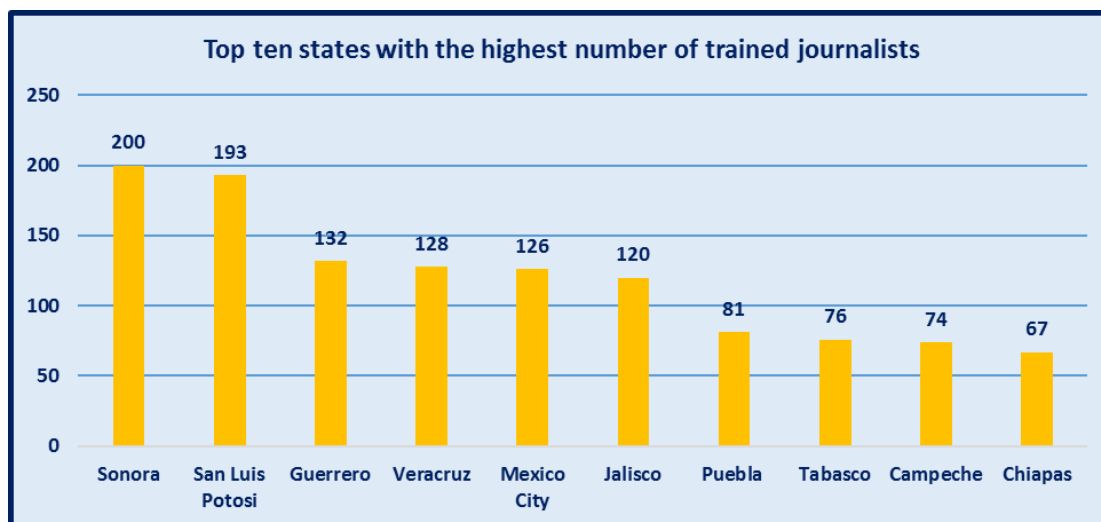
the *Manual for Journalists on How to Report on the NCJS*, these topics will continue to evolve with the training strategy for journalists in the third fiscal year. The manuals will provide the media and journalists with reference tools to address news and stories of victims of violence and crime, taking into account the guaranteed approach of the NCJS. These manuals will also serve as part of the bibliography for the diploma course on *Data Journalism, Gender and Victims in the NCJS*, and the defined topics will be the core of the academic program. This course will be part of the academic content included in the year 3 grant project that will provide certified training in the NCJS to key actors.

The goal for number of trained journalists for the second fiscal year was 480 journalists. Due to SETEC's great support and interest in the training strategy for journalists, the goal was surpassed by 260%. PROJUST (Tt DPK) delivered 95 workshops in 28 states during the second fiscal year, training a total of 1,729 journalists (38% women and 62% men). Although PROJUST (Tt DPK) delivered workshops in almost all the states, some of them stood out because of the strong interest by local authorities to organize workshops in most of these states' judicial districts. The following chart shows the top 10 states with the highest number of trained journalists:

### ***The dignity of the new judicial journalism:***

In July, the PROJUST (Tt DPK)' technical team authored the article "The dignity of the new judicial journalism," (<http://eluni.mx/29RVBxi>) that was published in the online edition of the major newspaper El Universal. Throughout, the article asserts that the professionalization of journalists in the judicial field is essential to increase and promote citizens' understanding and advocacy of their rights before authorities. With these types of publications, SETEC and PROJUST (Tt DPK) seek to promote the NCJS and its benefits as well as garner support to generate discussion about it among citizens.

In the third fiscal year, PROJUST (Tt DPK) will update the contents of the workshops for journalists and the training will evolve to provide more specialized knowledge to journalists and editors, but will also try to reach the heads of media outlets, to better transform the way that criminal cases are reported and published from the start. The manuals will also be published in the third fiscal year, and will serve as a tool for the training strategy.



### ***Strengthening of spokespersons and institutional communicators' abilities***

During the second fiscal year, PROJUST (Tt DPK) continued working on the strategy to improve spokespersons' abilities to manage media and build messages, so they could communicate the benefits and changes that the NCJS brought to citizens through the use of press conferences. SETEC showed

great interest in this strategy and with PROJUST (Tt DPK)'s support, consolidated the National Network of Spokespersons of the NCJS (NNS), formed by the 32 NCJS spokespersons from each state. Members of the NNS were the heads of state SETECs in most cases, but in some states, representatives from other judicial institutions occupied this position since they showed to have the skills to be spokespersons.

The NNS provided valuable assistance during the second fiscal year in disseminating information on the NCJS using language and concepts that can be understood by everyday citizens, so that they are aware of their rights and empowered to exercise and demand them. With PROJUST (Tt DPK)'s support, the NNS' members continued conducting monthly press conferences on the NCJS. This strategy began in July 2015, and month after month, a greater number of states participated. In the last two rounds of press conferences, all 32 spokespersons participated. The number of media outlets attending the press conferences and the news published by them on NCJS afterwards also increased. As a result of the fourth to twelfth rounds of press conferences, which correspond to the second fiscal year, 2,195 related news pieces were published by local media. To learn more about the results generated by this strategy please see Indicators 2 and 3's sections in the M&E Annual Report.



*Members of the National Network of Spokespersons learned how to manage media through mock interviews in the regional and state workshops.*



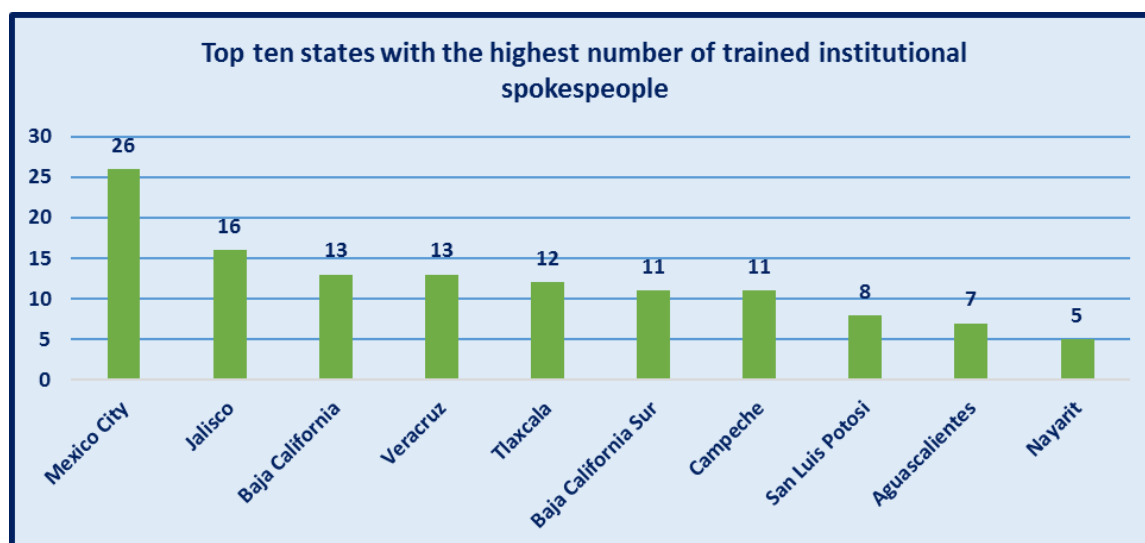
*Spokespersons of judicial institutions from nine states participated in the workshops on media management. They learned about crisis management and the use of non-verbal language through mock interviews.*

To increase the abilities of the spokespersons on media management, PROJUST (Tt DPK) supported a series of trainings in coordination with SETEC and state SETECs. The first activity implemented was the Second Forum of the National Network of Spokespersons on the NCJS, held in Mexico City. The spokespersons learned and shared best practices for designing and communicating messages to journalists and citizens about the NCJS. They also analyzed and discussed the relevance of avoiding the use of inquisitorial language in the messages given to media, and learned about the rights and responsibilities of journalists at each stage of the adversarial criminal process. Twenty-six (26) spokespersons (17 men and 9 women) from the state SETECs attended the activity.

To provide more intensive training to the members of the NNS, PROJUST (Tt DPK) conducted five regional workshops in coordination with SETEC. The spokespersons of twenty-one (21) states (16 men and 5 women) participated in the two-day training sessions on media management. The objective of these workshops was to provide specific guidance to institutional spokespersons on message construction, crisis management, and use of non-verbal language when giving interviews, and to improve participation in the

monthly press conferences. PROJUST (Tt DPK) also delivered coaching sessions on message building and media management to the spokespersons of four states: Coahuila, San Luis Potosi, Tabasco, and Veracruz. In these sessions, they carried out practical exercises on how to give statements to media, and learned about common mistakes when facing situations before the media and how to avoid them.

Although the strategy to strengthen spokespersons was mainly focused on the NNS' members, PROJUST (Tt DPK) also delivered workshops on media management at the state level. In coordination with SETEC and the state SETECs, PROJUST (Tt DPK) carried out this workshop in Aguascalientes, Baja California, Baja California Sur, Campeche, Jalisco, Nayarit, San Luis Potosi, Tlaxcala and Veracruz. These workshops were attended by the institutional spokespersons of the local justice sector institutions. Ninety-five (95) participants from the nine states (51 men and 44 women) attended the workshops, where they learned how to build appropriate and concrete messages, how to share information about the benefits of the NCJS with the public, and practiced mock interviews to identify their strengths and weaknesses. The following chart shows the top ten states with the highest number of spokespersons trained on media management:



In addition to the training provided to improve spokespersons' abilities, during the second fiscal year, PROJUST (Tt DPK) finished the Protocol of the Intervention Model for Communicators and delivered it to SETEC. This tool, which main objective is to serve as a guide for spokespersons and communicators from justice institutions so that they know what to do in different situations involving media, was reviewed and validated by SETEC and the Attorney General Office (PGR). PROJUST (Tt DPK) expects that all judicial institutions will adopt this protocol at the national and local level during the third fiscal year. PROJUST (Tt DPK) will continue providing training and technical assistance to institutional spokespersons, aiming to inform citizens all across Mexico about the benefits of the NCJS and the progress on the consolidation phase of the system.

### **Communication of the NCJS through leading citizens: Champions**

The NCJS's concepts may be difficult to understand for the majority of people, since most of them are taken directly from Laws and Regulations. In addition, many Mexican citizens do not empathize with authorities, so these citizens are not very open to hearing about what the authorities want to communicate, even if its relating to something positive like the benefits the NCJS brings. For this reason, during the second fiscal year, PROJUST (Tt DPK) began implementing the communication strategy on NCJS benefits through leading citizens, or Champions.



By the beginning of the fiscal year, PROJUST (Tt DPK) achieved the first successful result of this strategy, when the Mexican edition of Vanity Fair chose PROJUST (Tt MSI)'s Task I manager, a legal expert on legislative harmonization, to be part of the ranking of 30 young Mexicans under 40 years old who are outstanding in various fields. She was recognized for collaborating in the drafting and promotion of the National Code of Criminal Procedures and the harmonization of various federal and state laws to make them consistent with the NCJS.

The second tangible result of this strategy was achieved in the second quarter, when the head of SETEC was listed as one of twenty Mexican women who, thanks to their important positions in the political, business or cultural areas, were contributing to making positive change in Mexico, according to the article "20 Super Heroines" published by Vanity Fair Mexico.

Also during the second quarter of the fiscal year, PROJUST (Tt DPK) began coordinating efforts with Mexico SOS, a CSO well known for its efforts to support the criminal reform process in Mexico, and presented their strategies to communicate the benefits of the NCJS through social media and leading citizens. Mexico SOS agreed to provide support in coordinating meetings with the Citizens' Security and Justice Committees in the states, which are organized by Mexico SOS and function as spaces where citizens meet with local authorities to discuss problems relating to justice and security and reach agreements to the benefit of citizens.



*In coordination with Mexico SOS, PROJUST (Tt DPK) held working sessions to sensitize members of the Citizens' Security and Justice Committees of Campeche, Chiapas, Coahuila and Guanajuato states, on the NCJS.*

During the third and fourth quarter of the year, in coordination with Mexico SOS, PROJUST (Tt DPK) held a series of working sessions with the Citizens' Security and Justice Committees of Coahuila, Chiapas, Campeche and Guanajuato states. Through these sessions, PROJUST (Tt DPK) presented the champions strategy and sensitized participants on the relevance of the changes that the NCJS brings.



*PROJUST (Tt DPK) will continue providing Champions with training on media management and will begin to record video clips to promote the "Let's Talk About Justice" campaign.*

Through these sessions, seventy-two (72) leaders joined the strategy and agreed to promote the benefits of the NCJS in their cities and communities.

In the fourth quarter, PROJUST (Tt DPK) continued looking for new leading citizens to become Champions, and as a result, popular personalities including two wrestlers, one paralympic athlete, and twelve actresses, joined the strategy. Taking advantage of an event organized by PROJUST (Tt DPK) in coordination with the CSO *Mujeres en Frecuencia*, PROJUST (Tt DPK) convinced ten actresses to learn more about the NCJS in future working sessions, with a high probability that they will become future Champions of the NCJS. During the

third fiscal year, PROJUST (Tt DPK) will continue to add new Champions to the strategy, will provide them with training on the NCJS and media management, and will begin to record video clips to promote

the “Let’s Talk About Justice” strategy using the rest of the communication strategies to create synergies between them and thus, reaching more citizens.

### Deliverables developed through Task 3 activities

The following table summarizes Task 3’s deliverables generated during the second fiscal year:

TASK 3: DELIVERABLES FOR THE SECOND FISCAL YEAR			
	Geographic scope	Subject	Deliverable
1	National	Dissemination of the New Criminal Justice System through social media	Strategy to disseminate rights and benefits of the New Criminal Justice System through social media
2	National	Dissemination of the New Criminal Justice System through social media	Manual of Best Practices for Creating Digital Content
3	National	Dissemination of the New Criminal Justice System through social media	Manual for Governance and Management of Social Media Strategies
4	National	Dissemination of the New Criminal Justice System through social media	Manual of Monitoring, Data Analysis and Reports Elaboration
5	National	Multi-Platform for Citizens’ Guidance on the New Criminal Justice System	Dissemination campaign for the Multi-Platform for Citizens’ Guidance on the New Criminal Justice System
6	National	Multi-Platform for Citizens’ Guidance on the New Criminal Justice System	Final report of activities for the design and development of the Multi-Platform for Citizens’ Guidance on the NCJS with pilot states
7	National	Development of materials to disseminate the ACJS	Two versions of the short film produced to disseminate the implementation process of the NCJS
8	National	Development of materials to disseminate the ACJS	Report including the ten infographics designed and used to promote the main topics of the NCJS
9	Local: 28 states, see corresponding section in the Annual Report	Development of tools and training for journalists	Final report on the results of the workshops for journalists on how to report under the New Criminal Justice System
10	National	Development of tools and training for journalists	Second edition of the manual for journalists “How to Report under the New Criminal Justice System”

TASK 3: DELIVERABLES FOR THE SECOND FISCAL YEAR			
	Geographic scope	Subject	Deliverable
11	National	Development of tools and training for journalists	Manual for Journalists on Gender Equality and Victims' Rights in the NCJS
12	National	Development of tools and training for journalists	Academic program for the diploma course on Data Journalism, Gender and Victims in the NCJS
13	Local: Baja California, Campeche, Chihuahua, Durango, Coahuila, Chiapas, Guerrero, Puebla, Colima, Jalisco, Mexico City, Michoacan, Zacatecas, Nuevo Leon, Oaxaca, Sinaloa, Sonora, Tabasco, Tamaulipas, Veracruz, Yucatan	Strengthening of spokespersons and institutional communicators' abilities - training	Final report on the results of the workshops on media management delivered by PROJUST (Tt DPK) in target states
14	National	Strengthening of spokespersons and institutional communicators' abilities - technical assistance	Protocol of the Intervention Model for Communicators
15	Local: Aguascalientes, Baja California, Baja California Sur, Campeche, Jalisco, Nayarit, Tlaxcala, San Luis Potosi, and Veracruz	Strengthening of spokespersons and institutional communicators' abilities - training	Final report on the results of the regional workshops on media management delivered by PROJUST (Tt DPK) to the National Network of Spokespersons
16	National	Strengthening of spokespersons and institutional communicators' abilities - training	Final report on the results of the Second Forum of the National Network of Spokespersons
17	Local: Coahuila, San Luis Potosi, Tabasco, and Veracruz	Strengthening of spokespersons and institutional communicators' abilities - training	Final report on the results of the coaching sessions on media management and messages building for the National Network of Spokespersons
18	National	Strengthening of spokespersons and institutional communicators' abilities - technical assistance	Reports on the results of the monthly press conferences of the National Network of Spokespersons (9 reports: from 4th to 12th rounds of press conferences)
19	National	Communication of the NCJS through leading citizens: Champions	Final report of activities for the design and development of the Champions strategy

## Task 5: Increase access to justice and improved victims' assistance

During the second fiscal year, PROJUST (Tt DPK) made progress on a number of Task 5 activities focused on strengthening the capacity of justice sector institutions working on the following topics: increased use of alternative dispute resolution mechanisms (ADRM); services and assistance for victims of crime; and services and assistance for women victims of gender based violence.

PROJUST's strategic approach to increase access to justice relied on constant coordination and open communication with project counterparts: the ADRM Units of the Attorney General Offices in target states, the National Executive Commission for Victims' Assistance (CEAV), the State Executive Commissions for Victims' Assistance of target states (CEEAVs), the National Commission for Preventing and Eradicating Violence Against Women (CONAVIM), and the Women's Justice Centers of target states (WJCs). Additionally, PROJUST (Tt DPK) worked with SETEC as the main counterpart, to provide support and to achieve NCJS implementation in June 2016, as well as oversee the beginning phases of the system's consolidation.

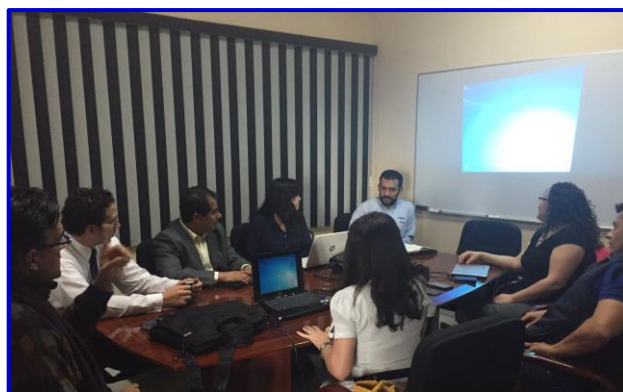
Task 5 activities during the second fiscal year were implemented through two general approaches: strengthening state-level justice institutions' management capacity aiming to improve the quality of services for citizens through the design and development of Operations Management Models (OMM)<sup>9</sup>, and strengthening state-level justice institutions' operational capacity through specialized training with a gender perspective.

### ***Operations Management Model for Alternative Dispute Resolution Mechanisms Units***

The Operations Management Model for ADRM Units was developed by PROJUST (Tt DPK) and SETEC throughout the second fiscal year. This model is based on the National Law of ADRM and seeks to improve the efficiency of the ADRM Units to better serve Mexican citizens.

The design phase of the model concluded at the end of the first quarter, and during the second quarter, PROJUST (Tt DPK) worked on modifications based on SETEC's feedback.

In the same quarter, PROJUST (Tt DPK) carried out the first step to implement the Model in target states, by conducting an assessment to determine the best practices and areas of improvement in the operation of ADRM Units of four target states: Coahuila, Jalisco, Morelos, and State of Mexico. During the visits to the states, the team collected information on the way they operate and detected the gaps in processes, while also aiming to develop a specific plan for each state, and thus, achieve a successful implementation of the OMM. The team collected information relating to the organic structure and the indicators they use to measure results as well. They also interviewed staff members to have a broader perspective of the institution.



***PROJUST (Tt DPK) carried out working sessions to present the Operations Management Model in four target states: Coahuila, Jalisco, Morelos and State of Mexico.***

In addition to the assessment, SETEC provided support to PROJUST (Tt DPK) and the ADRM Units of the four target states to coordinate working sessions, with the objective of presenting the results of the

<sup>9</sup> An Operations Management Model (OMM) is a graphic tool that expresses in detail how each of the actors involved in the criminal justice process should operate to effectively and efficiently meet their objectives set out in laws and regulations. An OMM consists of: a general macroflow, a series of microflows, strategic plan, action plan, organizational and operational structure, operational procedures, training model and a M&E system.

assessment and the OMM. During these working sessions, PROJUST (Tt DPK) introduced the team in charge of the project and presented the OMM, highlighting the relevance of receiving feedback from the ADRM Units' teams, since they work directly with users of the system. PROJUST (Tt DPK) explained the methodology and the expected schedule for the OMM's implementation, as well as the technical assistance and training the project offers to support the ADRM Units in operating consistently with ACJS regulations. ADRM Units' teams agreed to review the OMM in detail, in anticipation of the special event to be organized by PROJUST (Tt DPK) and SETEC to present the Model to the rest of target states.

In the third quarter, PROJUST (Tt DPK), in coordination with SETEC, presented the final version of the OMM and its protocols to the directors of the ADRM Units of Baja California, Coahuila, Hidalgo, Morelos, Nuevo Leon, San Luis Potosi, State of Mexico, Sonora, Tabasco, Tamaulipas and Zacatecas states. Participants provided comments on various aspects of the Model and discussed some of the major problems faced in daily operations. In the third fiscal year, PROJUST (Tt DPK) will begin the implementation stage of the OMM in the target states where the assessment was already conducted, and will carry out the corresponding assessments in new target states.

### ***Training for facilitators on Alternative Dispute Resolution Mechanisms***

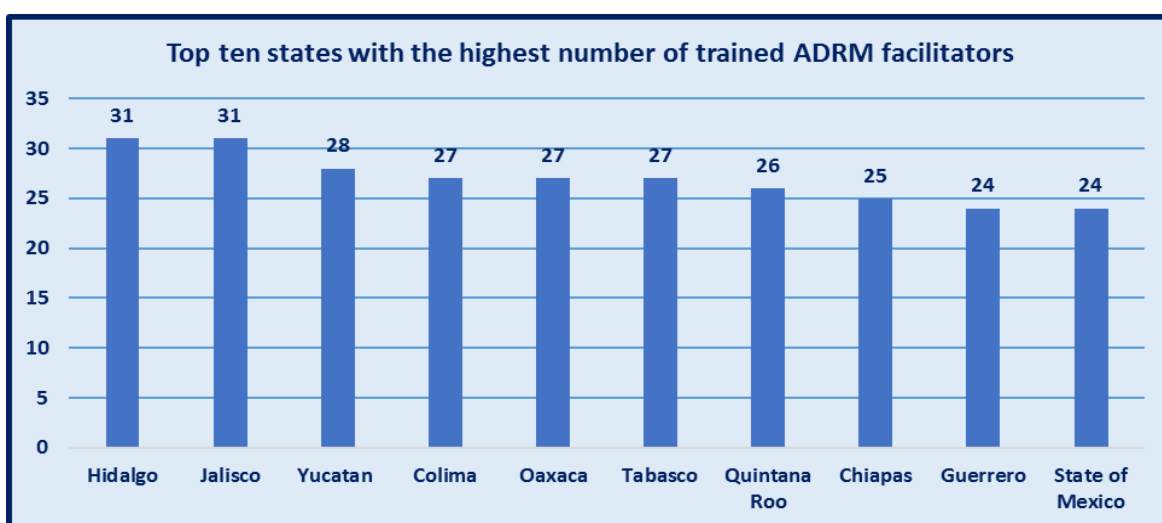
During the second fiscal year, PROJUST (Tt DPK), in coordination with SETEC and sixteen (16) state SETECs, provided training to improve facilitators' abilities to use the three ADRMs included in the National Law for ADRM (conciliation, mediation and restorative board), and therefore, increase efficiency and efficacy in operations. Increasing efficiency will increase the number of criminal cases resolved by ADRM through a fulfilled compensation agreement, in turn depressurizing the criminal justice system. With this strategy, PROJUST (Tt DPK) also helped SETEC comply with the training requirements of the National Law of ADRM in criminal matters, since this Law establishes that the Attorney General Offices in the states must have facilitators with at least 180 hours of initial training and that have passed a certification exam. Phase I was a 180-hour course for facilitators providing technical and legal information on ADRM, and focused on developing facilitators' skills to execute the three ADRMs in criminal matters. The course was developed with and validated by SETEC.

The theoretical part of the course consisted of 120 hours in ten modules, while the practical part included 20 hours of research outside of the classroom and 40 hours of training internships. The ten modules that comprise the theoretical part of the course teach conceptual, procedural and communications tools to facilitators, so that they can carry out their tasks with efficiency, and provide information on the regulatory framework applicable to the mediation, conciliation, and restorative boards procedures as illustrated in the following figure.





After the theoretical phase, participants reviewed a series of videos of practical cases in preparation for the two-day internship. These videos were recorded by PROJUST (Tt DPK) in collaboration with the Attorney General Offices of Hidalgo and Mexico City states. During the internships, the professors and the students reviewed the material and questionnaires based on the recorded cases and reviewed the contents learned during the theoretical phase of the workshop. The project trained a total of 382 facilitators from 16 states (31% men and 69% women), surpassing the goal of ADRM facilitators trained by 59%. The following chart shows the top ten states with the highest number of trained facilitators:



The impact this course generated on participants can be measured through the increase in the average score of the Pre and Post course tests: **On average, the legal advisers increased their score from 6.9 in the Pre course test to 8.8 out of 10 points in the Post course test.**

In addition to the 180 hours of facilitators training on ADRM, to give sustainability to the training program, PROJUST (Tt DPK) and SETEC implemented a specialized course for facilitators on how to teach ADRM, so these facilitators will train new facilitators on ADRM in the target states, generating a multiplier effect. Because of the responsibility that training implies and its impact to institutions, PROJUST (Tt DPK) and SETEC included steps to certify participants as trainers on ADRM as part of the training strategy. PROJUST (Tt DPK) provided support to SETEC to review and update the certification exam in accordance to new standards and ACJS regulations. Together with the revised version of the exam, PROJUST (Tt DPK) delivered the study guide and bibliography for the students to SETEC. Passing this exam was necessary for certification.



*PROJUST (Tt DPK) delivered three regional workshops of training for trainers on ADRM in Guadalajara and Mexico City. The course offered a space for participants to analyze and reflect about ADRM and their learning and teaching processes.*

Out of the group of facilitators that complied with the requirements to pass the 180 hour course and met the education and teaching experience requirements established by SETEC, PROJUST (Tt DPK) chose a group of seventy-three (73) people from twelve (12) states to participate in the next phase of the training strategy: the training for trainers on ADRM in criminal matters. PROJUST (Tt DPK) carried out three regional workshops for trainers on ADRM. After participating in this course, the facilitators took the certification exam. The course offered participants the opportunity to analyze and reflect not just about ADRM, but also about the learning and teaching process.

This workshop sought to support ADRM Units in contributing to building a more effective, expeditious, fair, and transparent criminal justice system, by increasing the number of facilitators in the states. The course consisted of the following five (5) modules:

Training for trainers on Alternative Dispute Resolution Mechanisms	
<b>Module 1</b>	Pedagogy of Education. The construction of knowledge.
<b>Module 2</b>	Pedagogical Focus. Models of educational intervention and significant training.
<b>Module 3</b>	Planning Models. How and for what?
<b>Module 4</b>	Contents. How to work with them. Techniques and teaching strategies.
<b>Module 5</b>	Internships. What is a training internship? Roles of the tutor and the intern.

At the conclusion of the training in September, PROJUST (Tt DPK) conducted the third phase of the strategy through the specialized facilitators course "How to Teach ADRM in Criminal Matters," in coordination with SETEC. The overall objective of the course was to explore and delve further into the teaching practices and thematic content of the facilitators program regarding ADRM in criminal matters. In this course, participants learned how to apply the training materials for facilitators developed by PROJUST (Tt DPK) and SETEC in their teaching practices, and completed exercises to strengthen their training skills on ADRM. In addition, participants gained basic knowledge and skills in understanding the elements of victimology, and how to provide assistance in cases where required. The course included practical exercises and group dynamics based on pedagogical perspectives that assist in the ADRM learning process. Representatives of the ADRM agencies of Chiapas, Colima, State of Mexico, Guerrero, Jalisco, Michoacan, Oaxaca, Quintana Roo, Sinaloa and Yucatan states attended the course. By participating, attendees finished the training cycle and were certified as official trainers in ADRM. In the third fiscal year, PROJUST (Tt DPK) will continue supporting ADRM Units in target states with training to increase the number of facilitators who can offer better services to citizens.



*In the course "How to teach ADRM in criminal matters," delivered by PROJUST (Tt DPK), participants learned how to apply the training materials for facilitators in their teaching practices.*

## Deliverables developed through Task 5: Alternative Dispute Resolution Mechanisms

The following table summarizes Task 5 deliverables generated by activities relating to Alternative Dispute Resolution Mechanisms throughout the second fiscal year:

TASK 5: DELIVERABLES OF THE SECOND FISCAL YEAR			
ALTERNATIVE DISPUTE RESOLUTION MECHANISMS			
	Geographic scope	Subject	Deliverable
1	National	Strengthening of Alternative Dispute Resolution Mechanisms Units - Technical assistance	Operational Protocols for ADRM Units of states' Attorney General Offices: Conciliation, Mediation and Restorative Board
2	National	Strengthening of Alternative Dispute Resolution Mechanisms Units - Technical assistance	Operations Management Model for ADRM Units of states' Attorney General Offices
3	Local: Coahuila, Jalisco, Morelos, and State of Mexico	Strengthening of Alternative Dispute Resolution Mechanisms Units - Technical assistance	Final reports of the assessment of ADRM Units of Morelos, Jalisco, Coahuila and State of Mexico
4	Local: BCS, Chiapas, Coahuila, Colima, Guerrero, Hidalgo, Jalisco, Michoacan, Morelos, Oaxaca, Quintana Roo, San Luis Potosi, Sinaloa, Sonora, State of Mexico, Tabasco, Veracruz, and Yucatan	Strengthening of Alternative Dispute Resolution Mechanisms Units - Technical assistance	Final report on the roundtables to discuss and improve the Operations Management Model for ADRM Units with SETEC and target states
5	National	Strengthening of Alternative Dispute Resolution Mechanisms Units - Technical assistance	Academic program of the specialized course to train trainers on ADRM
6	National		Participant manual for the specialized course to train trainers on ADRM
7	National		Instructor manual of the specialized course to train trainers on ADRM
8	National		Anthology of the specialized course to train trainers on ADRM



TASK 5: DELIVERABLES OF THE SECOND FISCAL YEAR			
ALTERNATIVE DISPUTE RESOLUTION MECHANISMS			
	Geographic scope	Subject	Deliverable
9	Local: Baja California Sur, Chiapas, Coahuila, Colima, Guerrero, Hidalgo, Jalisco, Michoacan, Morelos, Oaxaca, Quintana Roo, San Luis Potosi, Sinaloa, Sonora, State of Mexico, Tabasco, Veracruz, Yucatan	Strengthening of Alternative Dispute Resolution Mechanisms Units - Training	Final reports on the results of the workshop for facilitators on ADRM (16 reports corresponding to target states)
10	Local: Baja California Sur, Chiapas, Colima, Guerrero, Jalisco, Michoacan, Oaxaca, Quintana Roo, Sinaloa, Veracruz, and Yucatan		Final report of the specialized course of training of trainers on ADRM
11	Local: Baja California Sur, Chiapas, Colima, Guerrero, Jalisco, Michoacan, Oaxaca, Quintana Roo, Sinaloa, Veracruz, and Yucatan		Final report of the advanced course for trainers of ADRM certified by SETEC

### ***Operations Management Model for State Executive Commissions for Victims' Assistance***

Throughout the second fiscal year, PROJUST (Tt DPK) worked hand in hand with the CEAV and its Legal Advice Unit, the CEEAVs, and SETEC, to design and develop the OMM for state CEEAVs and for the Legal Advice Unit. Both OMMs' main objective is to serve as a tool to guide the operational processes of the target institutions, and therefore, increase efficiency and efficacy in the services provided to crime victims.

During the first quarter, PROJUST (Tt DPK) began building the OMM for CEEAVs by conducting assessments in Coahuila, Jalisco, Michoacan, Morelos, Nuevo Leon and San Luis Potosi to learn about their institutional needs to better assist crime victims. The team also visited Quintana Roo state, which in 2015 was under the CEEAV creation process. Besides providing technical assistance to develop the OMM of Quintana Roo state, PROJUST (Tt DPK)'s presence encouraged the local government to take action and finish creating its CEEAV. In the first round of working sessions with target states, PROJUST (Tt DPK) presented the scope of work and the components of the OMM. The team identified the needs of the CEEAVs in terms of operations and also assessed the operations of CEEAVs' Legal Advice Units, focusing on the functions



*The state CEEAVs of eight target states attended the three-day working session to validate the first draft of the Operations Management Model in the first quarter of the second fiscal year.*

carried out by legal advisers. Taking into account the inputs and feedback received by the CEEAVs' teams, PROJUST (Tt DPK) worked on the first draft of the OMM. To validate the first draft of the OMM, PROJUST (Tt DPK) organized a three-day working session that was attended by the commissioners of target states, National CEAV's representatives, and SETEC.

During this activity, the group took advantage of generating strategic alliances and created the National Network of state CEEAVs, aiming to build a unified approach for crime victims' assistance and protection and to strengthen operations through sharing best practices.



*The map shows the target states where PROJUST (Tt DPK) held the working sessions to present the Operations Management Model to CEEAVs' teams.*

During the second quarter of the year, PROJUST (Tt DPK) continued working with the CEEAVs of target states to develop the OMM. The team began working hand in hand with each of the CEEAVs to present the revised version of the OMM and its components and to get feedback and comments on the OMM to adjust it to each state's needs. Also in this quarter, PROJUST (Tt DPK) began working with State of Mexico's authorities. Although State of Mexico was not originally a target state, its CEEAV showed interest in the OMM and the strategy developed by PROJUST (Tt DPK), so the project requested that USAID include State of Mexico as a new target state.

In the third quarter of the year, PROJUST (Tt DPK) carried out a two-day roundtable with commissioners and representatives from the state CEEAVs to present the progress made on the OMM for CEEAVs, as well as the OMM for the Federal Legal Advice Office of CEAV (FLAO). National CEAV's commissioners presented the National Registry for Victims and a proposal for the creation of the National Conference of Victims' Assistance Commissions. This time, the roundtables were attended by representatives from thirteen (13) states, including the states that participated in the first series of roundtables and those that had recently created their CEEAVs: Durango, Guerrero, Tabasco, Tlaxcala, and Zacatecas. Except for Durango, the rest will be target states in the third fiscal year of the project. Tt DPK and Tt MSI defined, with USAID's validation, the thirteen states where PROJUST will be focusing efforts to generate comprehensive impact through all Tasks' strategies. Durango is not one of these states.

During the third and fourth quarters of the year, PROJUST (Tt DPK) carried out working sessions to train CEEAVs' operators on the OMM in ten states: Coahuila, Jalisco, Michoacan, Morelos, Nuevo Leon, Quintana Roo, San Luis Potosi, State of Mexico, Tabasco, and Zacatecas. Although the two last states of this list were not originally target states, their CEEAVs' commissioners showed interest in the OMM and requested that PROJUST (Tt DPK) provide them with support. In these working sessions, PROJUST (Tt DPK) presented the OMM and its components in detail using dynamic methodologies to make the teaching-learning process successful.

## **Operations Management Model for the Federal Legal Advice Office**

In the second quarter, PROJUST (Tt DPK) began the design phase of the OMM for the FLAO. According to the National Law for Victims and to provide transparent services, the FLAO is independent of CEAV, both at the national and local levels. PROJUST (Tt DPK) therefore developed parallel processes to design the OMM for CEEAVs and for the FLAO. The first draft of the OMM was presented to the head and representatives of the FLAO at a roundtable, to get feedback from the public servants who work directly with crime victims.



*PROJUST (Tt DPK) held a series of working session with representatives of the FLAO to review the first draft of the Operating Management Model for the Federal Legal Advice Office.*

After the roundtables, PROJUST (Tt DPK) held a series of working sessions in small groups with the different FLAO teams to review the OMM components in detail and to make modifications as a result of feedback provided by the FLAO's staff. In the third quarter of the year, PROJUST (Tt DPK) held a series of working sessions to fine tune the OMM. PROJUST (Tt DPK) received feedback and incorporated comments from CEAV and SETEC's representatives, who participated actively in the review of the micro flow charts. Participants put special emphasis on the profiles for the main roles that support victims during the comprehensive assistance process.



*The Operations Management Model for the Federal Legal Advice Office of CEAV designed by PROJUST (Tt DPK), was validated by SETEC and CEAV. The Model will be implemented in the third fiscal year in target states.*

This participation enriched the model and made it more suitable for implementation at the national and local levels. Once the review process was completed, the general director of the FLAO presented it to CEEAV's commissioners in a two-day roundtable focused on building the capacities of CEEAVs. The Model was delivered for final comments to the FLAO and SETEC, and was validated institutionally.

By the end of the fiscal year, PROJUST (Tt DPK) held the last round of working sessions with participation by the CEAV's legal advisers and commissioners of

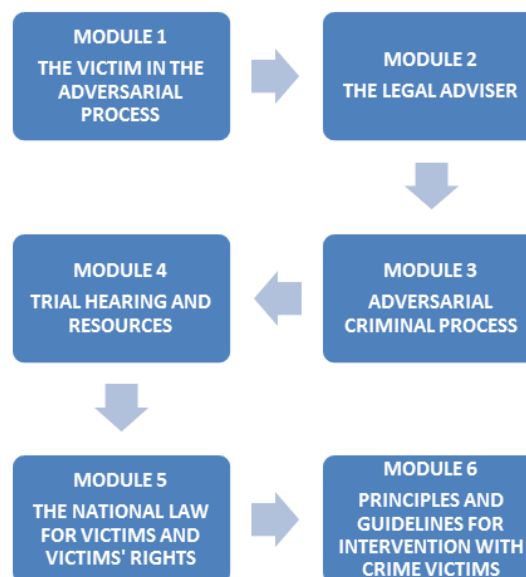
CEAVs from fourteen (14) states. During this activity, a Cooperation Agreement for the National Registry of Victims was signed between CEAV and participating state CEEAVs to have the same information in both the National Victims' Registry and the Local Victims' Registries. Victims must be registered officially to access the services offered by the National System for Victims. The OMM for the FLAO was presented as an intervention tool to guide the institution within the adversarial criminal system, and the strategy for implementing the OMM of CEEAVs in the third fiscal year was explained.

Taking advantage of this event, PROJUST (Tt DPK), in coordination with the UNAM, presented summaries of the annual event "III Conferences on Oral Trials," held in May 2015. The publication was named "Victims in the Adversarial Criminal System," and includes essays written by the speakers of the

event, whose central topic focused on the victims as key players in the new adversarial criminal justice system. PROJUST (Tt DPK) will continue to support the state CEEAVs and federal CEAV during the third fiscal year with technical assistance and training, aiming to provide better services to victims of crime.

### **Specialized Training Course for Legal Advisors on Victims' Assistance**

A major change brought by the NCJS is the central role of the victim during the criminal process. Victims need support and advice during this process to ensure they receive the same legal protections (legal equality) as the accused. To support CEEAVs in this essential task, in coordination with SETEC and CEAV, PROJUST (Tt DPK) continued delivering specialized workshops for legal advisors during the second fiscal year. During the third and fourth quarters, PROJUST (Tt DPK) delivered four regional Specialized Courses for Legal Advisors focused on Victims' Assistance in Nuevo Leon, Jalisco, Yucatan, and Mexico City as host states. This specialized course is intended for lawyers practicing in the areas of enforcement or criminal justice administration, or in the field of protection and victim's assistance and human rights. The 5-day (40-hour) course consists of six modules shown in the chart on the right. Participants learn about litigation techniques for the defense and protection of victims' rights and receive training to improve their skills for providing comprehensive assistance to victims.

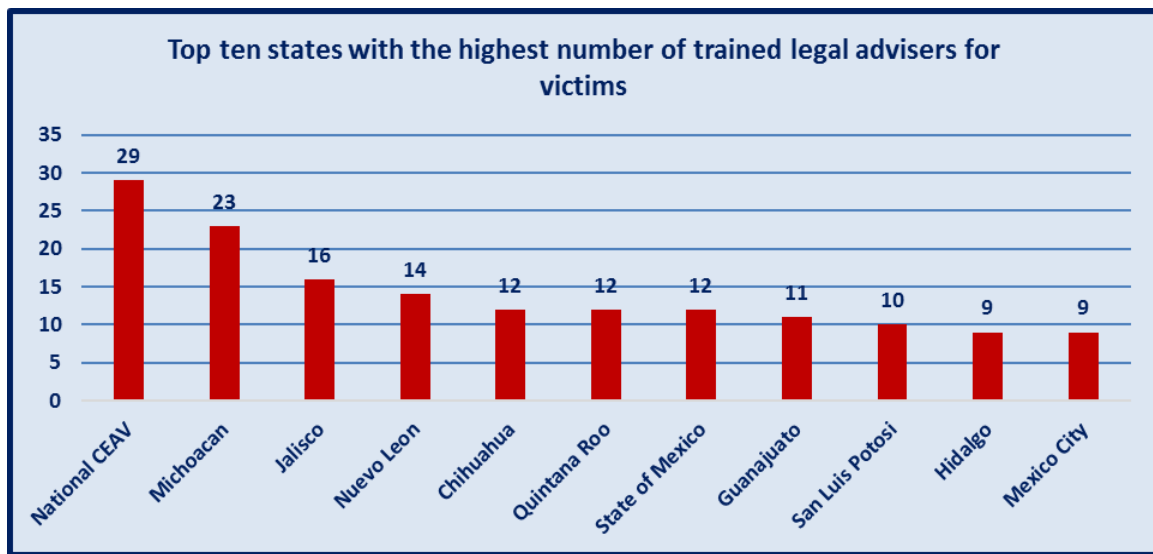


One hundred and ninety six (196) legal advisors (102 women and 94 men) from twenty (20) states and the National CEAV attended the four courses. To see details on the number of participants, see Indicator 9's section of the Annual M&E Report. With specialized legal advisors trained on providing assistance to victims, access to justice for Mexicans increases in turn. This specialized course is the first of its kind in Mexico and is important in the context of the NCJS because it aims to provide legal advisors with information, tools and skills to protect and defend victims' rights under the new system. The impact this course generated on participants can be measured through the increase in the average score of the Pre and Post course tests: **On average, the legal advisors increased their score from 6.9 in the Pre course test to 9.0 out of 10 points in the Post course test.** In the third fiscal year, PROJUST (Tt DPK) will continue fostering the increase of legal advisors' abilities, for the benefit of crime victims.

***"The course was a great experience because all the things we learned have a practical application in our daily functions. As legal advisers we have established a precedent; we are a new generation and we are establishing the dynamics to follow, the tools to use and the tools that will not be longer applied to comply with the criminal reform."***

**Juana Esmeralda Torres Montes, Legal Advisor of Victims, CEEAV of Jalisco state**

The chart on the following page shows the top ten states with the highest number of trained legal advisors in supporting victims. The National CEAV also participated in this course. Six of the ten states shown received technical assistance support in implementing the OMM for CEEAVs (Jalisco, Michoacan, Nuevo Leon, Quintana Roo, San Luis Potosi, and State of Mexico).



### Deliverables developed through Task 5: Increase of access to justice for victims

The following table summarizes Task 5 deliverables generated by activities relating to increasing access to justice for victims throughout the second fiscal year.

INCREASE OF ACCESS TO JUSTICE FOR VICTIMS			
	Geographic scope	Subject	Deliverable
<b>12</b>	Local: Coahuila, Jalisco, Michoacan, Morelos, Nuevo Leon, Quintana Roo, San Luis Potosi, State of Mexico, Tabasco, and Zacatecas	Strengthening of the State Executive Commissions for Victims' Assistance capacities - Technical assistance	Operations Management Model for CEEAVs (desagregado por estado)
<b>13</b>	Local: Coahuila, Jalisco, Michoacan, Morelos, Nuevo Leon, Quintana Roo, San Luis Potosi, State of Mexico, Tabasco, and Zacatecas	Strengthening of the State Executive Commissions for Victims' Assistance capacities - Technical assistance	Regulations of the State Law for Victims (CEEAVs)
<b>14</b>	National	Strengthening of the Executive Commissions for Victims' Assistance and the Federal Legal Advise Unit - Technical assistance	Regulations of the Federal Legal Advise Unit
<b>15</b>	National	Strengthening of the Executive Commissions for Victims' Assistance and the Federal Legal Advise Unit - Technical assistance	Operations Management Model for the Federal Legal Advise Unit and Action Protocol for Legal Advisers of Victims under the NCJS framework



16	Local: Coahuila, Jalisco, Michoacan, Morelos, Nuevo Leon, Quintana Roo, San Luis Potosi, State of Mexico, Tabasco, and Zacatecas	Strengthening of the State Executive Commissions for Victims' Assistance capacities - Technical assistance	Training plan on the Operations Management Model for CEEAVs
17	Local: Coahuila, Jalisco, Michoacan, Morelos, Nuevo Leon, Quintana Roo, San Luis Potosi, State of Mexico, Tabasco, and Zacatecas	Strengthening of the State Executive Commissions for Victims' Assistance capacities - Technical assistance	Final report on the results of the Operations Management Model training
18	Local: Aguascalientes, Chiapas, Chihuahua, Coahuila, Durango, Guanajuato, Hidalgo, Jalisco, Mexico City, Michoacan, Morelos, Nuevo Leon, Puebla, Quintana Roo, San Luis Potosi, State of Mexico, Tabasco, Veracruz, and Yucatan	Strengthening of the State Executive Commissions for Victims' Assistance capacities - Training	Final report on the results of the four regional training courses

### ***Justice for Women: Institutional Integrity System (IIS)***

During the first quarter of the fiscal year, PROJUST (Tt DPK)'s technical team worked in coordination with the National Commission for Preventing and Eradicating Violence against Women (CONAVIM) to define the main aspects of the Institutional Integrity System for the WJCs. The team held a series of working sessions to develop the first draft of the matrix of indicators that will assess the level of institutional integrity of the WJCs. The indicators matrix includes regulations, culture, consequences and management. In the third fiscal year, PROJUST (Tt DPK) will continue working with CONAVIM to carry out the next steps, by completing an assessment of the current integrity level in WJCs of target states, developing the action plan to improve the level of integrity of these WJCs, implementing this plan, and certifying the Institutional Integrity System.



*PROJUST (Tt DPK) and CONAVIM worked together on the design of the Institutional Integrity System for WJCs.*

### ***Operations Management Model for Women's Justice Centers***

During the second fiscal year, PROJUST (Tt DPK) provided technical assistance to CONAVIM to strengthen the OMM for WJCs by aligning the previous model to the NCJS regulations. The previous operational procedures followed the General Operating Model for WJCs created by CONAVIM and the Protocol for Victims' Assistance in the WJCs.



*PROJUST (Tt DPK) presented the proposal of the OMM for WJCs aligned to the NCJS regulations, to the team of Hidalgo's WJC and to CONAVIM to get feedback .*

Although the previous OMM had a lot of positives, it had not been adapted to the NCJS regulations yet. To align the OMM to the NCJS, the team reviewed and analyzed the standards of assistance services for female victims of crime and the stages of the adversarial criminal process in the previous OMM, and identified gaps between it and the proposed standards. The analysis was presented to CONAVIM and to the director of Hidalgo's WJC and its staff to receive feedback and validate the OMM through the operational experience of Hidalgo's WJC, since this is one of the strongest WJC in Mexico in terms of operations and quality of assistance

for women. The visit provided useful information to PROJUST (Tt DPK) regarding gaps and challenges in aligning the previous OMM to the framework and regulations of the nCJS.

By the end of the second quarter, PROJUST (Tt DPK) held a working session with CONAVIM and the Deputy Director of the National Center for Crime Prevention and Citizens Participation to present the progress made on the OMM for WJCs. They agreed to present the Model to the Executive Secretariat of the National System of Public Security (SESNSP) for final approval, since CONAVIM depends institutionally on the SESNSP. After the SESNSP provided feedback to the OMM, PROJUST (Tt DPK), in coordination with CONAVIM, conducted a two-day roundtable to present, discuss, and validate the OMM for WJCs. This activity was attended by directors of the WJCs of Campeche, Chiapas, Chihuahua, Ciudad Juarez, Coahuila, Hidalgo, Jalisco, Oaxaca, and Zacatecas states.



*Directors of nine WJCs participated in working sessions to validate and discuss the Operations Management Model for WJCs aligned with ACJS regulations.*

Through the adjustments made to the OMM, PROJUST (Tt DPK) aimed to standardize and include operational procedures for crime investigation and criminal justice administration. In the second day of activities, directors of three WJCs presented on their initial experiences with using the OMM. Since local Laws vary from one state to another, operations of WJCs may vary as well. During the third fiscal year, PROJUST (Tt DPK) will continue working closely with CONAVIM and the SESNSP to publish the Model, which will serve as an essential tool for both WJCs already operating and with WJCs recently created, so that they will work under the same operational parameters and in alignment with the NCJS.

### ***Design and implementation of WJC M&E system***

During the second quarter, PROJUST (Tt DPK) conducted four working sessions to design and develop the M&E system for the WJCs of Tlaxcala (Coahuila), Chiapas and Yucatan. PROJUST (Tt DPK) reviewed the operations procedures and their manuals with the WJCs' teams, taking into account the work previously done by each WJC, in developing the design of the new M&E system.

PROJUST (Tt DPK) presented a proposal with seventeen (17) impact and performance indicators that WJCs should measure, and helped the WJCs' teams to improve their Operations Manuals, since this

step is necessary to have a solid platform for the M&E system. After this step, PROJUST (Tt DPK) and the WJCs' staff worked on the indicators matrix, and created data collection tools to feed the M&E system. In the last working session, PROJUST (Tt DPK) delivered the final version of the M&E system to the center's director and staff. The three WJCs supported by PROJUST (Tt DPK) began implementing the updated M&E system and included its procedures into the Operations Manuals.

### ***Diploma course “The victims of gender violence in the New Criminal Justice System in Mexico”***

To strengthen the abilities of WJCs staff in providing assistance to women facing gender based violence, PROJUST (Tt DPK) continued working hand in hand with CONAVIM, SETEC, and target WJCs to deliver the diploma course “The victims of gender based violence in the New Criminal Justice System in Mexico” and the “Specialized Course for strengthening the skills of WJCs operators in comprehensive intervention with victims of gender based violence.”

In the second fiscal year, PROJUST (Tt DPK) successfully delivered the diploma course “The victims of gender violence in the New Criminal Justice System in Mexico.” During the third quarter, the course was taught to operators of the WJC of Yucatan state, in coordination with the Attorney General Office of Yucatan state and with academic endorsement of the Autonomous University of Yucatan. During the fourth quarter, PROJUST (Tt DPK) delivered the course to operators of the WJC of Ciudad Juarez, in coordination with the WJC and with academic endorsement of the Autonomous University of Ciudad Juarez.

This course consists of twelve (12) modules of ten hours each and is divided in 24 sections of work (Fridays and Saturdays) and 100 hours of research. Through these modules, participants gained knowledge and tools to provide better services to women victims of gender based violence (see the chart on the following page for module names). Throughout the three months, participants reviewed the elements of the criminal procedures reform, learned about the process by which gender based crimes are prosecuted and penalized under the NCJS, developed personal interaction skills to facilitate management tasks, understood the theories of gender relationships and their different approaches, received tools to assist with breaking cycles of violence, developed skills to cope with victims' traumas, and learned techniques to prevent burn-out and compassion fatigue.



*During the second fiscal year, PROJUST (Tt DPK) delivered the diploma course “The victims of gender based violence in the NCJS” to operators of the WJCs of Yucatan and Ciudad Juarez, who received knowledge and tools to provide better services to women victims of gender based violence.*

***“We appreciate the teaching of this diploma course. As public servants we are very pleased. All the tools provided to us are so useful. We feel blissful for having participated. We know we are stronger since we have more tools now to face the reality of victims and violence, as well as the stress generated by this problem. We hope our research project on leadership is useful to more people, since this topic has been an essential piece in the puzzle of our life project.”***

**Daniela Luevano and Yolanda Saucedo, operators of the WJC of Ciudad Juarez**



Fifty-one (51) participants (36 women and 15 men) successfully completed the diploma course in Yucatan state, while forty-six (46) participants (39 women and 7 men) concluded the course in Ciudad Juarez. Participants included operators of both WJCs as well as members of CSOs who work directly with the WJCs in the fight against gender based violence. Yucatan and Ciudad Juarez WJCs are the third and fourth WJCs to receive this specialized training.

The impact this course generated by participants can be measured through the increase in the average score of the Pre and Post course tests: **On average, the participants increased their score from 4.7 in the Pre course test to 8.7 out of 10 points in the Post course test.** For the third fiscal year, PROJUST (Tt DPK) plans to take this course to three more WJCs.

### ***Specialized workshop on comprehensive intervention with gender based violence victims***

During the third and fourth quarters, PROJUST (Tt DPK), in coordination with CONAVIM and SETEC, delivered a “Specialized workshop on comprehensive intervention with gender based violence victims” in Tlaxcala, Coahuila state, and in Merida, Yucatan state. The objective of this course is to teach participants litigation techniques, and to practice legal arguments for the effective protection of the rights of female victims of gender based violence and violations of human rights in the adversarial criminal justice system, as well as provide them with skills for giving assistance and protection to women victims of violence.

Before participating in this course, WJCs operators had to present and pass an online course on the NCJS delivered by SETEC, with the purpose of providing participants with the basic legal knowledge necessary to participate in the specialized course. Twenty-five (25) public servants (24 women and 1 man) from the WJCs of Aguascalientes, Coahuila and San Luis Potosi states attended the course delivered in Tlaxcala, while twenty-one (21) operators (all of them women) from the WJCs of Hidalgo, Quintana Roo and Yucatan states attended the course in Merida. The impact this course had on participants can be measured through the increase in the average score of the Pre and Post course tests: **On average, the legal advisors increased their score from 6.3 in the Pre course test to 7.5 out of 10 points in the Post course test.** In the third fiscal year, PROJUST (Tt DPK) will continue working with CONAVIM to strengthen the abilities of WJCs operators.



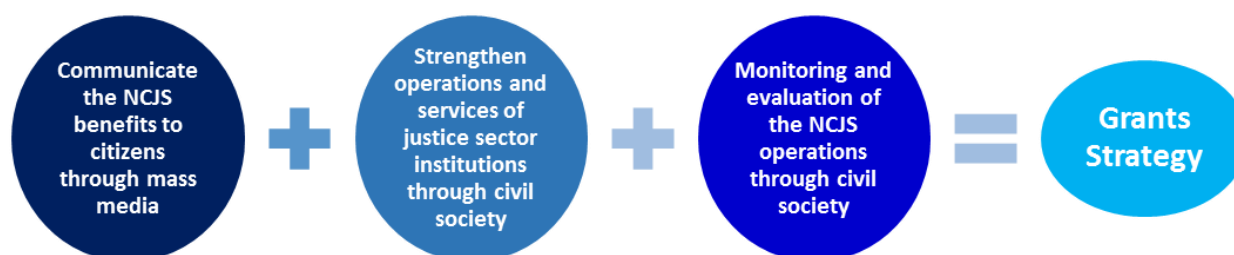
*This map shows the target states where PROJUST (Tt DPK) delivered training and technical assistance to WJCs during the second fiscal year.*

The following table summarizes Task 5 deliverables generated by activities relating to increasing the access to justice for victims throughout the second fiscal year:

INCREASE OF ACCESS TO JUSTICE FOR WOMEN VICTIMS OF GENDER BASED VIOLENCE			
Geographic scope		Subject	Deliverable
19	Local: Chihuahua and Yucatan states	Strengthening of the Women's Justice Centers capacities - Training	Final report of the diploma course "The victims of gender based violence in the NCJS"
20	National	Strengthening of the Women's Justice Centers capacities - Technical assistance	Conceptual Model of the Institutional Integrity System for Women's Justice Centers
21	Local: Chihuahua and Hidalgo	Strengthening of the Women's Justice Centers capacities - Technical assistance	Report of results on the initial assessment for the Institutional Integrity System in a pilot basis
22	National	Strengthening of the Women's Justice Centers capacities - Technical assistance	Operations Management Model for the Women's Justice Centers aligned to the NCJS del SJPA
23	Local: Chiapas	Strengthening of the Women's Justice Centers capacities - Technical assistance	M&E System of the Women's Justice Center of Chiapas state
24	Local: Yucatan	Strengthening of the Women's Justice Centers capacities - Technical assistance	M&E System of the Women's Justice Center of Yucatan state
25	Local: Coahuila	Strengthening of the Women's Justice Centers capacities - Technical assistance	M&E System of the Women's Justice Center of Torreon (Coahuila state)
26	Local: Aguascalientes, Coahuila, Hidalgo, Quintana Roo, San Luis Potosi, and Yucatan	Strengthening of the Women's Justice Centers capacities - Training	Final report on the results of the two regional courses

## Grants Program

The second fiscal year was key for PROJUST (Tt DPK) in terms of the progress made in awarding grants to CSOs that will provide support to criminal reform, and in successfully concluding the first two one-year grant projects, developed together with RENACE and CIDAC.



By the beginning of the fiscal year, PROJUST (Tt DPK) designed the Grants Strategy for the period of 2015-2019. This strategy is based on a comprehensive vision of the results and impact that PROJUST (Tt DPK) intends to achieve in coordination with the CSOs who are awarded a grant. The Grants Strategy consists of three components that seek to support and complement the implementation of the NCJS and its operation during the coming years since the reform was initiated on June 2016. The three components are shown in the following chart:

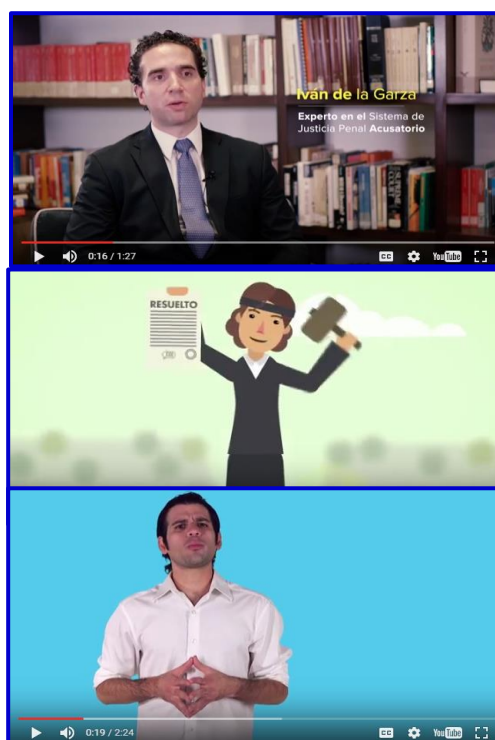
## Communicate the NCJS benefits to citizens through mass media

### ***CIDAC: Strategies for effective empowerment of citizens in the New Criminal Justice System***

At the end of the first fiscal year, PROJUST (Tt DPK) signed a grant agreement with CIDAC to implement the one-year duration project titled “Strategies for effective empowerment of citizens in the NCJS”, which ran throughout the second fiscal year. During the grant’s first quarter, CIDAC established an alliance with CENTRO, a well known university specializing in media, to design and develop a diploma course focused on disseminating the changes and benefits of the NCJS through alternative media, and titled “Graphic Production Audiovisual Laboratory.” With PROJUST (Tt DPK) and SETEC’s accompaniment and support, CIDAC and CENTRO defined the academic program and theoretical framework of the course. PROJUST (Tt DPK) also participated in the recruitment process, to assure all participants had the required interest and experience to contribute to a better outcome of the course.

This diploma course was the first step in creating a national campaign to disseminate the benefits and changes that the NCJS brings to citizens. The course was delivered from April to June and attended by twenty-five (25) students from different professional fields and different backgrounds. PROJUST (Tt DPK)’s team participated in one of the last sessions of the course, where participants presented the prototypes of their projects. PROJUST (Tt DPK) provided feedback on the projects.

The course was successful, since participants used unconventional tools and applied their experiences from various professional fields and creativity on proposals to promote the NCJS from a fresh and youthful perspective. In the last quarter of this fiscal year, PROJUST (Tt DPK) and CIDAC selected the best campaign to promote the NCJS. The campaign, titled “Alternative Mexico” was launched in October, and consists of a web application that contains several videos that explain in plain language the changes that the NCJS represents and the benefits it brings to citizens (Please see: [www.mexicoalternativo.org](http://www.mexicoalternativo.org)) PROJUST (Tt DPK) will follow up on the impact of this campaign during the third fiscal year, that corresponds to the sustainability period agreed between the project and CIDAC.



*The campaign to communicate the benefits of the NCJS “Alternative Mexico” contains videos that explain in plain language the rights and benefits of the NCJS.*

### ***Dissemination of the New Criminal Justice System through mass media (cinema and radio)***

In the second quarter of the fiscal year, PROJUST (Tt DPK) released three Requests for Applications (RFAs) for grant projects that will disseminate information on NCJS through mass media. One (1) proposal was received for the project relating to production and broadcasting of radio series, two (2)

proposals were received for the project consisting on production and broadcasting a TV series, and three (3) proposals were received for the project relating to dissemination of justice as a human right through cinema. A media expert was hired by PROJUST (Tt DPK) to oversee the technical evaluation process of these grants.

The evaluation committee, consisting of PROJUST (Tt DPK), PROJUST (Tt MSI), SETEC, and USAID, reviewed the six proposals received. After the evaluation, the committee decided to reject the two proposals on TV projects, so the category was declared void, and began negotiations with two CSOs selected to implement the radio and cinema projects. The CSO selected to implement the cinema project is Documental Ambulante A.C., and the CSO selected to develop the radio project is Mujeres en Frecuencia A.C. Both CSOs submitted revised proposals based on the feedback from the evaluation committee. PROJUST (Tt DPK) conducted the pre-award assessments to confirm administrative, organizational, and financial capacity of the two CSOs to manage US government funds, to effectively implement the proposed activities, and to achieve the desired impact.

At the end of July, PROJUST (Tt DPK) celebrated the kick off and began operations of the two grant projects, which will seek to promote the benefits and rights of the NCJS among Mexican citizens through cinema and radio. During the event, the directors of the two CSOs awarded made a presentation of the projects. The director of Mujeres en Frecuencia A.C. highlighted the gender perspective that the radio project will have. This project will consist of the creation of a radio series to be broadcasted nationwide through different strategic alliances with community and educational radio. The project will also create comics for girls and women in plain language that emphasize their rights under the NCJS. The director of Documental Ambulante A.C.

presented their strategy to disseminate information on the NCJS through creating documentaries about real cases of people involved in criminal cases, and stressed the power a documentary can have on changing people's minds. Both projects have a duration of 30 months. Operations began in August with the development of the strategic plans for both projects.

As part of the grant project to communicate the NCJS benefits through radio, by the end of the fiscal year, PROJUST (Tt DPK) and Mujeres en Frecuencia A.C., held an event that brought together a group of more than 10 women, leaders in different fields such as acting, journalism and academia, to request their support for the development of the grant project. This event aimed to sensitize participants on the importance of women in both rural and urban areas to know their rights, and persuade them to lend their voices for the production of the radio series. All participants showed great enthusiasm and confirmed their interest in supporting this project pro bono.

## Monitoring and evaluation of the NCJS operations through civil society

### **RENACE: Strategy for strengthening Citizens' Justice Observatories (CJOs)**

At the end of the first fiscal year, PROJUST (Tt DPK) signed a grant agreement with RENACE to implement the one-year duration project titled "Strategy for strengthening Citizens' Justice Observatories (CJOs)." Grant activities were conducted throughout the second fiscal year. The objective of this grant was to build capacity of the four CJOs coordinated by RENACE in the states of Baja California, Chihuahua, Nuevo Leon and Oaxaca.



*In the kick off event, the head of SETEC stressed the relevance that promoting the NCJS acquired once the deadline for the implementation of the system had been met in June.*



RENACE, a well known CSO founded in Monterrey, Nuevo Leon state, had the initiative to create the CJOs, which consist of local CSOs that conduct activities to monitor, evaluate and disseminate the NCJS in the states. Coordinated and active CJOs are an important element in building citizen trust and confidence in the new criminal justice system. CJOs provide information on how judicial institutions work, facilitate access to justice sector services, and provide a mechanism independent of the government for citizens to monitor justice institutions' operations under the new system.



*Members from Chihuahua's CSOs participated at the training activity organized by RENACE and Red Mesa de Mujeres in Ciudad Juarez. The presentation of the "Justiciometro" stood out among the topics reviewed during the workshop.*

During the first quarter, RENACE defined the communication strategy for the project and made significant progress on the Management Model for the CJOs. In the second quarter, RENACE delivered two products: the OMM for CJOs; and the "Justiciometro," which is a tool designed for citizens to monitor and evaluate the ACJS operation, and seeks to obtain information to measure access to justice with an equity, human rights and gender perspective. PROJUST (Tt DPK) reviewed both deliverables and suggested modifications on the "Justiciometro" to simplify the tool. By the end of the second quarter, RENACE confirmed that the team would stop working in Guerrero as target state, due to public security concerns.

In the third quarter, PROJUST (Tt DPK) provided support to RENACE in creating a visual mapping of the "Justiciometro." With this support, RENACE was able to fine tune the tool. Throughout the quarter, a series of conference calls with RENACE's team were held to address questions about communication issues and the project's deliverables. By the end of the third quarter, PROJUST (Tt DPK)'s team participated in a training activity delivered to Chihuahua state's CSOs, which are part of the CJO. The training was organized by RENACE in coordination with Red Mesa de Mujeres, a network of CSOs with 15 years of experience in the field of women's human rights. RENACE presented the Justiciometro's methodology and announced that Red Mesa de Mujeres will bring its expertise to the network of CJOs and serve as the coordinating organization of Chihuahua's CJO.

In the last quarter of the fiscal year, PROJUST (Tt DPK) held a working session with RENACE and representatives from the four CJOs to develop sustainability plans for the third year of the project. During this activity, participants reviewed the Sustainability Manual, as well as the Research Procedures and Protocols, part of the tool developed by RENACE. The group took advantage of the meeting to plan the logistics for the project's closing event.

At the end of the fourth quarter, PROJUST (Tt DPK) and RENACE held a forum for CJOs as the closing event for the grant project. The First Forum of Citizens' Justice Observatories was titled "Citizens and Monitoring of the Adversarial Criminal Justice System (ACJS)." RENACE reaffirmed its commitment to participate actively in communication, strengthening, and monitoring and evaluation of the NCJS. As part of the forum, RENACE confirmed the launch of activities by the "Network of Citizens' Justice Observatories."

Chiapas, Hidalgo, Michoacan, San Luis Potosi and Coahuila states joined the Network of CJOs, ending up with a total of nine (9) CJOs. In the third fiscal year, PROJUST (Tt DPK) will continue fostering the monitoring of the ACJS' operations through civil society with a grant focused on creating new CJOs in Mexico that address different justice topics. PROJUST (Tt DPK) will keep working to assure sustainability of the impact created by activities developed in coordination with RENACE during the life of the project, so citizens have tools to continue monitoring justice system institutions in more states.



*As part of the First Forum of CJOs, RENACE confirmed the launch of activities by the "Network of Citizens' Justice Observatories." Chiapas, Hidalgo, Michoacan, San Luis Potosi and Coahuila states joined the network, ending up with a total of nine (9) CJOs.*

### **National Network of Researchers on the New Criminal Justice System**

During the second fiscal year, PROJUST (Tt DPK) completed the competitive process for a grant to create a National Network of Researchers on the NCJS. In the second quarter, PROJUST (Tt DPK) developed the RFA for this project in coordination with PROJUST (Tt MSI). The draft RFA was submitted to and approved by USAID. In the third quarter, PROJUST (Tt DPK) published the RFA for this grant project and received nine (9) letters of intent from CSOs interested in participating in the process for the creation of a National Network of Researchers. After the implementation of the technical workshop for potential grantees in April, PROJUST (Tt DPK) received just one proposal for this project. The 7-member evaluation committee met in August and declared the project void, since there was not adequate competition. PROJUST (Tt DPK) will publish the call for this project again in the third fiscal year.

### **Strengthening of the Pre-Trial Services Units through civil society**

During the second fiscal year, PROJUST (Tt DPK) completed the process to award a grant relating to Pre-Trial Services in the NCJS. In the second quarter, PROJUST (Tt DPK) developed the RFA for this project in coordination with PROJUST (Tt MSI). The draft RFA was submitted to and approved by USAID. In the third quarter, PROJUST (Tt DPK) published the RFA for this grant project and received six (6) letters of intent from CSOs interested in participating in the process for the Pre-trial Services Units project. After the implementation of the technical workshop for potential grantees in April, PROJUST (Tt DPK) received four (4) proposals for this project. The 7-member evaluation committee met in August and determined that three CSOs will develop the project in different regions of Mexico. The signing event with the three selected CSOs will be carried out in November 2016.

### **Workshop for CSOs on the grant's process**

In the second and third quarters, PROJUST (Tt DPK) carried out two workshops for CSOs interested in applying for a grant with PROJUST's grants program. These workshops had three objectives: to present and explain the NCJS basics as well as the objectives of PROJUST as a USAID sponsored program to the CSOs, to sensitize participants on the relevance of implementation and consolidation of the criminal reform in Mexico, and to present the general process for applying for a PROJUST's grant, such as the types of grants that can be given, the implications and responsibilities that receiving funds from USAID imply, and the administrative and management procedures that a CSO must comply with once they receive a PROJUST's grant.

### **Deliverables developed through the Grants Program**

The following table summarizes deliverables generated through the Grants Program throughout the second fiscal year:

<b>GRANTS PROGRAM: DELIVERABLES OF THE SECOND FISCAL YEAR</b>			
	<b>Geographic scope</b>	<b>Subject</b>	<b>Deliverable</b>
<b>1</b>	Local: Coahuila, Hidalgo, Michoacan, Morelos, Nuevo Leon, and San Luis Potosi	Grants: Strengthening of support services for operations of the Adversarial Criminal Justice System	Grant Agreement and Development Plan. The grant agreement will be signed by the beginning of the third fiscal year, but the process to award this grant was developed during the second year.
<b>2</b>	National	Grants: Communicate and disseminate the Adversarial Criminal Justice System's benefits to citizenship through civil society	National campaign to communicate NCJS's benefits through electronic media (Alternative Mexico Campaign). These campaign includes 24 videoclips produced.
<b>3</b>	National	Grants: Communicate and disseminate the Adversarial Criminal Justice System's benefits to citizenship through civil society	Sustainability plan for the national campaign to communicate NCJS's benefits through electronic media (Alternative Mexico Campaign)
<b>4</b>	National	Grants: Communicate and disseminate the Adversarial Criminal Justice System to citizenship	Grant Agreement and Development Plan of the project to communicate justice as a human right through cinema.
<b>5</b>	National	Grants: Communicate and disseminate the Adversarial Criminal Justice System's benefits to citizenship through civil society	Grant Agreement and Development Plan of the project to produce and broadcast radio series to communicate the NCJS with gender perspective.

6	National	Grants: Monitoring and evaluation of the Adversarial Criminal Justice System's operations through civil society	Report of results on the National Meeting of Citizens' Justice Observatories
7	National	Grants: Monitoring and evaluation of the Adversarial Criminal Justice System's operations through civil society	Operations Manual for Citizens' Justice Observatories
8	National	Grants: Monitoring and evaluation of the Adversarial Criminal Justice System's operations through civil society	Sustainability plan for Citizens' Justice Observatories

## ADMINISTRATION

- **Burn rate.** During the second fiscal year, PROJUST (Tt DPK) reached an average monthly burn rate of approximately \$350,000; slightly higher than the contractual average burn rate of \$325,000 and an increase over the \$200,000 per month average spending during the first project year. The increased burn rate reflects the intensity of activities during the second project year and is expected to hold in year three based on plans to continue with a robust activity level given the importance of this first year of the implementation of the NCJS.
- **Budget realignment.** PROJUST (Tt DPK) submitted a budget realignment request to USAID in October 2016 to respond to programming needs of counterparts. The proposal foresees continuing to strategically support national and state counterparts to achieve the project's established objectives and maximize the positive impact of PROJUST (Tt DPK) on the NCJS.
- **Administration of grants.** PROJUST (Tt DPK) completed necessary procedures for the closeout of the CIDAC and RENACE grant projects which ended in September 2016, issued 2 new large grants with values totaling the equivalent of USD \$1,372,404, and began the RFA process for five (5) additional grants.
- **Staffing.** The project restructured its staffing during year 2 and increased the number of local long-term technical associates and finance/operations staff to respond to the accelerated pace in activities. The team contracted fifty-two (52) short-term consultants to support the long-term team in carrying out technical assistance and training activities in the 32 states.

## CHALLENGES AND OPPORTUNITIES FOR THE THIRD FISCAL YEAR

### Task 3

1. **Challenge: Consolidation of the Multi-Platform for Citizens' Guidance on the NCJS.** The project "Justice for You" is the most important communication strategy in terms of scope and impact for PROJUST (Tt DPK), given its potential to serve Mexicans from the 32 states with the information necessary to access services in the criminal justice system. It also provides an opportunity for local justice institutions to gain citizens' trust, contributing to an increase in public support for the NCJS. Bringing the communication strategy to all 32 states represents a



challenge in terms of human and financial resources and in managing the detailed inter-institutional coordination at state level.

2. **Challenge: Specialized course on journalism focused on criminal justice.** PROJUST (Tt DPK) has trained more than 2,000 journalists all across Mexico on how to report on the NCJS during the first and second fiscal years of the project. For sustainability, the project has recommended implementation of a specialized training program, certified by established education institutions. While PROJUST (Tt DPK) has already created a skeleton draft of the academic program, developing and implementing the full program will represent a challenge due to the specificity of the subject.
3. **Challenge: Delivering workshops to specific media outlets' staff.** Together with the academic program mentioned above, PROJUST (Tt DPK) plans to deliver workshops on how to report criminal cases to the complete teams of specific media outlets, including editors, chiefs of information, directors, CEOs, and owners. To increase the impact of this training, it is essential that the decision makers of media outlets have an understanding of the NCJS, given that they have the final word on what and how to publish. Reaching these decision makers represents a challenge as many of them are reluctant to participate in the trainings given that their business vision may conflict with an ethical vision of how to publish.
4. **Challenge: Implement the strategy "One Day with Justice."** As part of the strategy to strengthen the capacity of institutional spokespersons, PROJUST (Tt DPK) plans to implement the project "One Day with Justice." This will be challenging in that it requires both detailed coordination among local justice institutions and their political will.
5. **Opportunity: Delivering workshop on media management and message building to the thirteen target states.** Providing this workshop to the thirteen target states for the third fiscal year represents an opportunity to make a difference in how information related to local justice institutions and criminal cases is presented to media, and therefore, to the public. The public is the ultimate target audience that PROJUST (Tt DPK) intends to impact positively by generating a change in how they view justice institutions and developing trust in them.
6. **Opportunity: Development of materials on the NCJS for indigenous groups.** To reach this target population with information on their rights under the NCJS, PROJUST (Tt DPK) has the opportunity to work together with the National Commission for the Development of Indigenous People in the design and development of communication materials in indigenous languages. Nationally, seven (7) out of (100) inhabitants aged 3 years and older speak an indigenous language.
7. **Opportunity: Continue the integration of all communication strategies under the 360° strategy "Let's Talk about Justice."** To increase the impact of the communication strategies promoting the benefits and rights of the NCJS designed by PROJUST (Tt DPK), it is essential to link them under the comprehensive strategy "Let's Talk about Justice." Specifically, the project "Justice for You," developed in coordination with Localtel, provides information about local justice sector institutions and citizen guides on what to do and where to go in case they face a situation relating to the criminal process. Integrating this project with the rest of the communication strategies represents a big opportunity to increase impact at the national level.

## Task 5

1. **Challenge: Federal and local governments investment in training.** PROJUST (Tt DPK) has provided support to federal and local justice institutions through specialized training. However, these institutions do not currently have the resources to invest in training, or in the

development of improved internal systems. Investment in this area is critical for new generations of alternative justice and victims' assistance institutions' staff to learn new skills, and transform their points of view in terms of public service to ultimately change certain behaviors and habits that can block access to justice.

2. **Challenge: Decrease citizens' perception of impunity through ADRM.** The perception of impunity in Mexico is perceived as a constant problem by citizens. ADRM represents a way to decrease impunity, because once the compensation agreement between victims and the accused is fulfilled, both parties are satisfied. PROJUST (Tt DPK) will continue to support ADRM Offices in target states and to promote ADRM as a means to resolve criminal cases, aiming to decrease the perception of impunity among citizens.
3. **Challenge: Creation of CEEAVs in all states.** A major challenge to overcome is the resistance that some local governments have towards creating the State Executive Commission for Victims' Assistance, which is essential for the defense and protection of victims' rights. This resistance also prevents the formation a national policy for the defense and protection of the rights of victims in the NCJS. As of today, there are only sixteen (16) states with a CEEAV. This also represents a challenge in terms of standardizing the CEEAV operations models all across Mexico. PROJUST (Tt DPK) will continue providing assistance to the National CEAV and the target local CEEAVs to foster this standardization process for the benefit of crime victims.
4. **Challenge: Incorporation of gender perspective in justice administration.** Incorporating a gender perspective in the application of justice represents a challenge for justice institutions, and is essential to combat situations of structural violence against women's human rights. Verdicts and sentences that take into account a gender perspective are necessary to strengthen the NCJS. To achieve this, NCJS operators need to receive sensitization and information on this issue. PROJUST (Tt DPK) will continue including the gender perspective in all of its training programs to contribute to a cultural shift in this area.
5. **Opportunity: Standardizing processes for crime victims' assistance nationwide.** Criminal justice reform in Mexico brought an essential paradigm shift in access to justice for victims, incorporating their rights into the National Code of Criminal Procedures. This allows PROJUST (Tt DPK) the opportunity to contribute to the development of standardized Models to guide the services and assistance provided to crime victims in Mexico. In the third fiscal year, PROJUST (Tt DPK) will continue providing technical assistance to the National CEAV and local CEEAVs to develop these standards.
6. **Opportunity: Increased efficiency within target justice institutions.** The technical assistance provided by PROJUST (Tt DPK) for the creation of or improved Operational Management Models for CEEAVs, ADRM Units, and WJCs, also strengthens coordination, both within the institution and between the various justice operators. This generates an opportunity to increase efficiency and effectiveness of justice services provided by these institutions for the benefit of citizens.

## Grants Program

1. **Challenge: Consolidation of results achieved through CIDAC and RENACE grant projects.** Although the grants awarded to CIDAC and RENACE had a one year duration, they include an additional year of self-funded sustainability. The consolidation of the results and value achieved through both projects represent a challenge for the third fiscal year, since both CSOs must find the resources and means to assure sustainability. PROJUST (Tt DPK) will follow-up with both organizations and will provide technical guidance so this objective can be reached.

2. **Challenge: Measurement of impact indicators of the grants awarded to Mujeres en Frecuencia and Documental Ambulante.** PROJUST (Tt DPK) awarded both CSOs with a grant to design, produce and implement strategies to communicate NCJS benefits through cinema and radio. These projects aim to change citizens' perception of the justice system, so they are more supportive of and trusting in the NCJS. Measuring this change represents a challenge to both CSOs. PROJUST (Tt DPK) will provide assistance to both in designing strategies to monitor and evaluate impact.
3. **Challenge: Grants awarding process.** To achieve the objectives of the pending grant projects, it is necessary to award and sign the grant agreements before April 30, 2017. This deadline represents a challenge to PROJUST (Tt DPK), since it is essential to comply with all administrative requirements and assure that the selected CSOs have the capacity to develop impactful projects. This requires a high level of coordination and support from technical teams to develop and validate RFAs and review technical proposals, as well as the active participation of counterparts and USAID that form part of the evaluation committee.
4. **Opportunity: Participation of new civil society organizations.** Incorporating new CSOs that have not been previously involved in the implementation of the new criminal justice system represents an opportunity to bring new points of view and visions to the different topics on the NCJS that PROJUST (Tt DPK) plans to support. PROJUST (Tt DPK) continues to search for new CSOs in the different databases of Mexican CSOs and the Grants' manager makes direct contact with these new CSOs.
5. **Opportunity: Alignment of SESNSP's priorities to PROJUST's grants strategy.** Since the Executive Secretariat of the National System for Public Security (SESNSP) has been selected as the new main federal government counterpart for PROJUST, it is essential to align strategies to achieve broader results. Recently, PROJUST (Tt DPK) learned from the SESNSP that the objectives of the project's grants strategy are in line with the main objectives of the SESNSP, representing an opportunity to coordinate and deepen impact.
6. **Opportunity 3: Alliances and strategic partners in all grant projects.** PROJUST (Tt DPK) grants program has included a requirement that all CSOs wishing to participate in the grants program must have strategic alliances to support their proposed projects. Alliances may be with the private sector, other CSOs, government institutions, or individuals that decide to support the topics relating to the projects. This represents an opportunity to create broader impact and to give sustainability to the grant projects.

## ANNEXES

### Annex I: Trainet Report

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
23. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Federal District	10/30/2015	10/30/2015	Criminal Justice/Law Enforcement Administration	1,218	1,197	2	1	3	386	TECHNICAL PROGRAM - On-the-job Training
24. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Baja California Sur	11/06/2015	11/06/2015	Criminal Justice/Law Enforcement Administration	1,218	1,568	2	8	10	116	TECHNICAL PROGRAM - On-the-job Training
25. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Hidalgo	12/04/2015	12/04/2015	Criminal Justice/Law Enforcement Administration	1,218	571	8	9	17	68	TECHNICAL PROGRAM - On-the-job Training
26. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Puebla	12/04/2015	12/04/2015	Criminal Justice/Law Enforcement Administration	1,218	1,407	19	15	34	34	TECHNICAL PROGRAM - On-the-job Training
27a. Workshop for Facilitators of ADRM in Criminal Matters State of Mexico	11/23/2015	12/17/2015	Criminal Justice/Law Enforcement Administration	31,471	38,413	12	15	27	370	TECHNICAL PROGRAM - Workshop
27b. Workshop for Facilitators of ADRM in Criminal Matters (Internship State of Mexico)	05/19/2016	05/20/2016	Criminal Justice/Law Enforcement Administration	4,656	7,433	6	18	24	83	TECHNICAL PROGRAM - Workshop

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
28a. Workshop for Facilitators of ADRM in Criminal Matters Oaxaca	11/23/2015	12/17/2015	Criminal Justice/Law Enforcement Administration	31,471	30,113	6	18	24	417	TECHNICAL PROGRAM - Workshop
28b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Oaxaca)	05/05/2016	05/06/2016	Criminal Justice/Law Enforcement Administration	4,324	5855	10	11	21	95	TECHNICAL PROGRAM - Workshop
29. Training of Trainers Course in Alternative Dispute Resolution Mechanisms in criminal matters	01/11/2016	01/15/2016	Criminal Justice/Law Enforcement Administration	18,062	18,500	10	20	30	600	TECHNICAL PROGRAM - Workshop
30. Training workshop for CSOs potentially participating in PROJUST's grants program	01/13/2016	01/14/2016	Criminal Justice/Law Enforcement Administration	3,366	3,098	7	13	20	146	TECHNICAL PROGRAM - On-the-job Training
31a. Workshop for Facilitators of ADRM in Criminal Matters Colima	01/18/2016	02/05/2016	Criminal Justice/Law Enforcement Administration	22,491	33,183	8	19	27	370	TECHNICAL PROGRAM - Workshop
31b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Colima)	03/31/2016	04/01/2016	Criminal Justice/Law Enforcement Administration	4,767	3,087	8	17	25	80	TECHNICAL PROGRAM - Workshop
32a. Workshop for Facilitators of ADRM in Criminal Matters Quintana Roo	01/18/2016	02/05/2016	Criminal Justice/Law Enforcement Administration	22,491	30,746	5	21	26	385	TECHNICAL PROGRAM - Workshop
32b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Quintana Roo)	03/30/2016	03/31/2016	Criminal Justice/Law Enforcement Administration	4,878	4,803	5	21	26	77	TECHNICAL PROGRAM - Workshop



Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
33a. Workshop for Facilitators of ADRM in Criminal Matters Guerrero	01/25/2016	02/12/2016	Criminal Justice/Law Enforcement Administration	22,491	27,776	2	22	24	417	TECHNICAL PROGRAM - Workshop
33b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Guerrero)	05/26/2016	05/27/2016	Criminal Justice/Law Enforcement Administration	4,656	5,330	2	22	24	83	TECHNICAL PROGRAM - Workshop
34a. Workshop for Facilitators of ADRM in Criminal Matters Yucatan	02/02/2016	02/19/2016	Criminal Justice/Law Enforcement Administration	22,491	38,405	4	24	28	357	TECHNICAL PROGRAM - Workshop
34b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Yucatan)	04/21/2016	04/22/2016	Criminal Justice/Law Enforcement Administration	4,878	4,537	4	22	26	77	TECHNICAL PROGRAM - Workshop
35a. Workshop for Facilitators of ADRM in Criminal Matters Jalisco	02/08/2016	02/26/2016	Criminal Justice/Law Enforcement Administration	22,491	40,104	16	15	31	323	TECHNICAL PROGRAM - Workshop
35b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Jalisco)	04/12/2016	04/13/2016	Criminal Justice/Law Enforcement Administration	4,988	5,153	15	12	27	74	TECHNICAL PROGRAM - Workshop
36a. Workshop for Facilitators of ADRM in Criminal Matters Baja California Sur	02/15/2016	03/04/2016	Criminal Justice/Law Enforcement Administration	22,491	26,289	1	17	18	556	TECHNICAL PROGRAM - Workshop
36b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Baja California Sur)	04/18/2016	04/19/2016	Criminal Justice/Law Enforcement Administration	3,880	2,200	1	16	17	117	TECHNICAL PROGRAM - Workshop

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
37a. Workshop for Facilitators of ADRM in Criminal Matters Chiapas	02/22/2016	03/11/2016	Criminal Justice/Law Enforcement Administration	22,491	28,030	9	16	25	400	TECHNICAL PROGRAM - Workshop
37b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Chiapas)	04/21/2016	04/22/2016	Criminal Justice/Law Enforcement Administration	3,991	2,619	7	11	18	111	TECHNICAL PROGRAM - Workshop
38a. Workshop for Facilitators of ADRM in Criminal Matters Veracruz	02/29/2016	03/18/2016	Criminal Justice/Law Enforcement Administration	22,491	24,195	2	16	18	556	TECHNICAL PROGRAM - Workshop
38b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Veracruz)	05/11/2016	05/12/2016	Criminal Justice/Law Enforcement Administration	3,880	5,461	2	15	17	117	TECHNICAL PROGRAM - Workshop
39a. Workshop for Facilitators of ADRM in Criminal Matters Sinaloa	03/07/2016	03/25/2016	Criminal Justice/Law Enforcement Administration	22,491	26,574	9	12	21	476	TECHNICAL PROGRAM - Workshop
39b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Sinaloa)	05/19/2016	05/20/2016	Criminal Justice/Law Enforcement Administration	4,102	3,738	8	11	19	105	TECHNICAL PROGRAM - Workshop
40. Train journalists on "How to report on the NCJS" (Basic training) Queretaro	01/08/2016	01/08/2016	Criminal Justice/Law Enforcement Administration	1,218	1,395	16	17	33	35	TECHNICAL PROGRAM - On-the-job Training
41. Train journalists on "How to report on the NCJS" (Basic training) Aguascalientes	01/19/2016	01/19/2016	Criminal Justice/Law Enforcement Administration	1,218	1,581	2	4	6	193	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
42. Train journalists on "How to report on the NCJS" (Basic training) Campeche (Campeche)	01/22/2016	01/22/2016	Criminal Justice/Law Enforcement Administration	1,218	932	24	6	30	39	TECHNICAL PROGRAM - On-the-job Training
43. Train journalists on "How to report on the NCJS" (Basic training) Sonora (Hermosillo)	01/27/2016	01/27/2016	Criminal Justice/Law Enforcement Administration	1,218	461	14	9	23	50	TECHNICAL PROGRAM - On-the-job Training
44. Train journalists on "How to report on the NCJS" (Basic training) Sonora (Guaymas)	02/19/2016	02/19/2016	Criminal Justice/Law Enforcement Administration	1,218	461	16	8	24	48	TECHNICAL PROGRAM - On-the-job Training
45. Train journalists on "How to report on the NCJS" (Basic training) Nuevo Leon	02/25/2016	02/25/2016	Criminal Justice/Law Enforcement Administration	1,218	1,925	8	10	18	64	TECHNICAL PROGRAM - On-the-job Training
46. Train journalists on "How to report on the NCJS" (Basic training) Sonora (San Luis Río Colorado)	03/03/2016	03/03/2016	Criminal Justice/Law Enforcement Administration	1,218	1,024	17	5	22	53	TECHNICAL PROGRAM - On-the-job Training
47. Train journalists on "How to report on the NCJS" (Basic training) San Luis Potosi	03/04/2016	03/04/2016	Criminal Justice/Law Enforcement Administration	1,218	1259	36	33	69	17	TECHNICAL PROGRAM - On-the-job Training
48. Train journalists on "How to report on the NCJS" (Basic training) Campeche (Ciudad del Carmen)	03/04/2016	03/04/2016	Criminal Justice/Law Enforcement Administration	1,218	1,030	13	5	18	64	TECHNICAL PROGRAM - On-the-job Training
49. Train journalists on "How to report on the NCJS" (Basic	03/11/2016	03/11/2016	Criminal Justice/Law Enforcement Administration	1,218	766	7	1	8	145	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
training) Chetumal (Quintana Roo)										
50. Train journalists on "How to report on the NCJS" (Basic training) Jalisco (Guadalajara)	03/11/2016	03/11/2016	Criminal Justice/Law Enforcement Administration	1,218	1,873	19	6	25	46	TECHNICAL PROGRAM - On-the-job Training
51. Train journalists on "How to report on the NCJS" (Basic training) Colima (Manzanillo)	03/11/2016	03/11/2016	Criminal Justice/Law Enforcement Administration	1,218	1,680	9	5	14	83	TECHNICAL PROGRAM - On-the-job Training
52. Train journalists on "How to report on the NCJS" (Basic training) Guerrero (Chilpancingo)	03/11/2016	03/11/2016	Criminal Justice/Law Enforcement Administration	1,218	489	18	10	28	41	TECHNICAL PROGRAM - On-the-job Training
53. Train journalists on "How to report on the NCJS" (Basic training) Oaxaca (Huatulco)	03/12/2016	03/12/2016	Criminal Justice/Law Enforcement Administration	1,218	862	15	7	22	53	TECHNICAL PROGRAM - On-the-job Training
54. Train journalists on "How to report on the NCJS" (Basic training) Baja California Sur (Ciudad Constitución)	03/15/2016	03/15/2016	Criminal Justice/Law Enforcement Administration	1,218	843	7	2	9	129	TECHNICAL PROGRAM - On-the-job Training
55. Train journalists on "How to report on the NCJS" (Basic training) Michoacan (Morelia)	03/18/2016	03/18/2016	Criminal Justice/Law Enforcement Administration	1,218	214	6	5	11	105	TECHNICAL PROGRAM - On-the-job Training
56. Train journalists on "How to report on the NCJS" (Basic training) Veracruz (Xalapa)	03/18/2016	03/18/2016	Criminal Justice/Law Enforcement Administration	1,218	224	14	11	25	46	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
57. Train journalists on "How to report on the NCJS" (Basic training) Sonora (Navojoa)	03/28/2016	03/28/2016	Criminal Justice/Law Enforcement Administration	1,218	461	16	5	21	55	TECHNICAL PROGRAM - On-the-job Training
58. Train journalists on "How to report on the NCJS" (Basic training) Sonora (Caborca)	03/29/2016	03/29/2016	Criminal Justice/Law Enforcement Administration	1,218	461	18	1	19	60.95	TECHNICAL PROGRAM - On-the-job Training
59. Train journalists on "How to report on the NCJS" (Basic training) Sonora (Agua Prieta)	03/30/2016	03/30/2016	Criminal Justice/Law Enforcement Administration	1,218	461	4	4	8	145	TECHNICAL PROGRAM - On-the-job Training
60. Coach members of the National Network of Spokespersons for monthly press conferences (San Luis Potosi)	01/28/2016	01/29/2016	Criminal Justice/Law Enforcement Administration	946	940	2	0	2	251	TECHNICAL PROGRAM - On-the-job Training
61. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (Veracruz).	03/31/2016	04/01/2016	Criminal Justice/Law Enforcement Administration	2,680	4,647	8	5	13	121	TECHNICAL PROGRAM - On-the-job Training
62. Hold two national forums to promote the coordination, update, and training of the National Network of Spokespersons. (Forum 1)	02/18/2016	02/19/2016	Criminal Justice/Law Enforcement Administration	54,107	43,894	17	9	26	1,808	TECHNICAL PROGRAM - On-the-job Training
63. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Ensenada, Baja California	04/01/2016	04/01/2016	Criminal Justice/Law Enforcement Administration	1,213	702	5	5	10	116	TECHNICAL PROGRAM - On-the-job Training



Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
64. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Tapachula, Chiapas	04/07/2016	04/07/2016	Criminal Justice/Law Enforcement Administration	1,213	577	20	28	48	24	TECHNICAL PROGRAM - On-the-job Training
65. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Villahermosa, Tabasco	04/08/2016	04/08/2016	Criminal Justice/Law Enforcement Administration	1,213	1,195	10	20	30	39	TECHNICAL PROGRAM - On-the-job Training
66. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Guadalajara 1, Jalisco	04/08/2016	04/08/2016	Criminal Justice/Law Enforcement Administration	1,213	1,342	4	4	8	145	TECHNICAL PROGRAM - On-the-job Training
67. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Saltillo, Coahuila	04/14/2016	04/14/2016	Criminal Justice/Law Enforcement Administration	1,213	722	6	10	16	72	TECHNICAL PROGRAM - On-the-job Training
68. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Zacatecas, Zacatecas	04/15/2016	04/15/2016	Criminal Justice/Law Enforcement Administration	1,213	1,441	1	3	4	290	TECHNICAL PROGRAM - On-the-job Training
69. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City 1	04/13/2016	04/13/2016	Criminal Justice/Law Enforcement Administration	1,213	259	4	4	8	145	TECHNICAL PROGRAM - On-the-job Training
70. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Puebla, Puebla	04/22/2016	04/22/2016	Criminal Justice/Law Enforcement Administration	1,213	133	5	15	20	58	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
71. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Ciudad Valles 1, SLP	04/22/2016	04/22/2016	Criminal Justice/Law Enforcement Administration	1,213	711	13	30	43	27	TECHNICAL PROGRAM - On-the-job Training
72. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Ciudad Valles 2, SLP	04/23/2016	04/23/2016	Criminal Justice/Law Enforcement Administration	1,213	525	12	13	25	46	TECHNICAL PROGRAM - On-the-job Training
73. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Tepic, Nayarit	04/23/2016	04/23/2016	Criminal Justice/Law Enforcement Administration	1,213	1,698	3	15	18	64	TECHNICAL PROGRAM - On-the-job Training
74. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Hermosillo, Sonora	04/23/2016	04/23/2016	Criminal Justice/Law Enforcement Administration	1,213	291	6	11	17	68	TECHNICAL PROGRAM - On-the-job Training
75. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Durango, Durango	04/28/2016	04/28/2016	Criminal Justice/Law Enforcement Administration	1,213	810	13	10	23	50	TECHNICAL PROGRAM - On-the-job Training
76. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Cuernavaca, Morelos	04/26/2016	04/26/2016	Criminal Justice/Law Enforcement Administration	1,213	340	6	10	16	72	TECHNICAL PROGRAM - On-the-job Training
77. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Guadalajara 2, Jalisco (Televisa)	04/29/2016	04/29/2016	Criminal Justice/Law Enforcement Administration	1,213	567	14	17	31	37	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
78. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Chihuahua, Chihuahua	04/30/2016	04/30/2016	Criminal Justice/Law Enforcement Administration	1,213	1,264	3	1	4	290	TECHNICAL PROGRAM - On-the-job Training
79. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Rio Verde, SLP	05/06/2016	05/06/2016	Criminal Justice/Law Enforcement Administration	1,213	507	10	30	40	29	TECHNICAL PROGRAM - On-the-job Training
80. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Veracruz, Veracruz	05/06/2016	05/06/2016	Criminal Justice/Law Enforcement Administration	1,213	1,118	7	33	40	29	TECHNICAL PROGRAM - On-the-job Training
81. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Huejutla, Hidalgo	05/07/2016	05/07/2016	Criminal Justice/Law Enforcement Administration	1,213	133	1	7	8	145	TECHNICAL PROGRAM - On-the-job Training
82. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Torreon, Coahuila	05/12/2016	05/12/2016	Criminal Justice/Law Enforcement Administration	1,213	837	6	10	16	72	TECHNICAL PROGRAM - On-the-job Training
83. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Palenque, Chiapas	05/13/2016	05/13/2016	Criminal Justice/Law Enforcement Administration	1,213	507	1	8	9	129	TECHNICAL PROGRAM - On-the-job Training
84. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Colima, Colima	05/17/2016	05/17/2016	Criminal Justice/Law Enforcement Administration	1,213	820	4	11	15	77	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
85. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Queretaro, Queretaro	05/20/2016	05/20/2016	Criminal Justice/Law Enforcement Administration	1,213	513	3	7	10	116	TECHNICAL PROGRAM - On-the-job Training
86. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Cancun, Quintana Roo	05/20/2016	05/20/2016	Criminal Justice/Law Enforcement Administration	1,213	930	15	25	40	29	TECHNICAL PROGRAM - On-the-job Training
87. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City 2 (Presidency)	05/26/2016	05/26/2016	Criminal Justice/Law Enforcement Administration	1,213	842	5	4	9	129	TECHNICAL PROGRAM - On-the-job Training
88. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Matehuala, SLP	05/27/2016	05/27/2016	Criminal Justice/Law Enforcement Administration	1,213	889	5	11	16	72	TECHNICAL PROGRAM - On-the-job Training
89. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Nogales, Sonora	05/27/2016	05/27/2016	Criminal Justice/Law Enforcement Administration	1,213	207	2	14	16	72	TECHNICAL PROGRAM - On-the-job Training
90. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Ciudad Obregon, Sonora	05/28/2016	05/28/2016	Criminal Justice/Law Enforcement Administration	1,213	789	33	17	50	23	TECHNICAL PROGRAM - On-the-job Training
91. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City 3 (USAID)	06/01/2016	06/01/2016	Criminal Justice/Law Enforcement Administration	1,213	259	6	5	11	105	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
92. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Villahermosa, Tabasco	06/04/2016	06/04/2016	Criminal Justice/Law Enforcement Administration	1,213	817	4	5	9	129	TECHNICAL PROGRAM - On-the-job Training
93. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Acapulco, Guerrero	06/10/2016	06/10/2016	Criminal Justice/Law Enforcement Administration	56	0	6	6	12	0.08	TECHNICAL PROGRAM - On-the-job Training
94. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Guadalajara 3, Jalisco	06/10/2016	06/10/2016	Criminal Justice/Law Enforcement Administration	1,213	430	12	15	27	43	TECHNICAL PROGRAM - On-the-job Training
95. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Guadalajara 4, Jalisco	06/11/2016	06/11/2016	Criminal Justice/Law Enforcement Administration	1,213	109	18	11	29	40	TECHNICAL PROGRAM - On-the-job Training
96. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Tijuana, Baja California	06/11/2016	06/11/2016	Criminal Justice/Law Enforcement Administration	1,213	1,204	7	10	17	68	TECHNICAL PROGRAM - On-the-job Training
97. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City 3 (SEMAR)	06/24/2016	06/24/2016	Criminal Justice/Law Enforcement Administration	1,213	207	7	14	21	55	TECHNICAL PROGRAM - On-the-job Training
98. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Toluca, State of Mexico	06/24/2016	06/24/2016	Criminal Justice/Law Enforcement Administration	1,213	328	11	13	24	48	TECHNICAL PROGRAM - On-the-job Training



Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
99. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City 4 (SEMAR 2)	06/25/2016	06/25/2016	Criminal Justice/Law Enforcement Administration	1,213	167	5	8	13	89	TECHNICAL PROGRAM - On-the-job Training
100. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City 5 (Efecto TV)	06/25/2016	06/25/2016	Criminal Justice/Law Enforcement Administration	1,213	109	11	17	28	41	TECHNICAL PROGRAM - On-the-job Training
101. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (Baja California)	06/13/2016	06/14/2016	Criminal Justice/Law Enforcement Administration	4,449	3,908	8	5	13	121	TECHNICAL PROGRAM - On-the-job Training
102. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (Campeche)	06/20/2016	06/21/2016	Criminal Justice/Law Enforcement Administration	4,005	2,994	5	6	11	143	TECHNICAL PROGRAM - On-the-job Training
103. Train SETEC's National Network of Spokespersons on media management (Northwest region)	04/18/2016	04/19/2016	Criminal Justice/Law Enforcement Administration	1,451	1,443	4	0	4	141	TECHNICAL PROGRAM - On-the-job Training
104. Train SETEC's National Network of Spokespersons on media management (Northeast region)	05/06/2016	05/07/2016	Criminal Justice/Law Enforcement Administration	2,116	2,151	4	3	7	81	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
105. Train SETEC's National Network of Spokespersons on media management (Southwest region)	05/12/2016	05/13/2016	Criminal Justice/Law Enforcement Administration	1,673	1,665	3	2	5	113	TECHNICAL PROGRAM - On-the-job Training
106. Train SETEC's National Network of Spokespersons on media management (Central region)	06/06/2016	06/07/2016	Criminal Justice/Law Enforcement Administration	1,673	1,665	3	2	5	113	TECHNICAL PROGRAM - On-the-job Training
107. Train SETEC's National Network of Spokespersons on media management (West region)	06/09/2016	06/10/2016	Criminal Justice/Law Enforcement Administration	1,451	1,443	3	1	4	141	TECHNICAL PROGRAM - On-the-job Training
108. Coach members of the National Network of Spokespersons for monthly press conferences (Veracruz)	04/07/2016	04/08/2016	Criminal Justice/Law Enforcement Administration	1,008	1,000	2	0	2	283	TECHNICAL PROGRAM - On-the-job Training
109a. Workshop for Facilitators of ADRM in Criminal Matters Michoacan	04/11/2016	04/24/2016	Criminal Justice/Law Enforcement Administration	22,466	20,476	4	11	15	667	TECHNICAL PROGRAM - Workshop
109b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Michoacan)	06/02/2016	06/03/2016	Criminal Justice/Law Enforcement Administration	3,548	2,358	3	11	14	143	TECHNICAL PROGRAM - Workshop
110a. Workshop for Facilitators of ADRM in Criminal Matters Coahuila	06/06/2016	06/24/2016	Criminal Justice/Law Enforcement Administration	25,790	31,894	15	4	19	526	TECHNICAL PROGRAM - Workshop
110b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Coahuila)	07/15/2016	07/16/2016	Criminal Justice/Law	4,032	6,502	15	4	19	105	TECHNICAL PROGRAM - Workshop

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
			Enforcement Administration							
123. Provide assistance for the administration of four 40-hour basic training regional courses for trainers (Region 1 Guadalajara)	04/25/2016	04/29/2016	Criminal Justice/Law Enforcement Administration	19,670	21,311	9	15	24	543	TECHNICAL PROGRAM - Workshop
124. Provide assistance for the administration of four 40-hour basic training regional courses for trainers (Region 2 Mexico City)	05/02/2016	05/06/2016	Criminal Justice/Law Enforcement Administration	20,778	23,711	15	13	28	465	TECHNICAL PROGRAM - Workshop
125. Provide assistance for the administration of four 40-hour basic training regional courses for trainers (Region 3 Mexico City)	05/09/2016	05/13/2016	Criminal Justice/Law Enforcement Administration	18,840	14,266	4	17	21	620	TECHNICAL PROGRAM - Workshop
126. Conduct a Specialized Regional Course for Legal Counselors on Victims' Assistance in coordination with SETEC (Nuevo Leon)	05/23/2016	05/27/2016	Criminal Justice/Law Enforcement Administration	19,663	12,018	20	12	32	338	TECHNICAL PROGRAM - Workshop
127. Conduct a Specialized Regional Course for Legal Counselors on Victims' Assistance in coordination with SETEC (Jalisco)	06/20/2016	06/24/2016	Criminal Justice/Law Enforcement Administration	37,142	48,749	28	32	60	347	TECHNICAL PROGRAM - Workshop
128. Conduct a regional training course on NCJS for WJCs in	06/07/2016	06/10/2016	Criminal Justice/Law	17,724	9,694	1	24	25	432	TECHNICAL PROGRAM - Workshop

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
coordination with SETEC (Coahuila)			Enforcement Administration							
129. Replicate the diploma course on gender violence victims in target states (Yucatan)	04/08/2016	06/25/2016	Criminal Justice/Law Enforcement Administration	43,789	64,417	7	39	46	576	TECHNICAL PROGRAM - Workshop
130. Monitoring and evaluation of RENACE and CIDAC grants (Audiovisual Laboratory of Graphic Production)	04/09/2016	07/30/2016	Criminal Justice/Law Enforcement Administration	15,886	16,241	12	13	25	600	TECHNICAL PROGRAM - Workshop
131. Training workshop for CSOs potentially participating in PROJUST's grants program	04/22/2016	04/23/2016	Criminal Justice/Law Enforcement Administration	1,911	1,943	6	17	23	78	TECHNICAL PROGRAM - On-the-job Training
132a. Workshop for Facilitators of ADRM in Criminal Matters Tabasco	06/27/2016	07/15/2016	Criminal Justice/Law Enforcement Administration	31,687	31,706	7	20	27	370	TECHNICAL PROGRAM - Workshop
132b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Tabasco)	08/04/2016	08/05/2016	Criminal Justice/Law Enforcement Administration	4,246	5,762	6	15	21	95	TECHNICAL PROGRAM - Workshop
133a. Workshop for Facilitators of ADRM in Criminal Matters Hidalgo	08/01/2016	08/20/2016	Criminal Justice/Law Enforcement Administration	34,900	31,434	13	18	31	323	TECHNICAL PROGRAM - Workshop
133b. Workshop for Facilitators of ADRM in Criminal Matters (Internship Hidalgo)	09/01/2016	09/02/2016	Criminal Justice/Law Enforcement Administration	5,317	5,358	13	18	31	64	TECHNICAL PROGRAM - Workshop

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
134a. Workshop for Facilitators of ADRM in Criminal Matters San Luis Potosi	08/08/2016	08/26/2016	Criminal Justice/Law Enforcement Administration	26,868	26,452	6	15	21	476	TECHNICAL PROGRAM - Workshop
134b. Workshop for Facilitators of ADRM in Criminal Matters (Internship San Luis Potosi)	09/08/2016	09/09/2016	Criminal Justice/Law Enforcement Administration	4,246	6,202	6	15	21	95	TECHNICAL PROGRAM - Workshop
135. Provide assistance for the administration of a 40-hour specialized training course for trainers on ADRM (Mexico City)	09/05/2016	09/09/2016	Criminal Justice/Law Enforcement Administration	29,984	32,639	7	19	26	886	TECHNICAL PROGRAM - Workshop
136. Conduct a Specialized Regional Course for Legal Counselors on Victims' Assistance in coordination with SETEC (Yucatan)	07/04/2016	07/08/2016	Criminal Justice/Law Enforcement Administration	30,179	34,610	20	15	35	594	TECHNICAL PROGRAM - Workshop
137. Conduct a Specialized Regional Course for Legal Counselors on Victims' Assistance in coordination with SETEC (Mexico City)	07/25/2016	07/29/2016	Criminal Justice/Law Enforcement Administration	39,540	52,075	26	44	70	297	TECHNICAL PROGRAM - Workshop
138. Conduct a regional training course on NCJS for WJCs in coordination with SETEC (Yucatan)	07/11/2016	07/15/2016	Criminal Justice/Law Enforcement Administration	16,422	20,516	0	21	21	514	TECHNICAL PROGRAM - Workshop
139. Replicate the diploma course on gender violence victims in target states (Ciudad Juarez)	07/01/2016	09/24/2016	Criminal Justice/Law Enforcement Administration	57,990	61,271	5	44	49	541	TECHNICAL PROGRAM - Workshop

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
140. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (Jalisco)	07/04/2016	07/05/2016	Criminal Justice/Law Enforcement Administration	6,360	7,384	8	8	16	183	TECHNICAL PROGRAM - On-the-job Training
141. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (Nayarit)	07/11/2016	07/12/2016	Criminal Justice/Law Enforcement Administration	4,004	3,322	2	3	5	587	TECHNICAL PROGRAM - On-the-job Training
142. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (Aguascalientes)	08/01/2016	08/02/2016	Criminal Justice/Law Enforcement Administration	4,432	4,094	3	4	7	419	TECHNICAL PROGRAM - On-the-job Training
143. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (Tlaxcala)	08/15/2016	08/15/2016	Criminal Justice/Law Enforcement Administration	5,503	4,423	10	2	12	244	TECHNICAL PROGRAM - On-the-job Training
144. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (San Luis Potosí)	08/22/2016	08/23/2016	Criminal Justice/Law Enforcement Administration	4,646	5,234	2	6	8	367	TECHNICAL PROGRAM - On-the-job Training
145. Provide training to improve the abilities of institutional spokespersons to give interviews about the NCJS. Media workshop (Baja California Sur)	08/29/2016	08/30/2016	Criminal Justice/Law Enforcement Administration	5,075	5,561	5	5	10	293	TECHNICAL PROGRAM - On-the-job Training



Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
146. Coach members of the National Network of Spokespersons for monthly press conferences (Tabasco)	09/08/2016	09/09/2016	Criminal Justice/Law Enforcement Administration	2,463	1,972	1	1	2	1,018	TECHNICAL PROGRAM - On-the-job Training
147. Coach members of the National Network of Spokespersons for monthly press conferences (Coahuila)	09/26/2016	09/27/2016	Criminal Justice/Law Enforcement Administration	2,463	2,955	0	2	2	1,018	TECHNICAL PROGRAM - On-the-job Training
148. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Tlalnepantla, State of Mexico	07/01/2016	07/01/2016	Criminal Justice/Law Enforcement Administration	1,212	586	5	7	12	97	TECHNICAL PROGRAM - On-the-job Training
149. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Gomez Palacio, Durango	07/01/2016	07/01/2016	Criminal Justice/Law Enforcement Administration	1,212	1,612	7	5	12	97	TECHNICAL PROGRAM - On-the-job Training
150. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Cordoba, Veracruz	07/02/2016	07/02/2016	Criminal Justice/Law Enforcement Administration	1,212	698	18	5	23	50	TECHNICAL PROGRAM - On-the-job Training
151. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Cozumel, Quintana Roo	07/08/2016	07/08/2016	Criminal Justice/Law Enforcement Administration	1,212	1,829	2	0	2	579	TECHNICAL PROGRAM - On-the-job Training
152. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic	07/08/2016	07/08/2016	Criminal Justice/Law Enforcement Administration	1,212	966	5	0	5	232	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
training) Piedras Negras, Coahuila										
153. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Coatzacoalcas, Veracruz	07/08/2016	07/08/2016	Criminal Justice/Law Enforcement Administration	1,212	1,599	10	12	22	53	TECHNICAL PROGRAM - On-the-job Training
154. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Playa del Carmen, Quintana Roo	07/09/2016	07/09/2016	Criminal Justice/Law Enforcement Administration	1,212	1,399	2	2	4	290	TECHNICAL PROGRAM - On-the-job Training
155. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City, Publimetro 1	07/11/2016	07/11/2016	Criminal Justice/Law Enforcement Administration	1,212	681	5	1	6	193	TECHNICAL PROGRAM - On-the-job Training
156. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Tuxpan, Veracruz	07/16/2016	07/16/2016	Criminal Justice/Law Enforcement Administration	1,212	1,237	9	9	18	64	TECHNICAL PROGRAM - On-the-job Training
157. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Taxco, Guerrero	07/22/2016	07/22/2016	Criminal Justice/Law Enforcement Administration	1,212	336	15	9	24	48	TECHNICAL PROGRAM - On-the-job Training
158. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Los Cabos, Baja California Sur	07/22/2016	07/22/2016	Criminal Justice/Law Enforcement Administration	1,212	1,520	12	7	19	61	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
159. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Tribunal de Los Cabos, BCS	07/23/2016	07/23/2016	Criminal Justice/Law Enforcement Administration	1,212	1,526	14	7	21	55	TECHNICAL PROGRAM - On-the-job Training
160. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City, Publimetro 2	07/26/2016	07/26/2016	Criminal Justice/Law Enforcement Administration	1,212	605	1	7	8	145	TECHNICAL PROGRAM - On-the-job Training
161. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) El Correo de Manzanillo, Colima	07/29/2016	07/29/2016	Criminal Justice/Law Enforcement Administration	1,212	1,595	6	4	10	116	TECHNICAL PROGRAM - On-the-job Training
162. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Ecos de la Costa, Colima	07/30/2016	07/30/2016	Criminal Justice/Law Enforcement Administration	1,212	1,680	3	4	7	165	TECHNICAL PROGRAM - On-the-job Training
163. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City, Publimetro 3	08/03/2016	08/03/2016	Criminal Justice/Law Enforcement Administration	1,212	605	1	4	5	232	TECHNICAL PROGRAM - On-the-job Training
164. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City, El Economista	08/05/2016	08/05/2016	Criminal Justice/Law Enforcement Administration	1,212	543	1	2	3	386	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
165. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Mexico City, Vice	08/12/2016	08/12/2016	Criminal Justice/Law Enforcement Administration	1,212	805	8	3	11	105	TECHNICAL PROGRAM - On-the-job Training
166. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Ciudad Victoria, Tamaulipas	08/13/2016	08/13/2016	Criminal Justice/Law Enforcement Administration	1,212	1,563	15	6	21	55	TECHNICAL PROGRAM - On-the-job Training
167. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Villahermosa, Tabasco Hoy	08/13/2106	08/13/2106	Criminal Justice/Law Enforcement Administration	1,212	1,395	16	5	21	55	TECHNICAL PROGRAM - On-the-job Training
168. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Acapulco, TV Azteca Guerrero	08/19/2016	08/19/2016	Criminal Justice/Law Enforcement Administration	1,212	1,020	3	2	5	232	TECHNICAL PROGRAM - On-the-job Training
169. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) El Sol de Acapulco, Guerrero	08/20/2016	08/20/2016	Criminal Justice/Law Enforcement Administration	1,212	1,139	17	3	20	58	TECHNICAL PROGRAM - On-the-job Training
170. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) La Tribuna de Campeche, Campeche	08/26/2016	08/26/2016	Criminal Justice/Law Enforcement Administration	1,212	1,033	14	3	17	68	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
171. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Telemar, Campeche	08/27/2016	08/27/2016	Criminal Justice/Law Enforcement Administration	1,212	1,033	4	5	9	129	TECHNICAL PROGRAM - On-the-job Training
172. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Monterrey, Nuevo Leon	09/02/2016	09/02/2016	Criminal Justice/Law Enforcement Administration	1,212	1,031	14	3	17	68	TECHNICAL PROGRAM - On-the-job Training
173. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Tehuacan, Puebla	09/03/2016	09/03/2016	Criminal Justice/Law Enforcement Administration	1,212	706	12	15	27	43	TECHNICAL PROGRAM - On-the-job Training
174. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Reynosa, Tamaulipas	09/09/2016	09/09/2016	Criminal Justice/Law Enforcement Administration	1,212	1,318	13	7	20	58	TECHNICAL PROGRAM - On-the-job Training
175. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Villahermosa, Radio XEVA	09/10/2016	09/10/2016	Criminal Justice/Law Enforcement Administration	1,212	1,737	8	8	16	72	TECHNICAL PROGRAM - On-the-job Training
176. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) San Cristóbal de las Casas, Chiapas	09/19/2016	09/19/2016	Criminal Justice/Law Enforcement Administration	1,212	765	3	3	6	193	TECHNICAL PROGRAM - On-the-job Training
177. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Comitán, Chiapas	09/20/2016	09/20/2016	Criminal Justice/Law Enforcement Administration	1,212	599	3	1	4	290	TECHNICAL PROGRAM - On-the-job Training

Program Name	Start Date	End Date	Subject Field	Total Budget (USD)	Total Actual (USD)	Total Male Trainees	Total Female Trainees	Total Trainees	USAID Budget (USD) Per Participant	Training Type
178. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Matamoros, Tamaulipas	09/23/2016	09/23/2016	Criminal Justice/Law Enforcement Administration	1,212	1,540	10	7	17	68	TECHNICAL PROGRAM - On-the-job Training
179. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) La Jornada, Acapulco, Guerrero	09/24/2016	09/24/2016	Criminal Justice/Law Enforcement Administration	1,212	1,003	7	4	11	105	TECHNICAL PROGRAM - On-the-job Training
180. Train journalists on "How to report on the NCJS" in 36 judicial districts of target states (Basic training) Ixtapa, Guerrero	09/30/2016	09/30/2016	Criminal Justice/Law Enforcement Administration	1,212	827	25	7	32	36	TECHNICAL PROGRAM - On-the-job Training
181. Provide technical assistance together with SETEC and through Locatel, to guide the citizens of Mexico about the NCJS (Training of Locatel's operators on the NCJS)	08/01/2016	08/05/2016	Criminal Justice/Law Enforcement Administration	6,354	6,553	10	15	25	40	TECHNICAL PROGRAM - Workshop



## Annex II: Success Stories



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FROM THE AMERICAN PEOPLE

### Mexican Boy Helps in the Fight Against Gender-Based Violence

**The staff of the Women's Justice Center in Torreon – and one boy – strengthened their knowledge of gender-based violence**

USAID's Promoting Justice Project (PROJUST) has been fighting gender-based violence (GBV) through a variety of strategies, including outreach and training. From July to October 2015, PROJUST delivered a diploma course entitled "Victims of Gender Violence in the New Criminal Justice System in Mexico" to staff at the Women's Justice Centers (WJCs) in the cities of Campeche and Torreon. The WJCs work to improve access to justice for victims of GBV and reduce violence towards women and girls.



Course participants at Torreon's WJC receiving their diplomas, November 2, 2015

"My friend told us that [t]here was a night when he was asleep and heard his father break a chair to hit his mother and [he] tried to call the police, but she would not let him."

Tadeo Sanroman Martinez  
11 years old, the youngest  
participant in the course (at right)

Although the enrolled participants were adults, one 11-year-old boy became a surprise participant and fervent advocate for non-violence. Tadeo tagged along with his mother due to lack of child-care, but in the end he became so interested in the subject matter that he made sure not to miss a single day of the course.

Soon after Tadeo started attending, one of his schoolmates confided that his father beat his mother. Tadeo immediately told the schoolmate what he had learned about the WJC and the fight against GBV. Tadeo helped his friend convince the mother to visit the center, and she soon began receiving assistance and support from Torreon's WJC.



Tadeo says "any type of violence is no good" and has vowed to pursue a culture of respect and non-violence against women. On November 2, at the closing ceremony for the course where 2 men and 31 women received certificates of completion, Tadeo was surprised and pleased to receive a symbolic certificate as well. Next year, PROJUST will continue delivering the diploma course at the WJCs of Ciudad Juarez and Merida, hoping to inspire more men, women, and youth like Tadeo to join the fight against GBV.



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## SUCCESS STORY

### Leveraging technology to improve assistance to victims in Mexico

**CEEAVs provide protection, advice and assistance to victims of crime in the states**

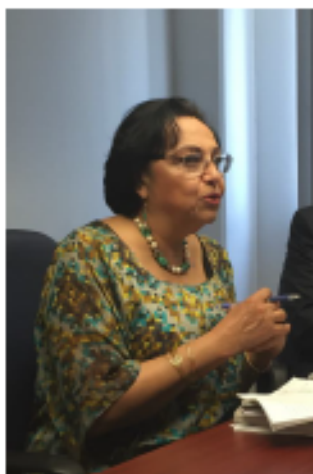


Image provided by Nuevo Leon's Council Member for Victims

*"For cases where a victim from another state required assistance and services of the corresponding CEEAV, first we had to verify whether the state actually had a CEEAV and then try to make contact with the institution."*

**Alxa Alvarado,**

**President of Nuevo Leon's CEEAV**

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Following constitutional reform efforts started in 2008, one of the prominent changes in Mexico's criminal justice system, is the emphasis on victims' assistance. Through the General Law for Victims and related State Laws for Victims (the Victims Laws), individuals who have suffered damage, injury or violation of their rights as a result of crime are entitled to the protection, service and assistance of their respective state governments. The 2008 legislation establishes these safeguards through independently operated State Executive Commissions for Victims Assistance (CEEAVs) which currently operate in 12 of the 32 Mexican states.

Because the CEEAVs have been created at different times with the support of state governments, prior to USAID's Intervention through PROJUST program, there was no official or direct coordination and communication between the CEEAVs. As Nuevo Leon's Commissioner notes, "for cases where a victim from another state required assistance and services of the corresponding CEEAV, first we had to verify whether the state actually had a CEEAV and then try to make contact with the Institution."

In December 2015, PROJUST organized a meeting for Commissioners of the states of Nuevo Leon, Coahuila, Jalisco, Michoacan and San Luis Potosi, and representatives of the states of Oaxaca and Quintana Roo. The purpose of the meeting was to take steps towards adopting the operations management model designed by PROJUST for CEEAVs, a critical step in ensuring the sustainability of the CEEAV model. Furthermore, during the meeting and at their own initiative, participants agreed to form the National Network of CEEAVs. This network then created a Whatsapp group of state Commissioners, which has become an important tool in furthering the collaboration, strength and unity necessary to make the CEEAVs work as intended by the 2008 legislation. The network recently showed its utility shortly after prison clashes in Monterrey, Nuevo Leon where it was used to coordinate assistance across state lines for the families of those who died in the violence.

May 2016





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Image provided by Nuevo Leon's Center for Victims

*"Teamwork and the combination of effort and institutional capacities enabled us to guarantee the rights of victims and their families, particularly the right to assistance and protection upon arrival in each of the states."*

**Alxa Alvarado,**  
**President of Nuevo Leon's**  
**CEEAV**

On the morning of February 11, 2016, in Topo Chico prison, located in Monterrey, Nuevo Leon, a clash between inmates broke out leading to 49 casualties. In response, the government of Nuevo Leon State activated victims assistance units with the participation of Nuevo Leon's CEEAV to provide direct aid to victims' families and to protect their legally mandated rights. The CEEAV assigned a specific legal advisor to monitor all Topo Chico cases, covered expenses associated with funerals and provided professional psychological services, targeted legal assistance, and coordination across government agencies.

In addition, to the Nuevo Leon CEEAV's efforts, the newly formed CEEAV network proved to be an invaluable asset to families in this case as it provided a venue for immediate communication and facilitation of services to families of the deceased who were in multiple Mexican states. All of the engaged CEEAVs performed at the highest levels, demonstrating exceptional solidarity and commitment to the families. For example, the Coahuila CEEAV provided support to the families of two victims, and the Morelos and Zacatecas CEEAVs supported one family each.

Without the Network's strong collaboration, the families could have been subject to "revictimization," an occurrence that was unfortunately all too common in previous tragedies similar to Topo Chico. The Topo Chico response is a promising sign for the long-term viability of the CEEAVs given the Network's apparent effectiveness at solving jurisdictional challenges in a case requiring coordinated CEEAV efforts across multiple states to provide comprehensive and effective assistance to victims as intended under the constitutional reform.

The judge has until June 2016 to determine legal damages for victims' families. Nuevo Leon's CEEAV will be closely monitoring this process.

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## SUCCESS STORY

### Promoting a gender sensitive perspective on access to justice and its administration

**PROJUST delivered the diploma course “The victims of gender-based violence in the New Criminal Justice System” in Yucatan**



Image provided by PROJUST (TLDPA's Task 5 team)

*“This diploma course helped me to reinforce my verdicts, and to improve the service I provide to victims and their families.”*

*Ligia Cortes, Yucatan State Judge (in blue, red and white shirt)*

According to the National Survey on the Dynamics of Household Relationships 2011<sup>1</sup>, on average 27 percent of Mexican women ages 15 and over reported having experienced at least one incident of violence by their partner in the past year. Yucatan state's average was higher, with 28 percent of women reporting emotional, economic, physical or sexual violence by their partner. Domestic violence is just one of the forms of gender violence that women face. Gender-based violence is a problem that affects society in many areas, including the administration of justice, where there is considered to be insufficient gender sensitivity.

To promote a more gender aware approach within the justice system, the USAID Promoting Justice Project (PROJUST) delivered the diploma course, *“The Victims of Gender-Based Violence under the New Criminal Justice System (NCJS)”*, from April to June 2016. The 46 course participants included public servants, civil society leaders, and members of academia, who acquired specialized knowledge on gender equality to incorporate into their job duties. Yucatan Judge Ligia Cortes stated, “This diploma course helped me to reinforce my verdicts, and to improve the service I provide to victims and their families.”

The specialized training also generated a positive impact on the authorities of Yucatan's Attorney General Office and civil society institutions. As expressed by Teresita Rubio, a psychologist of the Women's Justice Center and criminology professor at a university in Yucatan, “Before participating in the diploma course, gender equality and its relationship to justice administration and enforcement was foreign to me.” Teresita applied the knowledge she acquired on victimology to her job as a professor. In a course project, her students designed posters to spread awareness of gender-based violence issues in different public and educational institutions, with youth as the

<sup>1</sup> National Institute of Statistics and Geography, Mexico.

September 2016

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Image provided by Teresita Rubio, participant of the diploma course.

*Students in the Criminology degree program hold a poster against gender-based violence. Their professor, Teresita Rubio, who also works as a psychologist at the Women's Justice Center of Yucatan, applied the new victimology knowledge she acquired in the diploma program with her students. They designed posters to spread awareness of the issue of gender-based violence in various public and educational institutions.*

principal target audience. "Because of the dialogue generated among my students, many of them took the initiative to start volunteering in institutions dealing with gender-based violence victims," said Teresita.

Leaders of Yucatan's civil society also disseminated knowledge they acquired through the diploma course to the broader public. Examples of this positive multiplier effect include Pastor Magdiel Alaniz, who presented the issue of gender equality to youth and women through sermons. Enrique Vidales is a lawyer, journalist, and founder of "clubjuridico.com," a news website on legal culture in Yucatan state who was also significantly impacted by the course. He recently dedicated an entire section on his website to the issue of gender perspective (see: <http://www.clubjuridico.com/category/perspectiva-de-genero/>).

PROJUST plans to replicate this specialized training in other target states and continue promoting awareness of gender perspective in the administration and enforcement of justice, in the education field and among civil society.

## Annex IV: Inventory Report

### Inventory Tetra Tech DPK USAID AID-523-C14-00003

Última fecha de actualización. 11 de Octubre de 2016

Acquistion Date	Inventory Number	PO Number, if applicable	Physical Location	Custody	Category	Type	Detailed Description (Brand, Make, Model)	Serial number	Qty.	Vendor	Purchase Price MXN	Purchase Price US\$	Conditio n of equipm ent * See below	Colum na1
	1		Hamburgo 206-203	Emilia Gaitan	Office Equipment	Photocopy	HP Officejet 100	MY4ASD11 WP	1				Good	Active
13-Feb-15	2	2015-PO-001	Hamburgo 206-203	Sin Asignar	Office Equipment	Laptop	Dell Latitude E5540	1SMGG12	1	Compucity	\$ 15,750.00	\$ 1,061.75	Good	Active
13-Feb-15	3	2015-PO-001	Hamburgo 206-203	Josefina Coutino	Office Equipment	Laptop	Dell Latitude E5540	BVMGG12	1	Compucity	\$ 15,750.00	\$ 1,061.75	Good	Active
13-Feb-15	4	2015-PO-001	Hamburgo 206-203	Sin Asignar	Office Equipment	Laptop	Dell Latitude E5540	DPMGG12	1	Compucity	\$ 15,750.00	\$ 1,061.75	Good	Active
11-Mar-15	5	Caja Chica	Hamburgo 206-203	Admin Office	Office Equipment	Multifuntio n	MF HP Laser Jet Pro 200 Color MFP M276	CNF86BM5D M	1	Office Depot	\$ 6,999.00	\$ 466.60	En reparaci ón	Active
20-Mar-15	6	2015-PO-002	Hamburgo 206-203	Jania Arguelles	Office Equipment	Laptop	Dell NB Latitude E7240	FPY5Q12	1	Compucity	\$ 26,000.00	\$ 1,733.33	Good	Active
20-Mar-15	7	2015-PO-002	Hamburgo 206-203	Roberto Matamoros	Office Equipment	Laptop	Dell NB Latitude E7240	49P3K32	1	Compucity	\$ 26,000.00	\$ 1,733.33	Good	Active



20-Mar-15	8	2015-PO-002	Hamburgo 206-203	Marisela Barrera	Office Equipment	Laptop	Dell NB Latitude E7240	10S5Q12	1	Compucity	\$ 26,000.00	\$ 1,733.33	Good	Active
20-Mar-15	9	2015-PO-002	Hamburgo 206-203	Ilse Hernández	Office Equipment	Laptop	Dell NB Latitude E7240	FTW5Q12	1	Compucity	\$ 26,000.00	\$ 1,733.33	Good	Active
20-Mar-15	10	2015-PO-002	Hamburgo 206-203	Instalada en equipo 4	Office Equipment	License	Microsotf Office Home Business 2013 FPP	NQPK6-BR6KJ-387FP-M7PBX-P34P3	1	Compucity	\$ 3,300.00	\$ 220.00	Good	Active
20-Mar-15	11	2015-PO-002	Hamburgo 206-203	Josefina Coutino	Office Equipment	License	Microsotf Office Home Business 2013 FPP	QVPB9-NWGYW-YRHVF-V6BMB-JK6KD	1	Compucity	\$ 3,300.00	\$ 220.00	Good	Active
20-Mar-15	12	2015-PO-002	Hamburgo 206-203	Alejandro De Gyves	Office Equipment	License	Microsotf Office Home Business 2013 FPP	JB2QYN8B3P-HD2HM-37B8B-2PK6Q	1	Compucity	\$ 3,300.00	\$ 220.00	Good	Active
20-Mar-15	13	2015-PO-002	Hamburgo 206-203	Instalado en equipo 6	Office Equipment	License	Microsotf Office Home Business 2013 FPP	NJK7G-FMWHM-C394W-BXMMW-29VGQ	1	Compucity	\$ 3,300.00	\$ 220.00	Good	Active
20-Mar-15	14	2015-PO-002	Hamburgo 206-203	Roberto Matamoros	Office Equipment	License	Microsotf Office Home Business 2013 FPP	DPK9N-HBMQX-33RTW-GGBQ3-XHGKD	1	Compucity	\$ 3,300.00	\$ 220.00	Good	Active
20-Mar-15	15	2015-PO-002	Hamburgo 206-203	Marisela Barrera	Office Equipment	License	Microsotf Office Home Business 2013 FPP	GBY2D-CDNC2-2PFVG-78QM3-KKVGQ	1	Compucity	\$ 3,300.00	\$ 220.00	Good	Active
20-Mar-15	16	2015-PO-002	Hamburgo 206-203	Ilse Hernández	Office Equipment	License	Microsotf Office Home Business 2013 FPP	D9CN8-944P4-6W687-HR2B9-QV3TQ	1	Compucity	\$ 3,300.00	\$ 220.00	Good	Active

13-Apr-15	17	2015-Mod-001	Hamburgo 206-203	Gabriela Saavedra	Office Equipment	Laptop	Dell NB Latitude E7240	HG0VL32	1	Compucity	\$ 26,550.00	\$ 1,770.00	Good	Active
13-Apr-15	18	2015-Mod-001	Hamburgo 206-203	Instalada en equipo 17	Office Equipment	License	Microsotf Office Home Business 2013 FPP	HTNH3-C4HDJ-2X983-VD34V-WK6KD	1	Compucity	\$ 3,300.00	\$ 220.00	Good	Active
13-Apr-15	19	2015-Mod-001	Hamburgo 206-203	Ernestina Vega	Office Equipment	Laptop	Dell NB Latitude E7240	2QNWL32	1	Compucity	\$ 26,550.00	\$ 1,770.00	Good	
13-Apr-15	20	2015-Mod-001	Hamburgo 206-203	Ernestina Vega	Office Equipment	License	Microsotf Office Home Business 2013 FPP	NMJWM-QCWFY2-2643P-K82MR-GXVGQ	1	Compucity	\$ 3,300.00	\$ 220.00	Good	
13-Apr-15	21	2015-Mod-001	Hamburgo 206-203	Ursula Puebla	Office Equipment	Laptop	Dell NB Latitude E7240	1B6SK12	1	Compucity	\$ 26,550.00	\$ 1,770.00	Good	
13-Apr-15	22	2015-Mod-001	Hamburgo 206-203	Instalada en equipo 21	Office Equipment	License	Microsotf Office Home Business 2013 FPP	4CNMH-6KFQQ-G7DH4-MT24T-BPW9D	1	Compucity	\$ 3,300.00	\$ 220.00	Good	
24-Apr-15	23	n/a	Karina Garcia	Karina Garcia	Comunication	Cellphone	Samsung Galaxy Grand Prime	357267/06/7 16263/0	1	Telcel	\$ -	\$ -	Good	Active
24-Apr-15	24	n/a	Marisela Barrera	Marisela Barrera	Comunication	Cellphone	Samsung Galaxy Grand Prime	357267/06/7 92756/1	1	Telcel	\$ -	\$ -	Good	Active
24-Apr-15	26	n/a	Gloria Alicia Fuentes	Gloria Alicia Fuentes	Comunication	Cellphone	Samsung Galaxy Grand Prime	357267/06/7 87016/6	1	Telcel	\$ -	\$ -	Good	Active
24-Apr-15	27	n/a	Alejandro De Gyves	Alejandro De Gyves	Comunication	Cellphone	Samsung Galaxy Grand Prime	357267/06/7 87659/3	1	Telcel	\$ -	\$ -	Good	Active

24-Apr-15	28	n/a	Moises Arevalo	Moises Arevalo	Comunication	Cellphone	Samsung Galaxy Grand Prime	357267/06/787014/2	1	Telcel	\$ -	\$ -	Good	Active
24-Apr-15	29	n/a	Roberto Matamoros	Roberto Matamoros	Comunication	Cellphone	Samsung Galaxy Grand Prime	357267/06/787014/3	1	Telcel	\$ -	\$ -	Good	Active
24-Apr-15	30	n/a	Ilse Hernández	Ilse Hernández	Comunication	Cellphone	Samsung Galaxy Grand Prime	357267/06/773364/6	1	Telcel	\$ -	\$ -	Good	Active
11-Mar-15	31	n/a	Hamburgo 206-203	Sala de juntas	Office Equipment	Projector	Epson Mod. H654A	V6VK4Y00321	1				Good	Active
23-Jun-15	32	2015-PO-003	Hamburgo 206-203	Recepcion	Furniture	Recepción	Recepción Espaset III (1.30x1.75x.75/1.08) Laminado plastico, cuerpo metálico	N/A	1	PM STEEL	\$ 26,094.20	\$ 1,739.61	Good	
23-Jun-15	33	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	34	2015-PO-003	Hamburgo 206-203	Recepcion	Furniture	Silla visitas	Silla TreK, operativa Respaldo y asiento en tela con 4 patas	N/A	1	PM STEEL	\$ 4,056.52		Good	
23-Jun-15	35	2015-PO-003	Hamburgo 206-203	Recepcion	Furniture	Silla visitas	Silla TreK, operativa Respaldo y asiento en tela con 4 patas	N/A	1	PM STEEL	\$ 4,056.52		Good	
23-Jun-15	36	2015-PO-003	Hamburgo 206-203	Josefina Coutiño	Furniture	Escritorio	Escritorio Gerente Sanders 1.50x1.80x.57/.75 laminado plastico archivero,	N/A	1	PM STEEL	\$ 19,170.16	\$ 1,198.13	Good	

							librero cuerpo y frente							
23-Jun-15	37	2015-PO-003	Hamburgo 206-203	Josefina Coutiño	Furniture	Silla ejecutiva	Silla Gerente Cyrus respaldo alto tapizado en malla asiendo tela	N/A	1	PM STEEL	\$ 7,190.84		Good	
23-Jun-15	38	2015-PO-003	Hamburgo 206-203	Josefina Coutiño	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	39	2015-PO-003	Hamburgo 206-203	Ernestina Vega	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	40	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Mesa de juntas	Mesa de juntas Epaset semioval 2.40x1.20x.76 para 10 personas, laminado plastico metálico	N/A	1	PM STEEL	\$ 21,105.04	\$ 1,319.70	Good	
23-Jun-15	41	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	42	2015-PO-003	Hamburgo 206-203	Moises Arevalo	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	43	2015-PO-003	Hamburgo 206-203	Alberto Bazan	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	

23-Jun-15	44	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	45	2015-PO-003	Hamburgo 206-203	Alejandro De Gyves	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	46	2015-PO-003	Hamburgo 206-203	Recepcion	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	47	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	48	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	49	2015-PO-003	Hamburgo 206-203	Jania Arguelles	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	50	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	51	2015-PO-003	Hamburgo 206-203	Alberto Bazan	Furniture	Escritorio	Escritorio Gerente Sanders 1.80x1.80x.57/.7 5 laminado plastico archivero,	N/A	1	PM STEEL	\$ 19,170.16	\$ 1,198.13	Good	

							librero cuerpo y frente							
23-Jun-15	52	2015-PO-003	Hamburgo 206-203		Furniture	Silla ejecutiva	Silla Gerente Cyrus respaldo alto tapizado en malla asiendo tela	N/A	1	PM STEEL	\$ 7,190.84		Good	
23-Jun-15	53	2015-PO-003	Hamburgo 206-203	Ernestina Vega	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	54	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	55	2015-PO-003	Hamburgo 206-203	Marisela Barrera	Furniture	Mesa operativa	Operativo admon Sanders 180x.60.76	N/A	1	PM STEEL	\$ 22,881.77	\$ 1,430.11	Good	
23-Jun-15	56	2015-PO-003	Hamburgo 206-203	Marisela Barrera	Furniture	Gaveta	Gavetas de dos cajones cuerpo metálico, laminado plastico	N/A	1	PM STEEL			Good	
23-Jun-15	57	2015-PO-003	Hamburgo 206-203	Marisela Barrera	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	58	2015-PO-003	Hamburgo 206-203	Administración	Furniture	Mesa operativa	Operativo admon Sanders 180x.60.76	N/A	1	PM STEEL	\$ 22,881.77	\$ 1,430.11	Good	
23-Jun-15	59	2015-PO-003	Hamburgo 206-203	Laura Guzman (Prestámo BHR)	Furniture	Gaveta	Gavetas de dos cajones cuerpo metálico, laminado plastico	N/A	1	PM STEEL			Good	



23-Jun-15	60	2015-PO-003	Hamburgo 206-203	Laura Guzman (Prestámo BHR)	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	61	2015-PO-003	Hamburgo 206-203	área Admon	Furniture	Archivero	Archivero AL800 .75x.50x1.02	N/A	1	PM STEEL	\$ 11,869.00	\$ 741.81	Good	
23-Jun-15	62	2015-PO-003	Hamburgo 206-203	área Admon	Furniture	Archivero	Archivero AL800 .75x.50x1.03	N/A	1	PM STEEL	\$ 11,869.00	\$ 741.81	Good	
23-Jun-15	63	2015-PO-003	Hamburgo 206-203	áreaTecnico	Furniture	Archivero	Archivero AL800 .75x.50x.72	N/A	1	PM STEEL	\$ 9,005.08	\$ 562.82	Good	
23-Jun-15	64	2015-PO-003	Hamburgo 206-203	áreaTecnico	Furniture	Archivero	Archivero AL800 .75x.50x.72	N/A	1	PM STEEL	\$ 9,005.08	\$ 562.82	Good	
23-Jun-15	65	2015-PO-003	Hamburgo 206-203	áreaTecnico	Furniture	Archivero	Archivero AL800 .75x.50x.72	N/A	1	PM STEEL	\$ 9,005.08	\$ 562.82	Good	
23-Jun-15	66	2015-PO-003	Hamburgo 206-203	áreaTecnico	Furniture	Archivero	Archivero AL800 .75x.50x.72	N/A	1	PM STEEL	\$ 9,005.08	\$ 562.82	Good	
23-Jun-15	67	2015-PO-003	Hamburgo 206-203	áreaTecnico	Furniture	Archivero	Archivero AL800 .75x.50x.72	N/A	1	PM STEEL	\$ 9,005.08	\$ 562.82	Good	
23-Jun-15	68	2015-PO-003	Hamburgo 206-203	áreaTecnico	Furniture	Archivero	Archivero AL800 .75x.50x.72	N/A	1	PM STEEL	\$ 9,005.08	\$ 562.82	Good	
23-Jun-15	69	2015-PO-003	Hamburgo 206-203	Gabriela Saavedra	Furniture	Escritorio	Escritorio Gerente Sanders 1.50x1.80x.57/.75 laminado plastico archivero,	N/A	1	PM STEEL	\$ 19,170.16	\$ 1,198.16	Good	

							librero cuerpo y frente							
23-Jun-15	70	2015-PO-003	Hamburgo 206-203	Gabriela Saavedra	Furniture	Silla ejecutiva	Silla Gerente Cyrus respaldo alto tapizado en malla asiendo tela	N/A	1	PM STEEL	\$ 7,190.84		Good	
23-Jun-15	71	2015-PO-003	Hamburgo 206-203	Jania Arguelles	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	72	2015-PO-003	Hamburgo 206-203	Sin Asignar	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	73	2015-PO-003	Hamburgo 206-203	Ernestina Vega	Furniture	Escritorio	Escritorio Gerente Sanders 1.50x1.80x.57/.7 5 laminado plastico archivero, librero cuerpo y frente	N/A	1	PM STEEL	\$ 19,170.16	\$ 1,198.16	Good	
23-Jun-15	74	2015-PO-003	Hamburgo 206-203	Ernestina Vega	Furniture	Silla ejecutiva	Silla Gerente Cyrus respaldo alto tapizado en malla asiendo tela	N/A	1	PM STEEL	\$ 7,190.84		Good	
23-Jun-15	75	2015-PO-003	Hamburgo 206-203	Gabriela Saavedra	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	76	2015-PO-003	Hamburgo 206-203	Gabriela Saavedra	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	

23-Jun-15	77	2015-PO-003	Hamburgo 206-203	Jania Arguelles	Furniture	Escritorio	Escritorio Gerente Sanders 1.50x1.80x.57/.7 5 laminado plastico archivero, librero cuerpo y frente	N/A	1	PM STEEL	\$ 19,170.16	\$ 1,198.16	Good	
23-Jun-15	78	2015-PO-003	Hamburgo 206-203	Sala de juntas	Furniture	Silla ejecutiva	Silla Gerente Cyrus respaldo alto tapizado en malla asiendo tela	N/A	1	PM STEEL	\$ 7,190.84		Good	
23-Jun-15	79	2015-PO-003	Hamburgo 206-203	Josefina Coutiño	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	80	2015-PO-003	Hamburgo 206-203	Jania Arguelles	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela 4 patas	N/A	1	PM STEEL	\$ 5,033.24		Good	
23-Jun-15	81	2015-PO-003	Hamburgo 206-203	Grupo Operativo	Furniture	Escritorio técnico	Operativo admon Sanderspara 6 personas de 1.20x60x.75/1.0 5 laminado plástico, metalico pedestal mediano con mampara recta.	N/A	1	PM STEEL	\$ 68,645.32	\$ 4,576.35	Good	
23-Jun-15	82	2015-PO-003	Hamburgo 206-203	Ilse Hernández	Furniture	Gaveta	Gavetas de dos cajones cuerpo metálico, laminado plastico	N/A	1	PM STEEL			Good	

23-Jun-15	83	2015-PO-003	Hamburgo 206-203	Roberto Matamoros	Furniture	Gaveta	Gavetas de dos cajones cuerpo metálico, laminado plastico	N/A	1	PM STEEL			Good	
23-Jun-15	84	2015-PO-003	Hamburgo 206-203	Alejandro De Gyves	Furniture	Gaveta	Gavetas de dos cajones cuerpo metálico, laminado plastico	N/A	1	PM STEEL			Good	
23-Jun-15	85	2015-PO-003	Hamburgo 206-203	Moises Arevalo	Furniture	Gaveta	Gavetas de dos cajones cuerpo metálico, laminado plastico	N/A	1	PM STEEL			Good	
23-Jun-15	86	2015-PO-003	Hamburgo 206-203	Emilia Gaitan	Furniture	Gaveta	Gavetas de dos cajones cuerpo metálico, laminado plastico	N/A	1	PM STEEL			Good	
23-Jun-15	87	2015-PO-003	Hamburgo 206-203	Gloria Alicia Fuentes	Furniture	Gaveta	Gavetas de dos cajones cuerpo metálico, laminado plastico	N/A	1	PM STEEL			Good	
23-Jun-15	88	2015-PO-003	Hamburgo 206-203	Roberto Matamoros	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	89	2015-PO-003	Hamburgo 206-203	Ilse Hernández	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	90	2015-PO-003	Hamburgo 206-203	Alicia Fuentes	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	

23-Jun-15	91	2015-PO-003	Hamburgo 206-203	Sin Asignar	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	92	2015-PO-003	Hamburgo 206-203	Emilia Gaitan	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	93	2015-PO-003	Hamburgo 206-203	Ursula Puebla	Furniture	Silla operativa	Silla Trek, respaldo tapizado en malla, asiento tela	N/A	1	PM STEEL	\$ 4,872.00	\$ 324.80	Good	
23-Jun-15	94	2015-PO-003	Hamburgo 206-203	Cocina	Furniture	Mesa recta	Mesa comedor Hiku 1.80x60x.75 laminado plástico, metálico	N/A	1	PM STEEL	\$ 6,450.76	\$ 430.00	Good	
23-Jun-15	95	2015-PO-003	Hamburgo 206-203	Cocina	Furniture	Mesa recta	Mesa comedor Hiku 1.80x60x.75 laminado plástico, metálico	N/A	1	PM STEEL	\$ 6,450.76	\$ 430.00	Good	
23-Jun-15	96	2015-PO-003	Hamburgo 206-203	Cocina	Furniture	Silla Apilable	Silla comedor Aquarius, respaldo medio, asiento y respaldo en polipropileno con 4 patas	N/A	1	PM STEEL	\$ 1,452.32	\$ 96.82	Good	
23-Jun-15	97	2015-PO-003	Hamburgo 206-203	Cocina	Furniture	Silla Apilable	Silla comedor Aquarius, respaldo medio, asiento y respaldo en polipropileno con 4 patas	N/A	1	PM STEEL	\$ 1,452.32	\$ 96.82	Good	

23-Jun-15	98	2015-PO-003	Hamburgo 206-203	Cocina	Furniture	Silla Apilable	Silla comedor Aquarius, respaldo medio, asiento y respaldo en polipropileno con 4 patas	N/A	1	PM STEEL	\$ 1,452.32	\$ 96.82	Good	
23-Jun-15	99	2015-PO-003	Hamburgo 206-203	Cocina	Furniture	Silla Apilable	Silla comedor Aquarius, respaldo medio, asiento y respaldo en polipropileno con 4 patas	N/A	1	PM STEEL	\$ 1,452.32	\$ 96.82	Good	
23-Jun-15	100	2015-PO-003	Hamburgo 206-203	Cocina	Furniture	Silla Apilable	Silla comedor Aquarius, respaldo medio, asiento y respaldo en polipropileno con 4 patas	N/A	1	PM STEEL	\$ 1,452.32	\$ 96.82	Good	
23-Jun-15	101	2015-PO-003	Hamburgo 206-203	Cocina	Furniture	Silla Apilable	Silla comedor Aquarius, respaldo medio, asiento y respaldo en polipropileno con 4 patas	N/A	1	PM STEEL	\$ 1,452.32	\$ 96.82	Good	
26-Jun-15	102		Hamburgo 206-203	Cocina	Appliances	Cafetera	OST-Cafetera 12 T	170402	1	Walmart	\$ 429.00	\$ 28.60	Good	
26-Jun-15	103		Hamburgo 206-203	Cocina	Appliances	Tostador	HB tostador Cool 2pza	A1251DL	1	Walmart	\$ 199.00	\$ 13.27	Good	
27-Jun-15	104		Hamburgo 206-203	Cocina	Appliances	Refrigerador	Refrigerador Mabe 11'	RMA1130XMXS0	1	Chedraui	\$ 4,995.00	\$ 333.00	Good	



29-Jun-15	105		Hamburgo 206-203	Cocina	Appliances	Microondas	Whirpool	XG50212598	1	Costco	\$ 1,533.47	\$ 102.23	Good	
26-Jun-15	106	PO-2015-002	Hamburgo 206-203	Bodega	Office Equipment	Acces Point	CISCO Acces Point Doble banda, frecuencia en 2.4	SER190400RJ	1	Isten T.	\$ 5,674.49	\$ 378.30	Good	
7-Jul-15	107	PO-2015-002	Hamburgo 206-203	Laura Guzman (prestámo BHR)	Office Equipment	License	Microsotf Office Home Business 2013 FPP	B9673-NJ6FW-9F4BK-VC8JY-39JC3	1	Compucity	\$ 3,100.00	\$ 206.67	Good	
7-Jul-15	108	PO-2015-002	Hamburgo 206-203	Sin Asignar	Office Equipment	License	Microsotf Office Home Business 2013 FPP	FM9T6-7NPVF-FGKW2-2XD9R-R3HGQ	1	Compucity	\$ 3,100.00	\$ 206.67	Good	
7-Jul-15	109	PO-2015-002	Hamburgo 206-203	Moises Arevalo	Office Equipment	License	Microsotf Office Home Business 2013 FPP	2DDNQ-2Y4B3-CWG3D-6WQBH-BDTKD	1	Compucity	\$ 3,100.00	\$ 206.67	Good	
7-Jul-15	110	PO-2015-002	Hamburgo 206-203	Gloria Alicia Fuentes	Office Equipment	License	Microsotf Office Home Business 2013 FPP	NF946-F6GCG-6WB84-H46CT-68X6Q	1	Compucity	\$ 3,100.00	\$ 206.67	Good	
7-Jul-15	111	PO-2015-002	Hamburgo 206-203	Laura Guzman (prestámo BHR)	Office Equipment	Equipo de Escritorio	Dell AIO Inspiron 3048	CZKR822	1	Compucity	\$ 13,945.00	\$ 929.66	Good	
7-Jul-15	112	PO-2015-002	Hamburgo 206-203	Emilia Gaitan	Office Equipment	Laptop	Dell XPS12 Ultrabook	606FG12	1	Compucity	\$ 22,500.00	\$ 1,500.00	Good	
7-Jul-15	113	PO-2015-002	Hamburgo 206-203	Moises Arevalo	Office Equipment	Laptop	Dell XPS12 Ultrabook	C2BFG12	1	Compucity	\$ 22,500.00	\$ 1,500.00	Good	

7-Jul-15	114	PO-2015-002	Hamburgo 206-203	Gloria Alicia Fuentes	Office Equipment	Laptop	Dell XPS12 Ultrabook	F39FG12	1	Compucity	\$ 22,500.00	\$ 1,500.00	Good	
18-Aug-15	115	PO-2015-004	Hamburgo 206-204	Bodega	Office Equipment	Servidor	Power Edge T320 DELL	99T1S52	1	Cronms	\$ 92,193.88	\$ 5,762.12	Good	
18-Agu-15	116	PO-2015-004	Hamburgo 206-205	Bodega	Office Equipment	Monitor Servidor	Dell Monitor, teclado dell y mouse dell	CN-0MNMTG-64180-54N-1SBU	1	Cronms			Good	
18-Aug-15	117	n/a	Ernestina Vega	Ernestina Vega	Comunicacion	Cellphone	Samsung Galaxy S6 con tarjeta SIM	R58G60FZH2 T	1	Telcel	\$ 7,619.00	\$ 476.19	Good	Active
18-Aug-15	118	n/a	Ursula Puebla	Ursula Puebla	Comunicacion	Cellphone	Samsung Galaxy S6 con tarjeta SIM	R58G60FZH3 V	1	Telcel	\$ 7,619.00	\$ 476.19	Good	Active
18-Aug-15	119	n/a	Janía Arguelles	Janía Arguelles	Comunicacion	Cellphone	Samsung Galaxy S6 con tarjeta SIM	R58G60FZH5 H	1	Telcel	\$ 7,619.00	\$ 476.19	Good	Active
18-Agu-15	120	n/a	Josefina Coutiño	Josefina Coutiño	Comunicacion	Cellphone	Samsung Galaxy S6 con tarjeta SIM	R58G52980H A	1	Telcel	\$ 7,619.00	\$ 476.19	Good	Active
18-Aug-15	121	n/a	Gabriela Saavedra	Gabriela Saavedra	Comunicacion	Cellphone	Samsung Galaxy S6 con tarjeta SIM	R58G60FZH9 A	1	Telcel	\$ 7,619.00	\$ 476.19	Good	Active
26-Jun-15	122	PRF 2015-04	Hamburgo 206-203	Site	Office Equipment	Rack	Rack 7x19' Jaguar	N/A	1		\$ 2,748.50	\$ 183.23	Good	
24-Jul-15	123	SA-015-007	Hamburgo 206-203	Site	Office Equipment	Switch	Switch Cisco Poe	DNI191709S S	1	Net2 Alliance	\$ 16,366.25	\$ 1,091.08	Good	
14-Aug-15	124	PRF-2015-08	Hamburgo 206-203	Site	Aire acondicionado	Minisplit	Aire Acondicionado Mini-Split York YSCA12FSAADK	S/N 1000010461 40850000	1	Omar Rodrigo Gómez	\$ 6,884.60	\$ 430.29	Good	

7-Sep-15	125	PO-2015-003	Hamburgo 206-203	Site	Office Equipment	Battery Backup	Battery Backup 900 watts, 1500VA, 170 minutos de Backup power Cyber Power	CPADX20002 01	1	Office Depot			Good	
7-Sep-15	126	PO-2015-003	Hamburgo 206-203	Administración	Office Equipment	Quemador	Grabador y Reproductor de discos LG Modelo GP65NB60	506HLCC067 667	1	Office Depot	\$ 699.00	\$ 43.69	Good	
7-Sep-15	127	PO-2015-003	Hamburgo 206-203	Site	Office Equipment	Disco Externo	Disco externo ADATA, Durable HD710, 2.5 Externo HDD USB 3.0 1TB	1F22200756 30	1	Office Depot	\$ 1,999.00	\$ 124.94	Good	
23-Sep-15	128	PO Mod-2015-003	Hamburgo 206-203	Sin Asignar	Furniture	Mesa operativa	Modulo semioperativo sanders 1.60x75x75	N/A	1	PM STEEL	\$ 7,221.00	\$ 451.31	Good	
23-Sep-15	129	2015-PO-003	Hamburgo 206-203	Alberto Bazan	Furniture	Gabinete	Gabineta para Carpetas en laminado plastico color gris .90x.35.167	N/A	1	PM STEEL	\$ 10,788.00	\$ 674.25	Good	
23-Sep-15	130	2015-PO-003	Hamburgo 206-203	Sin Asignar	Pe	Mesa operativa	Modulo semioperativo sanders 1.60x75x75	N/A	1	PM STEEL	\$ 7,221.00	\$ 451.31	Good	
23-Sep-15	131	2015-PO-003	Hamburgo 206-203	Admin office	Furniture	Mesa auxiliar	Mesa auxiliar con cubiertas en laminado plástico chocolate con base metalica .90x.50.x75	N/A	1	PM STEEL	\$ 3,381.40	\$ 211.14	Good	

28-Oct-15	132		Hamburgo 206-203	Cocina	Appliances	Despachador de agua	Whirpool Modelo WK5915BS negro	HV52402947	1	Costco	\$ 3,886.39	\$ 242.90	Good	
11-Nov-15	133	2015-PO-003	Hamburgo 206-203	Admin Office	Comunicacion	Banda Ancha Movil	Modulador/Remodulador (MODEM) Alcatel One Touch X602A	IMEI: 8645620208 04542	1	Telcel			Good	Active
11-Nov-15	134	2015-PO-003	Hamburgo 206-203	Admin Office	Comunicacion	Banda Ancha Movil	Modulador/Remodulador (MODEM) Alcatel One Touch X602A	IMEI: 8645620208 08501	1	Telcel			Good	Active
11-Nov-15	135	2015-PO-003	Hamburgo 206-203	Admin Office	Comunicacion	Banda Ancha Movil	Modulador/Remodulador (MODEM) Alcatel One Touch X602A	IMEI: 8645620208 09764	1	Telcel			Good	Active
15-Dec-14	136	2015-PO-003	Hamburgo 206-203	Roberto Matamoros	Office Equipment	Adaptador de Alimentación	Adaptador de Alimentación AC/DC Dell con cable (250), 90W, Modelo: DA90PM130	CN-0JCF3V-48661-598-59XV-A03	1	Cronms	\$ 694.43	\$ 43.40	Good	
15-Dec-14	137	2015-PO-003	Hamburgo 206-203	Gabriela Saavedra	Office Equipment	Adaptador de Alimentación	Adaptador de Alimentación AC/DC Dell con cable (255), 90W, Modelo: DA90PM130	CN-0JCF3V-48661-598-59XW-A03	1	Cronms	\$ 694.43	\$ 43.40	Good	
15-Dec-14	138	2015-PO-003	Hamburgo 206-203	Moisés Arévalo	Office Equipment	Adaptador de USB-3	Kit Dell USB-3 Adaptador Ethernet. Modelo: DBJBCBC064	CN-0FM76N-77708-55T-0511 REV A01	1	Cronms	\$ 916.66	\$ 57.29	Good	

15-Dec-14	139	2015-PO-003	Hamburgo 206-203	Gloria Alicia Fuentes	Office Equipment	Adaptador de USB-3	Kit Dell USB-3 Adaptador Ethernet. Modelo: DBJBCBC064	CN-0FM76N-77708-55T-0543 REV A01	1	Cronms	\$ 916.66	\$ 57.29	Good	
15-Dec-14	140	2015-PO-003	Hamburgo 206-203	Emilia Gaitan	Office Equipment	Adaptador de USB-3	Kit Dell USB-3 Adaptador Ethernet. Modelo: DBJBCBC064	CN-0FM76N-77708-55T-0511 REV A01	1	Cronms	\$ 916.66	\$ 57.29	Good	
8-Jun-16	00141		Hamburgo 206-203	Alejandro De Gyves	Office Equipment	Laptop	Dell Inspiron 14	3HJW362	1	Compudesk México SA DE CV	\$ 10,905.17		Good	
8-Jun-16	00142		Hamburgo 206-203	Karina Garcia	Office Equipment	Laptop	Dell Inspiron 15	9Q4Y362	1	Compudesk México SA DE CV	\$ 18,672.41		Good	
14-Jun-16	00143		Hamburgo 206-203	Armando Salas	Office Equipment	Cellphone	Samsung Galaxy Grand Prime	R51H50AN5L V	1			\$ 2,999.00	Good	Active
14-Jun-16	00144		Hamburgo 206-203	Alberto Bazan	Office Equipment	Laptop	Dell Inspiron 15	7TZYQ72	1	Compudesk México SA DE CV	\$ 18,672.41		Good	
14-Jun-16	00145		Hamburgo 206-203	sin asignar	Office Equipment	Adaptador	Adaptador para Laptop DellDAYBNBC084	N/A	1	Cronms	\$ 1,175.00		Good	
14-Jun-16	00146		Hamburgo 206-203	Emilia Gaitan	Office Equipment	Adaptador	Adaptador para Laptop DellDAYBNBC084	N/A	1	Cronms	\$ 1,175.00		Good	
14-Jun-16	00147		Hamburgo 206-203	Roberto Matamoros	Office Equipment	Adaptador	Adaptador para Laptop DellDAYBNBC084	N/A	1	Cronms	\$ 1,175.00		Good	
28-Jan-16	00148	Donacion PCC	Hamburgo 206-203	Contabilidad II	Office Equipment	Laptop	Gateway NV53A	LXWPV020100190FE5A1601	1	Donacion PCC			Good	

28-Jan-16	00149	Donacion PCC	Hamburgo 206-203	Admin office	Office Equipment	Proyector	Epson PowerLite S12	PSPK1203270	1	Donacion PCC			Good	
28-Jan-16	00150	Donacion PCC	Hamburgo 206-203	Parking	Vehicle	Vehicle	Jeep Compass Sport FWD ATX Plata Brillante / PLACAS 803YHS	1C4AJCAB4C D567361	1	Donacion PCC			Good	
28-Jan-16	00238	Donacion PCC	Hamburgo 206-203	Parking	Vehicle	Vehicle	Jeep Compass Sport FWD ATX Plata Brillante /PLACAS SRF4245	1CA4AJCAB0 CD593049	1	Donacion PCC			Good	
28-Jan-16	00151	Donacion PCC	Hamburgo 206-203	Area Tecnica	Office Equipment	Multifuntio n	HP Officejet Pro 8600 Plus (DAÑADA)	CBN1901K30 Y	1	Donacion PCC			En reparaci ón	
28-Jan-16	00152	Donacion PCC	Hamburgo 206-203	Ursula Puebla	Office Equipment	Adaptador HDMI	Sabrent HD 1080P	8021850740 1352	1	Donacion PCC			Good	
28-Jan-16	00153	Donacion PCC	Hamburgo 206-203	Admin office	Office Equipment	Quemador de Discos	Poionner DVD	KHDL052375 UC	1	Donacion PCC			Good	
28-Jan-16	00154	Donacion PCC	Hamburgo 206-203	Emilia Gaitan	Office Equipment	Teclado	Dell KB2121B	CN0KHCC771 6615A	1	Donacion PCC			Good	
28-Jan-16	00155	Donacion PCC	Hamburgo 206-203	Sin Asignar	Office Equipment	Laptop	HP Probook 4530s	CNU2200550	1	Donacion PCC			Good	
28-Jan-16	00157	Donacion PCC	Hamburgo 206-203	Jania Arguelles	Office Equipment	Camara Fotografica	Cyber Shot DSC-W530	2755288	1	Donacion PCC			Good	
28-Jan-16	00158	Donacion PCC	Hamburgo 206-203	Alberto Bazan	Office Equipment	Teclado	Microsoft Curve Keyboard 3000	T035320067 4365	1	Donacion PCC			Good	



28-Jan-16	00159	Donacion PCC	Hamburgo 206-203	Ernestina Vega	Office Equipment	Teclado	Microsoft Curve Keyboard 3000	T035320067 2734	1	Donacion PCC			Good	
28-Jan-16	00160	Donacion PCC	Hamburgo 206-203	Bodega	Furniture	Pizarron	Blanco GBC de 90*60	N/A	1	Donacion PCC			Good	
28-Jan-16	00161	Donacion PCC	Hamburgo 206-203	Jania Arguelles	Office Equipment	Monitor	Samsung 19' LED Serie1-150	ZUMLHTNC7 00106F	1	Donacion PCC			Good	
28-Jan-16	00162	Donacion PCC	Hamburgo 206-203	Marisela Barrera	Office Equipment	Monitor	Samsung 19' LED Serie1-150	ZUMLHTNC7 02214W	1	Donacion PCC			Good	
28-Jan-16	00163	Donacion PCC	Hamburgo 206-203	Bodega	Office Equipment	Trituradora de papel	GBC SC170	Y101182H	1	Donacion PCC			Good	
28-Jan-16	00164	Donacion PCC	Hamburgo 206-203	Area Comun	Office Equipment	Guillotina	Clasica Cut Pro	P121151	1	Donacion PCC			Good	
28-Jan-16	00165	Donacion PCC	Hamburgo 206-203	Admin office	Armando Salas	No break	APC Back Up	BR1500G	1	Donacion PCC			Good	
28-Jan-16	00166	Donacion PCC	Hamburgo 206-203	Ursula Puebla	Office Equipment	Monitor	Samsung 19' LED Serie1-150	ZUMLHTNC7 00106F	1	Donacion PCC			Good	
28-Jan-16	00167	Donacion PCC	Hamburgo 206-203	Armando Salas	Office Equipment	Monitor	Samsung 19' LED Serie1-150	ZUMLH4CLC 900009F	1	Donacion PCC			Good	
28-Jan-16	00168	Donacion PCC	Hamburgo 206-203	Area Tecnica	Office Equipment	Extintor	Polvo Quimico tipo ABC 9Kg	N/A	1	Donacion PCC			Good	
28-Jan-16	00169	Donacion PCC	Hamburgo 206-203	Recepcion	Office Equipment	Extintor	Polvo Quimico tipo ABC 9Kg	N/A	1	Donacion PCC			Good	

28-Jan-16	00170	Donacion PCC	Hamburgo 206-203	Server	Office Equipment	Extintor	A base de HFC-236 4.5 kg	N/A	1	Donacion PCC			Good	
28-Jan-16	00171	Donacion PCC	Hamburgo 206-203	Admin office	Office Equipment	Equipo de Audioconferencia	Polycom Soundstation con microfonos 2w	OG08122801 BA3	1	Donacion PCC			Good	
28-Jan-16	00172	Donacion PCC	Hamburgo 206-203	Recepcion	Office Equipment	Gabinete	Cenicero en acero inoxidable para extintor	N/A	1	Donacion PCC			Good	
28-Jan-16	00173	Donacion PCC	Hamburgo 206-203	Area Tecnica	Office Equipment	Gabinete	Cenicero en acero inoxidable para extintor	N/A	1	Donacion PCC			Good	
28-Jan-16	00174	Donacion PCC	Hamburgo 206-204	Jania Arguelles	Office Equipment	Camara Fotografica	Panasonic FZ60	S2HD06574		Donacion PCC			Good	
28-Jan-16	00175	Donacion PCC	Hamburgo 206-203	Admin office	Office Equipment	Bocinas para PC	Logitech LS21	s-00060	1	Donacion PCC			Good	
28-Jan-16	00176	Donacion PCC	Hamburgo 206-203	Jania Arguelles	Office Equipment	License	Adobe Photoshop CS6 Ingles	1045-1509-7518-2147-9057-5701	1	Donacion PCC			Good	
28-Jan-16	00177	Donacion PCC	Hamburgo 206-203	Antonio Iskandar	Comunication	Cellphone	Apple Iphone 4S 16 GB	1319100332 4227	1	Donacion PCC			Good	
28-Jan-16	00178	Donacion PCC	Hamburgo 206-203	Admin office	Comunication	Cellphone	Alcatel One Touch OT 639	8679610130 55523	1	Donacion PCC			Good	
28-Jan-16	00179	Donacion PCC	Hamburgo 206-203	Admin office	Comunication	Cellphone	Alcatel One Touch OT 639	8679620130 55267	1	Donacion PCC			Good	
28-Jan-16	00180	Donacion PCC	Hamburgo 206-203	Admin office	Comunication	Cellphone	Alcatel One Touch OT 639	8679620130 39998	1	Donacion PCC			Good	

28-Jan-16	00181	Donacion PCC	Hamburgo 206-203	Alberto Bazan	Office Equipment	No break	CyberPower 825 AVR	CPQBV20000 1	1	Donacion PCC			Good	
28-Jan-16	00182	Donacion PCC	Hamburgo 206-203	Admin office	Office Equipment	Bocinas para PC	Samsung S2200	2003121689 4	1	Donacion PCC			Good	
28-Jan-16	00183	Donacion PCC	Hamburgo 206-203	Bodega	Office Equipment	Pizarron Blanco	GBC de 120*90	N/A	1	Donacion PCC			Good	
28-Jan-16	00184	Donacion PCC	Hamburgo 206-203	Admin office	Office Equipment	Microfono	Megafono de Mano MG-201	PO9031	1	Donacion PCC			Good	
28-Jan-16	00185	Donacion PCC	Hamburgo 206-203	Admin offimi	Office Equipment	Micrograba dora	Sony ICD-BX132	1164774	1	Donacion PCC			Good	
28-Jan-16	00186	Donacion PCC	Hamburgo 206-203	Admin office	Office Equipment	Perforador a	Pegaso Lever Tech 340	N/A	1	Donacion PCC			Good	
28-Jan-17	00187	Donacion PCC	Hamburgo 206-204	Admin office	Office Equipment	Disco Externo	Seagate 1TB	NA447NEC	1	Donacion PCC			Good	
28-Jan-16	00188	Donacion PCC	Hamburgo 206-203	Gloria Alicia Fuentes	Office Equipment	Disco Externo	Seagate 1TB	NA447NEG	1	Donacion PCC			Good	
28-Jan-16	00189	Donacion PCC	Hamburgo 206-203	Josefina Coutiño	Office Equipment	Disco Externo	Seagate 1TB	NA447NEP	1	Donacion PCC			Good	
28-Jan-16	00190	Donacion PCC	Hamburgo 206-203	Admin office	Office Equipment	Disco Externo	Seagate 1TB	NA447NEH	1	Donacion PCC			Good	
28-Jan-17	00191	Donacion PCC	Hamburgo 206-204	Admin office	Office Equipment	Impresora	Impresora de Matriz de Punto modelo Epson LX-350	CC2400003L 013Y11237		Donacion PCC			En reparación	

28-Jan-18	00192	Donacion PCC	Hamburgo 206-205	Armando Salas	Office Equipment	Desktop	Desktop HP Elite Desk 800	MXL41006F4		Donacion PCC			Good	
28-Jan-19	00193	Donacion PCC	Hamburgo 206-206	Alberto Bazan	Office Equipment	Monitor	Monitor LED 24" LG HDMI	405NDDM2U 002		Donacion PCC			Good	
28-Jan-20	00194	Donacion PCC	Hamburgo 206-207	Ernestina Vega	Office Equipment	Monitor	Monitor LED 24" LG HDMI	404NDSKKN 510		Donacion PCC			Good	
28-Jan-21	00195	Donacion PCC	Hamburgo 206-208	Bodega	Office Equipment	Rotafolio	Rotafolio Alpino Everest	N/A		Donacion PCC			Good	
28-Jan-22	00196	Donacion PCC	Hamburgo 206-209	Admin offimi	Office Equipment	Microfonos	Juego de Microfonos extendidos para equipos Polycom Soundstation 2W Ex	N/A		Donacion PCC			Good	
28-Jan-25	00199	Donacion PCC	Hamburgo 206-212	Admin office	Office Equipment	Acces Point	Acces point doble banda 2.4	N/A		Donacion PCC			Good	
28-Jan-26	00200	Donacion PCC	Hamburgo 206-213	Admin office	Office Equipment	Acces Point	Acces point N300BPS Trendnet	N/A		Donacion PCC			Good	
28-Jan-27	00201	Donacion PCC	Hamburgo 206-214	Admin office	software	Sistema ADOBE	ADOBE acrobat XI, 1 Usuario	1016-1251-1283-0356-1653-4489		Donacion PCC			Good	
28-Jan-28	00202	Donacion PCC	Hamburgo 206-215	Admin office	software	License	Licencia Office 2010	23G26PYR34 BB9DHD8WY 9WJ349		Donacion PCC			Good	
28-Jan-29	00203	Donacion PCC	Hamburgo 206-216	Admin office	software	License	Licencia Office 2010	2J4YV4X732 CCVX64MX2 FRK8YT		Donacion PCC			Good	

28-Jan-30	00204	Donacion PCC	Hamburgo 206-217	Admin office	software	License	Licencia Office 2010	487V6QGV4 X3DDHKBCK CVY2KTP		Donacion PCC			Good	
28-Jan-31	00205	Donacion PCC	Hamburgo 206-218	Admin office	software	Sistema Aspel	Sistema Aspel COI 6.0-1 Usuario	C001PN0425 79		Donacion PCC			Good	
28-Jan-32	00206	Donacion PCC	Hamburgo 206-219	Admin office	software	Sistema Aspel	Sistema Aspel COI 6.0-1 Usuario	C001PN0425 80		Donacion PCC			Good	
28-Jan-33	00207	Donacion PCC	Hamburgo 206-220	Admin office	software	Sistema Aspel	Sistema Aspel COI 6.0-1 Usuario	CJSNB-102453		Donacion PCC			Good	
28-Jan-34	00208	Donacion PCC	Hamburgo 206-221	Admin office	software	Sistema Aspel	Sistema Aspel NOI 5.0-1 Usuario	NHSNT-036979		Donacion PCC			Good	
28-Jan-35	00209	Donacion PCC	Hamburgo 206-222	Admin office	software	Sistema Aspel	Sistema Aspel NOI 6.0-1 Usuario	NISSA035624		Donacion PCC			Good	
28-Jan-36	00210	Donacion PCC	Hamburgo 206-223	Admin office	software	Sistema Aspel	Sistema Aspel NOI 7.0-1 Usuario	NJSAU-014346		Donacion PCC			Good	
28-Jan-37	00211	Donacion PCC	Hamburgo 206-224	Admin office	software	License	Licencia Office 2010 en Ingles	YBRCDV4T7 MFDPMBCFV FTGH96W		Donacion PCC			Good	
28-Jan-38	00212	Donacion PCC	Hamburgo 206-225	Admin office	software	License	Stata 13 Intercooled Edition (IC) Licencia Perpetua 2 Usuarios	3013062585 84		Donacion PCC			Good	
28-Jan-39	00213	Donacion PCC	Hamburgo 206-226	Admin office	software	License	Stata 7Transfer Licencia Perpetua 1 Usuario	N/A		Donacion PCC			Good	

28-Jan-40	00214	Donacion PCC	Hamburgo 206-227	Admin office	software	Tarjeta de Memoria	Kingston ValueRam p/laptop	K3JX2M96PX BVV95D		Donacion PCC			Good	
28-Jan-40	00215	Donacion PCC	Hamburgo 206-227	Admin office	software	Tarjeta de Memoria	Kingston ValueRam p/laptop	XPJ8QW9RP 2QJV9QN		Donacion PCC			Good	
28-Jan-40	00216	Donacion PCC	Hamburgo 206-227	Admin office	software	Tarjeta de Video	Tarjeta de Video para DeskTop PNY Geforce 2 GB	RW3552169 710015		Donacion PCC			Good	
28-Jan-40	00217	Donacion PCC	Hamburgo 206-227	Admin office	software	License	Licencia Actualizacion COI 7.0, 1 Usuario 99CD	CKSAC08042 0		Donacion PCC			Good	
28-Jan-40	00218	Donacion PCC	Hamburgo 206-227	Admin office	software	License	Actualizacion Licencia Adicional COI 7.0 1 Usuario	C001PA0508 30		Donacion PCC			Good	
28-Jan-40	00219	Donacion PCC	Hamburgo 206-227	Admin office	software	License	Acrobat PRO XI	1181293512 2567100000 000		Donacion PCC			Good	
28-Jan-40	00220	Donacion PCC	Hamburgo 206-227	Admin office	software	License	Acrobat PRO XI	118104082 6394200000 0000		Donacion PCC			Good	
28-Jan-40	00221	Donacion PCC	Hamburgo 206-227	Admin office	software	License	Acrobat PRO XI	118185232 1980400000 0000		Donacion PCC			Good	
31-May-16	00222	Donacion PCC	Hamburgo 206-203	Sin Asignar	Office Equipment	Laptop	No tiene cargador	H6PWWF1	1	Donacion PCC			Good	
11-Mar-16	N/A		Hamburgo 206-203	Alberto Bazan	Office Equipment	Cable de Red Ethernet CAT 5e Color azul	Cable de Red Ethernet CAT 5e Color azul	25 ft (7,62 mts) C692378700 266	1	Office depot de México SA DE CV			Good	



11-Mar-16	00224		Hamburgo 206-203	Gloria Alicia Fuentes	Office Equipment	Mouse para computadora	Mouse optico Inalambrico M280 color negro		1	Office depot de México SA DE CV			Good	
14-Jul-16	00235		Hamburgo 206-203	Karina Garcia	software	License	licencia Office Hogar y Empresas 2016	N99CMBM8 QTK779JP9K 4GD3WYK	1	Compudesk México SA DE CV	\$ 4,267.24	\$ 232.80	Good	
14-Jul-16	00236		Hamburgo 206-203	Eventos	software	License	licencia Office Hogar y Empresas 2016	NW6KPBQ9 G92TQKCRG GFMRC2MK	1	Compudesk México SA DE CV	\$ 4,267.24	\$ 232.80	Good	
14-Jul-16	00237		Hamburgo 206-203	Alberto Bazan	software	License	licencia Office Hogar y Empresas 2016	MTJMYNFGK DF2R6VY9VG 43DBQ9	1	Compudesk México SA DE CV	\$ 4,267.24	\$ 232.80	Good	
1-Aug-16	00226		Hamburgo 206-203	Marisela Barrera	Office Equipment	Adaptador	Convertidos con cable HDMI a VGA	PO69202890	1	Steren	\$ 925.00	\$ 50.46		
9-Sep-16	00223		Hamburgo 206-203	Cocina	Appliances	cafetera	Hamilton Beach	B2661BW	1	Nueva Walt Mart de México S DE RL DE CV	\$ 568.09	\$ 30.99	Good	
7-Oct-16	00225		Hamburgo 206-203	Alberto Bazan	Office Equipment	Diadema	Diadema H390 USB Logitech	N/A	1	Office Depot	\$ 430.17	\$ 23.47	Good	
13-Oct-16	00227		Hamburgo 206-203	Armando Salas	Office Equipment	Teclado	Teclado multimedia core USB	L613993384	1	Compudesk México SA DE CV	\$ 89.20	\$ 4.87	Good	
13-Oct-16	00228		Hamburgo 206-203	Armando Salas	Office Equipment	Mouse para computadora	Mouse optico alambriicoEL-993377	L620993377	1	Compudesk México SA DE CV	\$ 89.10	\$ 4.86	Good	
13-Oct-16	00229		Hamburgo 206-203	Emilia Gaitan	Office Equipment	Cargador	Cargador de Laptop XPS129Q33	ADP45W	1	Compudesk México SA DE CV	\$ 1,120.79	\$ 61.15	Good	

13-Oct-16	00230		Hamburgo 206-203	Emilia Gaitan	Office Equipment	Adaptador	Concentrador de USB Sabrent HUB	60850321801803	1	Compudesk México SA DE CV	\$ 448.49	\$ 24.47	Good	
13-Oct-16	00231		Hamburgo 206-203	Gloria Alicia Fuentes	Office Equipment	Adaptador	Concentrador de USB Sabrent HUB	60850321801808	1	Compudesk México SA DE CV	\$ 448.49	\$ 24.47	Good	
13-Oct-16	00232		Hamburgo 206-203	Moisés Arévalo	Office Equipment	Adaptador	Concentrador de USB Sabrent HUB	60850321801829	1	Compudesk México SA DE CV	\$ 448.49	\$ 24.47	Good	
13-Oct-16	00233		Hamburgo 206-203	sin asignar	Office Equipment	Adaptador	Concentrador de USB Sabrent HUB	60850321801816	1	Compudesk México SA DE CV	\$ 448.49	\$ 24.47	Good	
13-Oct-16	00234		Hamburgo 206-203	Emilia Gaitan	Office Equipment	Monitor	Monitor Samsung Led 21.5"	ZZNZH4ZH401551V	1	Compudesk México SA DE CV	\$ 1,991.38	\$ 108.64	Good	
								Total Value of Inventory		Compudesk México SA DE CV	\$ 1,188,592.68	\$ 70,551.78		

## Annex IV: Financial Report

**Mexico PROJUST - Tasks 3  
& 5**

**Contract #AID-523-C-14-  
00003**

**Annual Financial Report**

**October 1, 2015 - September 30, 2016**

	A	B	C	D	E (B+C+D)	F (A-E)	G	H (A-(E+G))
COST ELEMENT	AUTHORIZED CONTRACT BUDGET	INVOICED AS OF SEPTEMBER 30, 2015	TOTAL AMOUNT INVOICED Oct 1, 2016 - Sept 30, 2016	TOTAL AMOUNT INCURRED NOT YET INVOICED AS OF Oct 27, 2016	TOTAL INVOICED AND INCURRED	CURRENT BALANCE	PROJECTIONS FOR NEXT QUARTER (Oct* - Dec) <small>*EXCLUDES AMOUNTS IN COLUMN D</small>	PROJECTED BALANCE AS OF December 31, 2016
Direct Labor	\$4,150,995	\$369,479	\$1,567,550	\$146,000	\$2,083,029	\$2,067,966	\$304,148	\$1,763,818
Other Direct Costs	\$1,649,458	\$413,956	\$761,237	\$24,000	\$1,199,193	\$450,265	\$115,043	\$335,222
Activities and Subcontracts	\$1,180,761	\$69,848	\$493,841	\$56,000	\$619,690	\$561,071	\$136,087	\$424,984
Grants	\$7,500,000	\$25,137	\$213,602	\$0	\$238,739	\$7,261,261	\$255,365	\$7,005,895
Indirect Costs	\$2,069,149	\$256,935	\$880,959	\$69,066	\$1,206,960	\$862,189	\$154,072	\$708,117
Fixed Fee	\$993,021	\$68,121	\$235,032	\$17,704	\$320,857	\$672,164	\$57,883	\$614,281
Total Estimated Cost Plus Fixed Fee	\$17,543,384	\$1,203,477	\$4,152,222	\$312,770	\$5,668,468	\$11,874,916	\$1,022,598	\$10,852,318